

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,438

Wednesday October 3 1984

Banks take time over
Peru's stubborn
little debt, Page 20

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NEWS SUMMARY

GENERAL

Labour secretary charged in U.S.

Mr Raymond Donovan, President Ronald Reagan's controversial Secretary of Labour, was charged with fraud and grand larceny in connection with work on a New York subway contract carried out by Donovan's Schiavone construction company shortly before he took office in 1981.

Mr Donovan immediately took unpaid leave of absence from the cabinet to contest the criminal indictment, which he claimed was a "political hatchet job", coming only five weeks before November's elections.

Mr Reagan said he had "complete trust" in Mr Donovan's integrity, but the White House is clearly hoping that his swiftly taken leave of absence will shield the President from further embarrassment.

Page 4

Protest deaths

Four black South Africans, three of them 17-year-olds, were killed as violent protests flared in black communities around Johannesburg and over 100,000 students boycotted schools.

Spain cuts jobs

Spain's Socialist Government announced cuts of more than 10,500 jobs in state-controlled steel, shipbuilding and railway industries as part of a Pta 1,800bn (\$55bn) industrial restructuring programme.

U.S. 'plans attack'

Nicaraguan leader Daniel Ortega Saaedra told UN that the U.S. was planning a military offensive against his country to prevent the November 4 elections.

Czech aid

Czechoslovak trade unions are sending five tonnes of food aid to Britain to help striking miners, Prague radio reported.

Brussels bomb

A bomb exploded in the Eure district of Brussels causing millions of francs of damage but no casualties. The hitherto unknown "Chosen Communist Fighters" claimed responsibility.

Refugees stay put

Forty-eight East Germans who sought refuge in the West German embassy in Prague last week in a bid to gain exit visas to West Germany were still refusing to leave, West German television reported.

Imports banned

Iraq banned the import of 30 items ranging from motor cars to chocolates for six months. It also increased the compulsory deposit on imported items from 15 per cent to 40 per cent in an attempt to ease the drain on the country's dwindling foreign currency reserves.

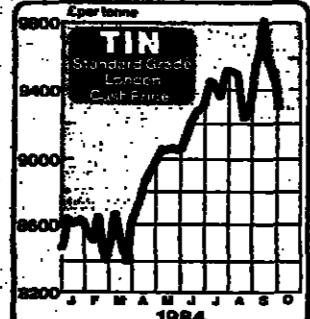
Earlier report, Page 6

BUSINESS

Corriere della Sera sale imminent

CORRIERE DELLA SERA, Italy's leading newspaper, and other parts of the Rizzoli publishing group are expected to be sold shortly to a consortium including Fiat, Pirelli, the Bonomi family's Invest group and Mediobanca. Page 3

WALL STREET: The Dow Jones industrial average closed down 7.62 at 1,191.36. Section III



DOLLAR weakened in London, easing to DM 3.0425 (DM 3.0615), SwFr 2,5085 (SwFr 2,5175), FF 9,325 (FFr 9,335) and Yen 124.0 (Yen 124.4). Its trade-weighted index slipped from 141.7 to 141.3. Page 39

STERLING showed little change in London, finishing at \$1.2395 (SL 2.275), DM 3.77 (DM 3.785), SwFr 3.11 (SwFr 3.1175), FFr 11,5675 (FFr 11,605) and Yen 104.5 (Yen 104.75). Its trade-weighted index was unchanged at 70.5. Page 39

GOLD rose \$0.54 an ounce on the London bullion market to \$348.25. It was also higher in Frankfurt at \$348.50 and in Zurich at \$348.75. In New York, the October Comex settlement was \$347.20.

TOKYO dipped lower triggered by a wave of blue-chip selling. The Nikkei-Dow market average shed 113.74 to 10,540.05. Section III

LONDON was recovered from the Johnson Matthey affair with subdued activity in all but Government securities. The FT Industrial ordinary index, however, closed up 1.7 at 185.6. Section III

WEST GERMANY has begun taking delivery of natural gas under the controversial contract signed with the Soviet Union three years ago.

IRELAND plans to reduce public sector borrowing from 17 per cent of GNP to just over 11 per cent by 1987, mainly through cuts in capital spending and tight controls on public sector pay. Page 3

DART & KRAFT, U.S. food and consumer goods group, is paying \$280m for CFS Continental, a Chicago food distributor. Page 23

LEBANON central bank introduced strict controls on foreign currency trading after stepping in to support the Lebanese pound, which fell to a new low against the dollar.

SPIERRY and McDonnell Douglas of the U.S. and Britain's Rolls Royce and British Aerospace have won a \$43bn U.S. Navy contract to develop a training aircraft.

SECURITY PACIFIC, the expanding U.S. bank group, has acquired Hoenig, a New York Stock Exchange member specialising in bank trades for institutions. Page 21

PICK'N PAY, the South African supermarket chain increased pre-tax incomes in the first half to R22m (£13.03m) on turnover of R45m. Page 22

BOSKALIS Westminster, the troubled Dutch dredging and construction group, is considering withdrawing from all non-dredging activities. Page 22

FABRIQUE Nationale Herstal, the Belgian arms and aeronautics group, expects 1984 turnover to rise by 15 per cent to BF 20bn (\$32.2m). Page 22

CONTINENTAL Illinois the Chicago go bank, plans to cut assets and staffing level next year as part of a long-term strategy. Page 21

Egypt raises taxes

Egypt increased taxes on higher-paid citizens two days after riots by workers in the Nile Delta, over rising food prices.

CONTENTS

Europe	2, 3	Eurobonds	40
Companies	21, 23, 24	Euro-options	33
America	4	Financial Futures	39
Companies	21	Gold	38
Overseas	6	Int. Capital Markets	49
Companies	22	Letters	19
World Trade	5	Lex	20
Britain	11	Lombard	19
Companies	25, 26	Management	5
Agriculture	16	Market Makers	29
Arts - Reviews	17	Mining	26
- World Guide	17	Money Markets	39
Commodities	18	Raw materials	28
Crossword	19	Stock markets - Bourses	28, 32
Currencies	20	- Wall Street	29-31, 39
Editorial comment	18	Technology	10
Energy Review	21	Unit Trusts	10
		Weather	36, 37
			20

Kinnock stand against violence reassures leadership

MR NEIL KINNOCK, leader of Britain's opposition Labour Party, yesterday urged the party's annual conference to turn away from any sympathy with violence and break the law and instead to concentrate on seeking power by democratic means at the next general election, Peter Riddell, Political Editor, writes.

Labour, Mr Kinnock argued, was insisting that "democracy is the only system we are prepared to use to wield power." He said that Labour "cannot share legality as our main weapon for the future and that simultaneously score legality in the present."

His condemnation of violence and illegality follows the strong criticisms at the conference on Monday of police actions during the seven-

National Coal Board officials will study a proposal for settling the UK pit dispute on Friday, but board officials were last night said to be unenthusiastic about the plan put to them by a union which represents pit supervisors. Their plan is for an arbitration system to cover any mine faced with closure on economic grounds.

Page 11

month miners' strike. There have also been repeated calls at fringe meetings at the conference, which is being held in Blackpool, north-west England, to challenge government legislation on trade union and local government issues.

Mr Kinnock's speech, his most rousing and successful since he became party leader a year ago clearly delighted centre/right trade union leaders and Shadow Cabinet members. One senior party spokes-

man commented that the speech should help to restore Mr Kinnock's authority and Labour's public standing after his defeat on Monday over proposals for the party's reselection of MPs, and after the one-sided police and coal strike debates. But the spokesman conceded that the considerable damage done on Monday would take time to repair.

Mr Kinnock was warmly ap-

plauded throughout his speech,

partly because some of his warnings were skilfully coded to avoid dissent.

The Labour leader outlined no new policies but he did highlight the shift in the party's thinking on unemployment. Instead of the previous pledge to cut unemployment back to its late 1970s level, he offered "a new concept of full employment".

He said that this would not be the full employment conceived in the

1940s when people, mostly men, depended upon work for over 40 hours a week between the ages of 16 and 65.

Instead, he urged a strategy for investment and for sponsoring the growth of production and demand. He emphasised that the results must not only increase demand for workers but must also decrease the supply of people seeking employment through a shorter working year and a shorter working life.

On the coal dispute, Mr Kinnock argued that Mrs Margaret Thatcher, the Prime Minister, had "no rational economic cause for maintaining the dispute, either on costs or potential savings. He accused the Government of creating "the condi-

Continued on Page 20

Conference, Page 11

Ministers sidestep deadlock on EEC funding

By Quentin Peel
in Luxembourg

BRITAIN WAS last night again failing the combined persuasive powers of its nine EEC partners to accept some delay in payment of its promised budget rebate and thus allow the Ten to reach agreement on financing the immediate cash crisis of the Community.

An alternative plan would require West Germany to compromise on its insistence that long-term contributions to the EEC can only be increased in 1985, when Spain and Portugal are due to become new members.

Foreign ministers of the Ten met throughout the day in an effort to break the deadlock over EEC finance which has left the Community in danger of running out of funds for its farm spending by the end of the month, and with only three days left to finalise a budget for 1985.

Their problem has been to find some way of allowing Britain its promised Ecu 1bn (\$1.36bn) budget rebate for 1984, payable in the form of reduced budget contributions in 1985, when the Community is already certain to overspend its existing resources in the course of the year.

The French group would adopt a

"Renault model"

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sive approach to labour relations to resolve its difficulties rather than the American, Italian or British models, he added. The strategy also differs sharply from the hard line to job cuts recently adopted by the French private Peugeot group.

M Hanon said he expected Renault car operations to return to profit by the last quarter of next year and the group to operate profitably in 1986.

He was speaking publicly for the first time since Renault was caught at the centre of a labour dispute that the French Communist Party and the pro-Communist CGT union had tried to use to attack the Socialist Government's tough industrial and economic policies.

However, the labour disruptions that have affected several Renault plants in past days abated yesterday, with production only badly disrupted at Renault's modern plant at Douai, where the R-9 and R-11 models are manufactured.

A meeting between institutions and the company, held at a firm of leading stockholders in London in the middle of July, failed to bring out the scope of the bank's problem loans despite explicit questions concerning bad debt provisions.

Less than three weeks ago, some

of the senior Bank of England officials who put together the rescue for Johnson Matthey Bankers were sitting in the ballroom of one of Rome's grandest hotels, debating precisely how to stop a bank getting into trouble, and failing all else, whether it was the central bank's job to save it.

The gathering of more than 100

Continued on Page 20

Editorial comment, Page 18; Lex, Page 20

Page 20

Renault pledge on jobs despite soaring losses

By PAUL BETTS IN PARIS

RENAULT, the French state-owned car group, does not intend to make any compulsory redundancies in its restructuring efforts to return the company to profit in 1986, M Bernard Hanon, the car group's chairman, announced yesterday.

The French group would adopt a "Renault model" on the job issue involving

a conciliatory and progressive approach to labour relations to resolve its difficulties rather than the American, Italian or British models, he added. The strategy also differs sharply from the hard line to job cuts recently adopted by the French private Peugeot group.

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Hanon held talks with M André Sainjon, leader of the CGT metal workers' union yesterday, and his announcement that Renault would not make workers redundant is expected to calm the labour climate before Renault begins negotiations on wages and employment tomorrow.

Renault is hoping to take between 34 and 35 per cent of the French market next year and 37 per cent in 1987. The target was to gain 13 per cent of the West European market in 1986, M Hanon said. Renault's European market share has dropped in the first eight months of this year to 11 per cent.

He confirmed that Renault plans to sell American Motors Corporation (AMC), the U.S. car company of which the French group owns 46 per cent, to the U.S. car company of which the French group owns 46 per cent, sell 800,000 cars in 1987. He also stated that AMC would market in the U.S. the Espace leisure van jointly made by Renault and Matra.

The Renault chairman also said the group intended to export to France, to reinforce the U.S. company's product range.

Renault's gentle upheaval, Page 19; defending the American dream, Page 23

Continued on Page 20

Threat to U.S. on Trade Bill, Page 5

Continued on Page 20

Flying to Jo'Burg

Now, SAA invite you to stroll along to the bar.

Fancy a drink? When you fly Super Executive Gold Class on one of our 747-SDJs to Jo'Burg, you've got a choice no other airline offers.

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And remember, SAA offer the only non-stop service to Jo'Burg with non-stop return flights too. With

EUROPEAN NEWS

EEC spending discipline still not strict enough for some

By QUENTIN PEEL IN LUXEMBOURG

WHEN the news leaked out of the European Council chamber late on Monday night that EEC Finance Ministers had finally reached agreement on a text of how to impose long-term controls on farm spending, the angriest man appeared to be M Michel Rocard, France's Minister of Agriculture.

He walked out of an Agriculture Ministers' meeting which was discussing ways of draining the notorious wine "lake" declaring that there was no point in continuing those talks if the Finance Ministers were going to impose their own absolute budget discipline.

The measures which have been drawn up could strangle the Common Agricultural Policy," he said. "How can we accept a sort of double discipline, which would be both

arbitrary and absolute? If they don't want to continue with the CAP, they should say so openly."

Yet the self-same package of measures was derided yesterday morning by Hans-Dietrich Genscher, the West German Foreign Minister, as "a package of indiscipline," implying that it had been watered down too far to meet the objections of the farm lobbyists.

Mr Nigel Lawson, the British Chancellor of the Exchequer, who has been pressing all along for "effective" discipline in farm spending, described the outcome as a "very considerable triumph" for Britain which would "guarantee an effective discipline over expenditure."

Inevitably, the differing interpretations of the deal—whose

Violent reaction from farmers is likely if the European Commission is not provided with funds to meet the commitments of the common agricultural policy, the farming organisations of the EEC have warned, writes Paul Cheeseright in Brussels. If the Commission lacked adequate means it would have to take restrictive measures which affect farmers' earnings.

exact status has anyway still to be determined by the foreign Ministers—really concern how it is implemented in practice, and the political will of future EEC governments to enforce it.

On the one hand it falls well short of the legally-binding decision originally demanded by Britain, and includes several large loopholes to allow Ministers to change their minds. On the other, it represents the first formal commitment by the member states to put a ceiling on their overall spending, however imprecise it may be.

ing, was a way of calculating the precise figures involved and a means of enforcing compliance. It was the latter to which M Rocard objected so forcibly.

The Finance Ministers agreed that they would set a "reference framework" for the following year's budget each year "at the beginning of the budgetary procedure." That would mean fixing the maximum level of expenditure available, bearing in mind the restriction on the growth of agricultural spending.

Once that ceiling was fixed, any subsequent decision or action which would push spending above the level could be automatically suspended at the request of any member of the Council or the Commission and referred to a special council meeting for consideration. This would be attended by both Fin-

ance and Agriculture Ministers. If that meeting concluded that the measure would indeed exceed the spending ceiling, it shall reconsider the proposed act with a view to taking appropriate measures."

M Rocard objects that the text gives Finance Ministers a veto over decisions of Farm Ministers, and could be used to prevent the effective operation of agreed policies of the CAP.

"Once a right has been granted you cannot simply put a ceiling on its implementation," he said.

Budget disciplinarians, however, have made a range of important concessions:

• There is no specific date by which the Finance Ministers must impose their spending ceiling, leaving open the possibility that Farm Ministers

Irish to cut public sector borrowing

By Brendan Keenan in Dublin

THE IRISH GOVERNMENT intends to reduce public sector borrowing from the present 17 per cent of gross national product to just over 11 per cent by 1987, mainly through cuts in capital spending and tight controls on public sector pay.

The Government's new economic plan was unveiled yesterday by Dr Garrett Fitzgerald, the Prime Minister, and his deputy and coalition partner, Mr Nick Spring, to an audience representing all the main areas of Irish economic and social life. The presentation of the 200-page document emphasised the importance the Government attaches to it both for the economy and its own survival.

Dr Fitzgerald said the plan would end the uncertainty which had persisted in Ireland since the beginning of the decade. Initial reactions from MPs, who have become worried by the slump in the Government's popularity and the apparent lack of direction in policy, appeared good but criticism may grow given the implications for jobs and public services become clearer.

The capital spending budgets of state industries will bear the sharpest cuts. Their borrowing will more than halve to 11 per cent of GNP as existing projects are completed and few new ones are begun, although there will be an accelerated road development programme.

The Exchequer's own borrowing will fall by less in real terms, dropping 3 percentage points to just under 10 per cent of GNP. The original target of eliminating the deficit on current spending has been abandoned and the intention is to reduce it to 3 per cent of GNP by 1987.

Strict cash limits on public-sector pay increases will be necessary. The total pay and pension bill will grow by less than 14 per cent over the period, compared with a projected increase in the cost of living of over 20 per cent.

The 1985 budget proposals show that the government is expecting to increase in real terms by no less than 25 per cent this year and by more than 10 per cent next. Exports of goods and services should rise by 3.5 and 6.5 per cent respectively. Unemployment, which peaked at an average of 283,000 or 10.5 per cent in 1983, is forecast to fall to 278,000 this year and 270,000 in 1985.

The plan contains some popular provisions, the main one being a commitment to hold personal taxation steady in real terms. The most welcome is a reduction in the duty on spirits by £1.75 (£1.43) a bottle, in order to reduce the quantities being purchased in Northern Ireland. A land tax on farmers is intended to double their tax contribution to £260m per year.

As an aid to tourism, the licensing hours for public houses will be extended during the summer months, probably to 1 am in selected areas.

The overall objective is to stabilise the proportion of GNP taken up by borrowing and debt servicing.

A suitable suitor for Corriere della Sera

By ALAN FREEDMAN IN MILAN

CONTROL of the Rizzoli publishing group—including the Corriere della Sera, Italy's leading newspaper—is expected to pass within the next day or two to a consortium of leading industrialists including the Fiat group, Pirelli, the Benito family's Invest group, and Mediobanca, the Milan merchant bank.

The sale marks a political and financial breakthrough after two difficult years of court-appointed receivership and serious fears that the newspaper's editorial independence could be under threat.

No formal announcement is expected before tomorrow but the acquisition by the Gemina financial holding company should be in place shortly. Last night the board of La Centrale, the financial subsidiary of Nuovo Banco Ambrosiano, which controls 40 per cent of Rizzoli, met to discuss the sale of options on 36 per cent of its total Rizzoli stake.

The idea is for the Nuovo Ambrosiano group, which inherited the Rizzoli shares from the late Sig Roberto Calvi's Banco Ambrosiano, to make a token 4 per cent stake. Meanwhile, negotiations are underway between Gemina and the court-appointed controllers over the fate of a further 40 per cent of Rizzoli shares. These are owned by Sir Angelo Rizzoli, former group chairman, who was arrested last year on fraud charges. If Gemina secures his shares, it will have majority control.

Although there are other offers for the Rizzoli group, the Gemina solution is viewed by Rizzoli's top bank creditors,

Withholding tax move by Bonn

By Rupert Cornwell in Bonn

ITALY'S annual inflation rate last month dropped below 10 per cent for the first time since 1973, writes James Surton in Rome. Prices rose in September by 0.7 per cent, making an annual rate of 9.8 per cent, compared with 10.4 per cent in August.

Several senior government officials in Rome and many of the staff of the Corriere as the most desirable. The amount to be paid for the Rizzoli shares is likely to be modest.

Aside from financial and technical considerations, delivery of the Corriere in the dark days of the Rizzoli era will be a great relief to many leading Italians.

Italy's political parties have been jockeying to control it.

The autonomy of the newspaper, which has a circulation of around 600,000, is viewed by many as a guarantee of democracy. Most newspapers in Italy espouse political attitudes

of the Corriere in the dark days

or Sig Calvi and his P2 freemason associates was at times an instrument for some of Italy's most unsavoury political and financial interests.

One senior banker involved in the sale yesterday summed up

the three criteria for ownership

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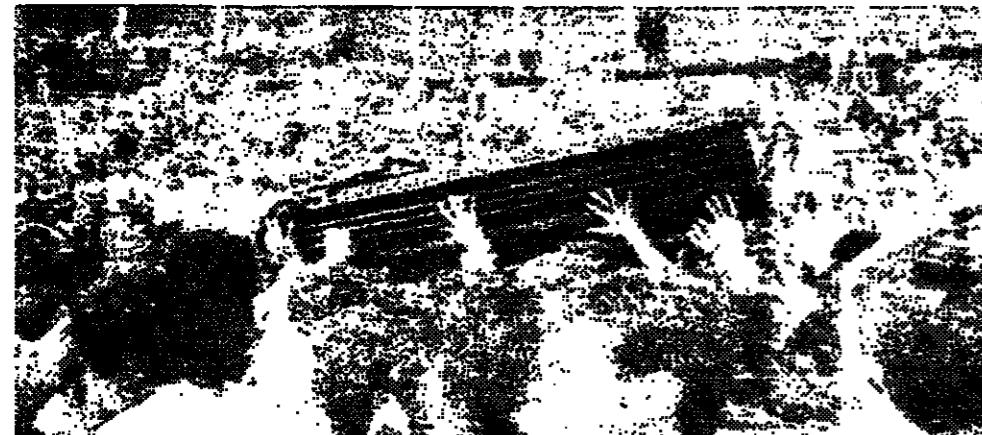
One senior banker involved in the sale yesterday summed up

EUROPEAN NEWS

LAST FIGHT OF A MATADOR

Not so much a death as a national tragedy

BY DAVID WHITE IN MADRID



Crowds at the Seville bullring pay homage to Paquirri, the matador killed last week

POZOBLANCO, a small town near Cordoba in southern Spain, will never live it down. When a racing driver is killed in the ring it is a shocking accident, but when a bullfighter dies in the ring, to the people of Spain it is a national tragedy.

The death last week of Francisco Rivera "Paquirri" was the first in the ring of a recognised matador since 1947. Thousands attended his funeral in Seville and the image of the bullfighter tossed around on the bull's horns like a piece of paper is now fixed in people's memories.

Paquirri died on his way to hospital after being gored by the last bull of his final fight of the season. The bull, "Watchful One," was later ritually slain by another matador. Both will join the legendary Manolete, killed in almost exactly the same circumstances in 1947, in bullfighter lore.

Paquirri's home town of Barbate on the southern coast decreed two days of mourning, and dozens of local Andalucian and national personalities went to pay their respects. His critics among the bullfighting commentators, ruthless men all, have instantly forgiven him.

After a great deal of scandal among fans about the practice of shaving a bull's horns, which makes them blunter and saps the animals' ferocity, last week's death in the ring has

proved that bullfighting can still be mortally dangerous.

In the 1930s, Ernest Hemingway noted that almost every newly-arrived correspondent in Spain would write a story along the lines of: "Bullfights were as sorcer sweeps Spain." But the impact of Paquirri's death at the age of 36 shows that the sport (and many would argue about whether it is a sport) continues to exercise its hold on the popular Spanish imagination.

Bullfighting is reckoned to generate at least \$62m worth of business a year in Spain. Supporters pay similar prices to those of grand-sea-side restaurants for a top football match. Last Wednesday's game at the modern Pabellon de la Juventud can be estimated at about Pta 12m (£55,000), but in Madrid, it easily reaches Pta 20m.

With much of the business in the hands of a few big imperious, top names have to fight in mind as well as major rings. Paquirri, on his last day, was on a Pta 1.5m (£7,000) contract for killing two bulls, but in a major bullring the matadors' fees go up to Pta 3m.

Controversy about the inadequacy of medical facilities at buildings such as Pozoblanco has added to pressure for reforming the organisation of bullfighting, notorious for its financial and other irregularities.

Paquirri himself, who first wore a suit of lights at the age of 14, was star of the last fight. I always like to say it's the last but one."

Locate in Warwickshire - the centre of the stage

The scene

- An area with potential through its natural advantages and its plans for the Future
- Reach out to Britain from a motorway network second to none
M1, M6, M69, M42, and M45 serve the County and give outstanding ease of access to capital and country. Soon the M40 extended through Warwickshire will give an alternative even better new road to London.
- London about an hour by Inter City Rail from Rugby, Coventry and Nuneaton.
- Birmingham, "Warwickshire's International Airport"
Regular flights to 15 capitals bring the County closer to Europe.
- Britain's most successful new Science Park at the University of Warwick serves the County's new technologies.
- The National Exhibition Centre & The National Agricultural Centre.
The showcases of Britain's industry and agriculture are both within minutes of all of Warwickshire.
- Shakespeare's Historic Homeland, the heartland of England, with its choice of character towns awaits your Company.

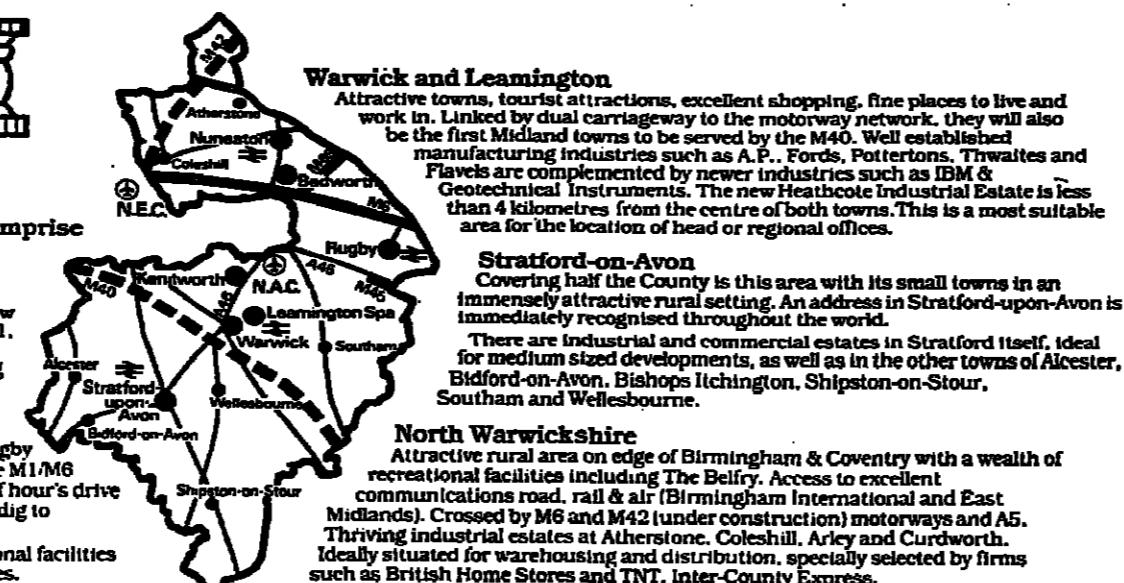
The company

Warwickshire is made up of five districts which comprise

Nuneaton and Bedworth
Strong in manufacturing, white collar and managerial skills; providing a workforce to a diversity of companies in engineering components, clothing, box and metal founding industries. The new industrial estates are well situated to take advantage of the M6, M1, M69 and A5, roads which have led to the borough's appearance in the top ten districts in the Country, for growth of warehousing and distribution for the last ten years.

Rugby
Home of GEC, Associated Engineering and Smiths Industries, Rugby has a high reputation for skills. Its superb communications - the M1/M6 interchange, London one hour by train, Birmingham Airport half hour's drive - have led many foreign based firms such as JK Lasers and Grundig to expand in the town.

There are new sites for industry, excellent shopping and educational facilities and a good choice of housing in the town and surrounding villages.



Get in on the act

Warwickshire is internationally known for Stratford-upon-Avon, The Royal Show at the National Agricultural Centre, the National Golf Centre at the Belfry, the home of G.E.C., A.P., Warwick Castle, and the skills of its workers in industry. Amongst the firms which operate in the County there are such nationally known names as Talbot/Peugeot, Associated Engineering, Rugby Portland Cement, I.B.M., Dictaphone, Christian Salvesen, British Homes Stores and Lex Wilkinson.

Sites for new industries

A wide range of premises or freehold serviced sites for industry, commerce and technology is available now in Warwickshire's main towns.



The stage is set

An excellent living and working environment convenient to the industrial heartland of England with the virtues of the Midland Shires and lively, thriving Country Towns and pleasant uncrowded countryside. Wrapped around Coventry and Birmingham, Warwickshire can take advantage of the services and markets offered by the nearby cities.

Warwickshire	
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Complete the form and send for our information pack to:-	
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or telephone us at Warwick (0926) 493431	
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Address:
Position:

AMERICAN NEWS

Labour secretary charged with fraud over NY contract

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

MR RAYMOND DONOVAN, President Reagan's controversial Secretary of Labour, yesterday faced formal charges of fraud and grand larceny, connected with work on a New York subway contract shortly before he took office in 1981.

His New Jersey company, Schiavone Construction, was a minor contractor on the \$136m (£152m) East Manhattan tunnel project in 1978 and 1980. Mr Donovan immediately took unpaid leave of absence from the Cabinet to contest the criminal indictment, which he said was "not worth the paper it's written on."

Mr Donovan said that the charges, coming only four weeks before November's U.S. elections, were a "political hatchet job" timed for "obviously partisan reasons." The indictment was brought by an elected Bronx District attorney, Mr Mario Merola, a Democrat.

Mr Donovan said he fully expected to resume his duties "as soon as this injustice has been dealt with." His lawyers, however, said that it will probably "although unhappily," prove difficult to get the charges before the election.

While the new allegations again Mr Donovan are clearly a potential embarrassment for Mr Reagan, the White House

U.S. Mafia bosses appear in court

By James Buxton in Rome

THE FIRST of a clutch of bosses of the U.S. Mafia now in custody appeared in U.S. court yesterday after police responded to a request for their arrest by the Italian Government. Italsid made the request on evidence against the men supplied by Sig Tommaso Buscetta, a Mafia leader who broke the organisation's traditional oath of silence.

Italy has requested the arrest of 28 leaders of Cosa Nostra, the U.S. branch of the Mafia. Of these, some 16 have surrendered, a further four have been arrested and eight are being hunted.

The charges concern payments of about \$8m by Schiavone to a minority-owned subcontractor, Jopel contracting, which were alleged to have been based on phony billings and false documents for filing and 125 counts of maintaining false business records.

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Prosecutors in New York demanded the latest charges were politically motivated, noting that they had to act now before the statute of limitations prevented further action on the case.

House approves guidelines for cable TV regulation

BY STEWART FLEMING IN WASHINGTON

THE HOUSE of Representatives has approved legislation setting national guidelines for the municipal regulation of cable television.

Among the major provisions of the Bill, which will now go to a conference of the House and Senate, is a clause for bidding cities from regulating the charges for a basic cable TV service. Another clause limits to 5 per cent of a cable company's gross revenue the charge a city can make in return for granting a cable franchise.

The Bill, which congressional

staff expect to be rushed through in the final days of this congressional session, is the result of a hard-won compromise between the cable industry and local government representatives.

It prohibits ownership of a cable system by the owners of a local television station, daily newspaper or telephone company.

It also provides guidelines for the renewal of cable franchises and gives cities the right to require cable companies to provide channels for educational and public service programmes.

The mercenaries forces of the CIA and the Pentagon are already concentrated in the areas bordering Nicaragua in Honduras and Costa Rica, he said. "Also ready are the U.S. forces that would be used for bombing, troop landings and direct incursions into Nicaragua."

Whether a majority of the members of the General Assembly, which he addressed, believe that the Americans are indeed planning such an exercise, there was little doubt where their sympathies lie.

There was thunderous applause when he reached and left the rostrum.

Brazil rescheduling hopes fade as arduous talks loom

By ANDREW WHITLEY IN RIO DE JANEIRO

ENRICO FERREIRA, Brazil's foreign minister, has told the Financial Times that the new government's debt-only after they had seen the colour of the new government.

Other well-placed observers also believe that in the interest of bolstering stability in Brazil during the delicate transition back to civilian rule, Brazil's bank creditors will want to help the new government with an agreement which would ease the pressures on it.

Sr Olavo Setubal, president of the Itau Group, Brazil's second ranking financial conglomerate, said on Monday he was convinced that the next government would have to argue for better terms within the existing ground rules governing debt renegotiations.

Sr Maria Henrique Simonsen, former Planning Minister, said this week that most international banks favoured giving Brazil more generous terms on its \$68bn foreign

debt only after they had seen the colour of the new government.

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Sr Daniel Ortega, leader of the Nicaraguan junta, charged in the United Nations yesterday that the U.S. was planning a Grenada-style operation against his country, to begin on October 15, in a bid to prevent the holding of elections planned for November 4.

The average forecast of 17 leading economists polled by the Ottawa-based Conference Board of Canada is a real 2.3 per cent increase in gross national products next year, compared with 4.2 per cent in 1983.

Earlier this year, the economists predicted a 1985 growth rate of 2.8 per cent.

The Canadian economy is generally regarded as being more sensitive to interest rate changes than the U.S. Despite its close trading links with the U.S. economy, Canada has so far failed to match the growth performance south of the border.

Canadian banks' prime lending rate, which rose from 11 per cent to 13.5 per cent between February and July, stands at 13 per cent.

Canada growth forecasts revised down

By Bernard Simon in Toronto

THE RISE in interest rates in Canada earlier this year has prompted Canadian economists to revise downwards their 1985 growth forecasts.

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WORLD TRADE NEWS

Canada's EDC signs C\$2bn export finance agreement with China

BY BERNARD SIMON IN TORONTO

CANADA'S Export Development Corporation (EDC) and the Bank of China have signed a general financing agreement which includes a C\$2bn (£1.2bn) line of credit for Canadian capital goods and services exports to China and official Chinese guarantees for supplier credits arranged by the EDC.

The agreement marks a further step by Canadian financial institutions in their efforts to forge closer links with China. The signing ceremony in Ottawa was attended by Jin Deqin, Bank of China president, who is visiting Canada at the invitation of Royal Bank of Canada, the country's largest banking group. Royal Bank also recently sponsored a visit to Canada by the Chinese coal minister.

The line of credit replaces a similar arrangement which expired earlier this year. The previous line was used only twice—for the sale of grinding mill equipment and components for 31 earth satellite stations—but the EDC is confident that demand will be significantly greater for the new financing facility.

China became Canada's fourth largest export market in 1983. Sales reached C\$1.6bn, almost double 1980 levels. What accounts for 60 per cent of the total by the EDC? And there is considerable potential for Canadian suppliers in the fields of transportation, food processing chemicals, coal mining, telecommunications and hydroelectric power. During his visit to Canada, Jin has visited the De Havilland aircraft factory, Northern Telecom and an Ontario nuclear power station.

Growing trade links and investment opportunities have encouraged Canadian financial institutions to explore ways of expanding their presence in China. Royal Bank last month

GE opens branch in Hong Kong

By David Dodwell in Hong Kong

GENERAL ELECTRIC of the U.S. has established a Hong Kong-based affiliate to serve as focal point for the group's business in mainland China.

Mr John Urquhart, an executive vice president of General Electric, said in Hong Kong yesterday that the formation of the company, to be called General Electric (USA) China Co Ltd, was a "milestone" in the renewed business relationships between General Electric and the People's Republic of China.

The announcement comes just days after the initialling of the Sino-British declaration on the future of Hong Kong after 1997 and illustrates well the differences between foreign and local businesses based in Hong Kong.

Local entrepreneurs eager to implant themselves in China are increasingly basing foreign trade decisions on price and quality. Canadian bankers hope that political factors will work in their favour. Mr Michael Fet, Royal Bank's regional representative for China, says: "We are regarded by the Chinese as old friends. We do have an edge over the others." Canada has sold wheat to China since the mid-1960s, and recognised the present Chinese Government in 1970.

The Canadian institutions are also attracted by the prospect of substantial opportunities for foreign banks. Mr Kevin Rowe, executive vice-president of the Bank of Nova Scotia, has recently sold 220 diesel-electric locomotive trains to China and has orders for commercial aircraft and helicopter engines, medical diagnostic equipment

How SGS casts a net for smugglers

Nigeria has cancelled its contract with the world's biggest import inspector, Christian Tyler, Trade Editor, explains the background

SMUGGLING is a lot more sophisticated these days, thanks partly to the arrival of the cargo container. The picture of a small ship gliding under cover of darkness to a remote jetty to discharge its contraband may be romantic, but it is out of date.

Today, smuggling is not just a matter of sneaking goods in. The really big racket involves getting foreign exchange out. The smuggler himself is not a bearded scoundrel with a pipe. He lives in a luxurious apartment in cities like London or Paris, wears the best suits and drives an expensive car.

Despite periodic crackdowns on corruption, the racket has become endemic to places like West Africa. But it has brought good business for a little-known breed of companies—which specialise in checking, on behalf of governments and central banks, that the goods being shipped are as stated by the shipping documents.

But its main job for governments, particularly in the developing world, is to inspect imports. In the case of Nigeria, for example, it was charged not only with verifying quantities and qualities, but also with determining whether the price is reasonable and the trade is legitimate.

Take the case of a company in Britain which has a contract to supply a Nigerian customer with medicines.

The UK company gets price quotations from manufacturers and puts together an invoice. The chosen manufacturer or supplier goes to his bank to open a letter of credit. He then fills in a six-part request for information from SGS (until this week, that is). When the goods are ready, SGS sends one of its 140 UK technical inspectors to the factory to examine

the goods and perhaps take samples. If the goods are as specified, SGS issues a satisfactory physical inspection report.

The goods are probably then sent to a trading company's warehouse for packing and shipment by carrier. Sometimes, but rarely, SGS will carry out another inspection on the quayside.

The final invoice, a copy of the bill of lading, the freight account and the physical inspection report are finally submitted to SGS, which then issues a clean report of findings. This is the essential document for getting the goods accepted at their destination and for release of the foreign exchange.

For legitimate traders, this process is no great hardship. What does upset them, however, is the price inspection that SGS has been conducting on behalf of the Nigerian authorities.

According to one exporter, SGS overzealously interpreted its original and routine demand for price cuts of around 24 to 25 per cent. SGS will not talk about its business, but it is likely that the company rings competitors to try and establish a going rate.

A manufacturer with healthy margins will usually succumb to pressure in order to complete the order. A trading house, with much flatter margins, tends to protest. The issue has been taken repeatedly to the Department of Trade where, according to one report, officials have said that protests to Nigeria by Britain alone would be misconstrued.

One small irony is that Switzerland does not allow SGS—a Swiss company—to inspect goods for price. That job is done by the Nigerian-Swiss chamber of commerce.

The ostensible purpose of this inspection, of course, is to prevent suppliers exploiting Nigerian ignorance of world prices.

A particular bone of contention is that suppliers will often quote a higher price to Nigeria than, perhaps, to Ghana, because of persistent payment delays in Nigeria. SGS, needless to say, is not impressed with that argument.

However hard SGS tries, smuggling will continue so long as officials in importing countries are corrupt. Sometimes an order will be specifically exempted from an SGS inspection—and it is anybody's guess what that implies.

SGS had a turnover last year of SwFr1bn (£237m), and more than a quarter of its earnings are now in North America, where it made a number of acquisitions recently.

Between 1978 and 1982 it

doubled its consolidated turnover and showed a net profit increase of 110 per cent. The Union Bank of Switzerland has

a 14.3 per cent stake and an undisclosed minority stake is held by Pictet, a private bank in Geneva. Its dividend certificates (not-voting shares) are listed on the Geneva stock exchange and sold over the counter in Zurich.

EEC threat to U.S. on trade Bill

By Ivo Dawny in Luxembourg

EEC Foreign Ministers yesterday broke off their gruelling negotiations on the Community budget to issue a strongly worded resolution warning of dire consequences for EEC-U.S. trade if Congress accepts new provisions against European wine sales.

The resolution, unanimously approved, also expresses deep concern over proposed amendments in the trade Bill passing through Congress which adapt the legal definitions of dumping and subsidies.

Endorsing an earlier complaint to the U.S. Administration by the European Commission, the ministers warned that such legislation would have serious effects on trade, adversely affecting the Community's export interests. It would also be inconsistent with the terms of the General Agreement on Tariffs and Trade and would encourage protectionism.

"Any such legislation, if adopted, would be open to challenge before Gatt and retaliation," the resolution concludes.

The strength of the foreign ministers' warning and the urgency with which it was agreed are clear indications of the seriousness with which the EEC views the new U.S. trade bill.

It's not impolite to ask the age of a Lufthansa plane.**Shell warning on Middle East petrochemical exports**

BY CARLA RAPORT

TOP EXECUTIVES at Shell Chemicals, one of the world's largest chemical companies, this week warned that European petrochemical markets will become a "bloodbath" next year with the arrival of petrochemical exports from the Middle East.

Mr Rien Waale, retiring head of the chemicals division of the Royal Dutch/Shell, said: "Considering the overcapacity in the European chemical industry, the arrival of the exports from the Middle East will be a shock. I don't see any organised way to absorb it. It will cause a bloodbath in polyethylene and ethylene glycol in the first place, accounting for around 10 per cent of the European markets for those products."

Mr Waale was referring to the \$10bn petrochemical development in Saudi Arabia, based on cheap domestic natural gas, nearing completion in Jubail and Yanbu. Shell Chemicals had sales last year of \$2bn, and net earnings of £127m. The group's Shell Oil U.S. division is a joint venture partner in one of the Saudi developments.

Mr Jim Gordon, who will be taking over from Mr Waale next month, agreed with him. He said: "It's frustrating. You can put your own house in order (in terms of rationalisation) but the market can still be lousy." Shell said growth in demand for petrochemicals, which

Northrop 'to countertrade' for sales of F-20 fighters

BY OUR TRADE STAFF

NORTHROP CORPORATION, the U.S. aerospace company, has said it would be prepared to sell its F-20 Tigershark fighter aircraft to Malaysia on a partial countertrade (barter) basis.

A company official, who was part of Northrop sales drive to the Far East, said the company would accept payment partly in the form of primary commodities or manufactured goods.

While no further details were given, the statement indicates the intense competitiveness that surrounds the international market in defence and commercial aviation equipment.

The F-20 Tigershark, which cost about \$11.4m (£9.5m) each, has been on the market for more than a year, but no orders have yet been received. It was principally designed for export markets.

U.S. Government authorities have decried the increase in the use of barter and offset arrangements to conclude major U.S. export contracts.

Northrop, however, says it has done barter trade in selling lifts in Egypt, water filtration plants in the U.S., asphalt in Nigeria, and construction services in Saudi Arabia.

The Northrop offer follows an announcement last week that France was negotiating with the government of Abu Dhabi to trade Mirage 2000 jet fighters

for crude oil. The proposal, announced by Avions Dassault Breguet, said the French Government had approved the deal in principle.

No details of the terms of the countertrade arrangement were released, but it is understood to involve 18 Mirage fighters valued at \$500m.

Four Arab Gulf countries were reported yesterday to be seeking to buy sophisticated U.S.-made General Dynamics F-16 jet fighters, AP reports from Kuwait. The newspaper Al-Qabas said the U.S. promised to consider the requests next year.

The newspaper said the request for the F-16s was made by Kuwait, Saudi Arabia, Bahrain and the United Arab Emirates.

Washington officials, quoted in the story, expressed the view that the Kuwaiti request would face "major difficulties" because of anticipated sharp rejection from the Israeli lobby within Congress but did not expect the same objection to the requests of Bahrain and the UAE.

Saudi Arabia, Kuwait, Bahrain and the UAE, together with Qatar and Oman, are members of the Gulf Co-operation Council, a regional collective economic and defence alliance.

Officials at the Kuwait Defence Ministry declined comment on the Al-Qabas report.



Lufthansa
German Airlines

OVERSEAS NEWS

New Zealand's Premier maps out the future

On New Zealand's trading role:

"The country has a chance to win a reputation in the world for the excellence and wholesomeness of its products to stop being a purveyor of commodities that go into bulk bins to move to the supermarket shelves from the bales of wool and towards the carpet and the cardigan, to stop exporting jobs and actually create them for ourselves at home."

"So the change is to shift New Zealand from producing in response to subsidies, which are politically sensitive abroad, and very much more toward the market place. If you subsidise production you get production tailored to subsidy."

On the new Government's economic approach:

"The Labour Party's economic ideology stands very simply for efficiency. We are not ashamed at all of having state enterprises having to make a profit. I regard it as a failure of philosophy when state enterprises engage in trading which could be the preserve of the private sector and lose money. It seems to me ludicrous to expect the state to lose money as a matter of principle."

"We are going to make sure that the generators of state largesse are not going to be the captains of industry or the huge corporations as they were under the previous Government and that I can actually recognise a

The economic policies of the new Labour Government of New Zealand appear remarkably liberal, just as those of its conservative predecessor were curiously interventionist. The Prime Minister, Mr David Lange, explained his approach to Nicholas Colchester.

need for social welfare when I see one."

On control of the private sector:

"We wish to see, in a break from previous Labour stereotyping, the emergence of effective competition as an instrument against excessive pricing. This means that we have to have more disclosure of commercial information, far more moves into the anti-trust field. We intend to promote competition legislation which will go a long way further than any legislation which now exists to ensure that the maximum of information exists for the investing and consuming public and that there is a genuine measure of non-cartel operation."

"You can make sure that people do not get tax breaks for quite pointy corporate cut-ups like amalgamations, mergers and take-overs with no productive consequences. This is becoming something of a fad in New Zealand. The private sector cannot regard New Zea-

land as a haven for 'social welfare capitalism'."

On pay restraint:

"We have settled a new pay formula with employers and employees. There will be a tripartite discussion Government, employer and union before the beginning of the annual wage round. It will be for that tripartite forum to determine the limit that the round will sustain. The limit will not be seen as a minimum or a maximum. This is not unique—Austria, Singapore, Fiji, Germany—but for New Zealand it's novel."

"It's different from Australia's where they have accepted the principle of indexation. We haven't, because we are going to build into our economic considerations the social wage which the Government delivers, the tax arrangements for lower paid which makes it unnecessary for them to ask for, say, the inflation rate, or the impact of better health services or education. These will be

On protectionist policies:

"Devaluation is the most important import protection there is. We are committed to continue with movement away from quantitative import licensing to a form of tariff. As a result of the recent devaluation efficient import substitution has become a realistic possibility."

On the chances of an approach to the IMF:

"None whatever. When I stay at the Waldorf-Astoria you will know we are going to IMF. While I am in budget accommodation, we are running our own ship. We are nowhere near going. In my country there is a buoyancy of mood, a tremendous sense of optimism."

taken into account in reaching the tripartite agreement."

On the previous Government's "think big" investment projects:

"The gamble did not pay off. It would have been perfectly possible for them to have pointed to their wisdom had things worked out differently. But the price of oil actually took a 15 per cent cut. We have an enormous investment in a synthetic petroleum plant. This will work and will become, in New Zealand terms, self-supporting with a prospect of profit because the Government fixes the price of petrol. We know that the Marsden Point oil refinery will not be as economical as importing motor spirit."

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Mr. Lange: a country dripping with abundance

Co-operation between employer and union is remarkable now. We have all the formulae in place for keeping the momentum going.

"You can't think of a country more lousy with prosperity. It is dripping with abundance. We are about to enter an outward-looking phase which means we can trade our way through. It would be a dreadful mistake to give an impression abroad that we were about to lean on the advice of the international receiver."

Hawke wins vote against Peacock

By Michael Thompson-Noel

MR BOB HAWKE, the Australian Prime Minister, regained the initiative yesterday in the bitter political feuding over his Government's handling of organised crime.

In Canberra, the Government moved a censure motion against the beleaguered opposition leader Mr Andrew Peacock which two weeks ago stunned Parliament by calling Mr Hawke a "little crook" and a "pervert of the law."

Mr Peacock has done nothing to substantiate his charges and faces a crushing defeat in the General Election expected to be called before Christmas.

The Opposition has attempted to claim that the Hawke Labor Government has been "soft" on organised crime.

Yesterday, however, Mr Peacock said that Mr Peacock had "made the vildest of charges that could be made against us."

Last Friday, Mr Kerry Packer, the Australian media tycoon, identified himself as one of several prominent figures expected to be named in a Royal Commission report on organised crime due to be published soon.

Mr Packer denied all allegations as "demonstrably false" and claimed that he was the victim of malicious rumour and innuendo.

Israel considers ban on luxury imports as reserves dwindle

BY DAVID LENNON IN TEL AVIV

THE ISRAEL Government is considering curbing imports, including a ban on consumer durables such as cars and videos to cut \$920m from the budget of approximately \$20bn. He hopes to round up the cuts to \$1bn.

The idea of banning imports was ridiculed by many economists and businessmen yesterday. Prof Haim Barkai of the Hebrew University, said that the import ban was "nonsense."

While Mr Zvi Shavit, director of the Israel Council of Chambers of Commerce, said: "This is not a serious step and will not solve the country's problems."

The real problem, Prof Barkai said, is the purchasing power of the Government and the public. Banning some imports does not reduce this purchasing power. "This is simply a hysterical reaction to the developments in the economy," he said.

These steps have included slashing subsidies on a wide range of basic commodities, imposing a 15 per cent levy on the purchase of foreign currency, ending free high school education and imposing taxes on children's allowances.

Mr Yetzak Modai, the

Finance Minister, has also won agreement from various ministers to cut \$920m from the budget of approximately \$20bn.

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Mr Yetzak Modai, the

China presses call for reunification with Taiwan

BY MARK BAKER IN PEKING

THE CONCLUSION of the Sino-British agreement on the future of Hong Kong has reopened the paper war between Mainland China and Taiwan over national reunification.

Peking is using the Hong Kong deal—and the euphoric celebrations of the 35th anniversary of the People's Republic—to amplify its calls for reconciliation talks across the Taiwan Strait.

The issue has been a dominant theme in the anniversary speeches of the Communist Chinese leaders and a special commentary in the party newspaper, People's Daily, which urges Taipei to "return to the embrace of the motherland."

But the Nationalist authorities have shown no signs of succumbing to the festive spirit.

Their immediate response to the initialisation of the Hong Kong agreement last Wednes-

day was to offer multiple entry visas and home purchase loans to Chinese who want to flee Hong Kong before it reverts to Peking in 1997.

Peking has renewed its promise to give even greater autonomy to Taiwan than Hong Kong will have after reunification, including the right to maintain independent armed forces and retain its existing autonomous political system.

In his speech to 3,000 guests at a National Day banquet at the weekend, the premier, Zhao Ziyang, said the Hong Kong agreement was "big step forward in our great cause of national reunification" which should be celebrated by all Chinese.

The Chinese leader, Deng Xiaoping, pushed the point at yesterday's mass parade in Peking, describing Taiwan as part of our sacred territory."

Scant prospects' of early recovery in Zimbabwe

BY TONY HAWKINS IN HARARE

ZIMBABWE'S state-controlled Zimbank sees scant prospect of an early general industrial recovery in Zimbabwe warning that only textiles and foodstuffs are likely to show any real expansion during 1984.

In its latest Quarterly Economic Review, Zimbabwe says industrial output fell more than 8 per cent in the first half of 1984 after a marginal 2 per cent decline last year.

It says that while the value of mining production was up 13.5 per cent in the first five months of this year, many major mines are still dependent on state assistance to cover electricity and transport costs.

In agriculture, the bank says prospects depend crucially on weather conditions, but much will depend too on how farmers respond to the increased maize producer price. This has been

received unenthusiastically. The bank blames "continuing large budget deficits for Zimbabwe's severe balance of payments problems. The budget deficit is also at the root of the country's import allocation, interest rate, liquidity, cost, inflation taxation and debt service difficulties."

It says that Zimbabwe's underlying budget deficit in 1984-85 is projected to be 23 per cent higher than last year's 26.830m (£470m). It warns that the balance of payments will be subject to intense pressures for the rest of the year, adding that the Government has begun negotiations with the IMF for a new standby facility to replace the SDR 300m (£240m) standby agreement which lapsed in February this year "when the budget deficit exceeded acceptable levels."

Tanzanian austerity drive not sufficient for IMF

BY PATTI WALDMER

AUSTERITY measures announced earlier this year by Tanzanian President Julius Nyerere (JN) on conditions for balance of payments support have been rejected as insufficient by IMF officials, according to Prof Kigoma Malima, Tanzanian Planning and Economic Affairs Minister.

Speaking after talks with IMF officials in Washington last week, Prof. Malima told a seminar in London that Tanzania had hoped last July for a budget which included a 25 per cent cut in subsidies of the shilling and a cut in the subsidy for maize meal, the staple food—which would have persuaded the IMF to resume stalled talks on a loan of SDR 150m (£120m).

"The Fund's reaction is that we've moved in the right direction,"

but not far enough," Prof. Malima said. He was not optimistic that talks which have been going on for the past five years and which faltered earlier this year, could soon be resumed.

Tanzania recognised that structural adjustment of its economy was imperative, but believed that too precipitate action on the exchange rate and food subsidies could cause social upheaval, and would penalise those sectors of the population least able to bear added hardship, he said.

For this reason, the Government sought to offset the effects of the subsidy cuts on maize and fertiliser prices and the devaluation by increasing the minimum wage and some producer prices. But this had violated the IMF's prescription for Tanzania.

Black Africa economics, Page 22

Stem Singapore property slump'

By Chris Sherwell in Singapore

A POWERFUL appeal to the Singapore Government to help stem the slide in property values has come from the Singapore International Chamber of Commerce, representing the island state's business community.

The appeal represents the strongest public comment yet on the past year's drop in property prices,

as an extension of the wave of bombings and rocketings that began three weeks ago and the biggest rebel effort for at least a year.

The attacks were being described

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FOCUS ON SOUTH AFRICAN COMMERCE AND INDUSTRY

Fighting for Press freedom — Argus speaks out

Layton Slater and Hal Miller, respectively chairman and MD of Argus Group, speak in this interview with Richard Rolfe, London-based international editor of Finance Week of Johannesburg.

Rolfe: You describe yourselves as the biggest publishers in Africa. Could you quantify this?

Slater: Well, we publish more newspapers than anybody else in Africa. We have certainly the highest turnover in newspapers of any of the groups in South Africa and I don't know of anybody, other than in Egypt, who has any reasonable size investment in newspapers.

Rolfe: Do you see any major possibilities for Argus to expand in the printing and publishing of newspapers?

Slater: In South Africa there is a degree of saturation. There's a fair spread of publications and there are two language groups — English and Afrikaans papers as well, and people are inclined to forget that they are part of the publishing scene. So direct expansion opportunities are not all that great.

We are to take *The Star* into the Sunday field with effect from September 30 this year. So *The Star*, which is the biggest circulation daily in South Africa, will have a seven-day week presence in its present circulation area. But that's about the only expansion plan we have at the moment.

Rolfe: What are the financial implications? Will you have to staff up the Sunday paper as a separate entity, for example?

Slater: It will be a Sunday edition of *The Star* under the same Editor, with a separate daily editor and Sunday editor under him and some additional staff. But by and large it will be part of the same *Star* establishment structure, producing an extra edition on Sundays.

Rolfe: Do you expect it to be profitable immediately?

Slater: Well, the Saturday *Star*, which we launched a little while ago, was profitable pretty well straight away and we would like to think that there is a possibility of getting the Sunday *Star* into a break-even situation, even if we don't make a profit. But we expect in the long run to make a profit otherwise we wouldn't be going into the venture.

Rolfe: Doesn't this raise the future of your relationship with SAAN? You have a 49% shareholding there but you are now competing heavily across the board with them? How do you feel about that?

Slater: Well, this has always been the case. We have always said to people — it has been an arm's length arrangement — that since it became impossible for both companies to get into a joint printing operation, and there are many reasons for that, it also became inevitable that competition would intensify.

Consequently we have had normal, healthy competition between us and SAAN. As far as the Sunday edition of *The Star* is concerned, after all, every great newspaper in the world, from the *London Times* to the *Los Angeles Times*, has Sunday editions. It is part and parcel of the successful operation of a prominent daily to have a Sunday edition. That's really all there is to it.

Miller: First of all, the Sunday *Star* is not aimed at

anyone else. *The Star* needs a Sunday edition for strong economic and marketing reasons. Analysis of the market suggests that *The Star* will be welcomed on Sunday. It will be a regional newspaper aimed at *The Star*'s existing readers in its present circulation area. But it will meet them there in a Sunday mood.

Rolfe: Do you have any plans to go Sunday with your coastal papers?

Slater: We have already got the *Sunday Tribune* in Durban and in Cape Town you can't publish a Sunday paper, because you can't sell it on the streets on Sunday. We have the weekend *Argus* which has been traditionally Cape Town's weekend paper so the answer is that we are already there, we already have a presence.

Rolfe: Do you have any plans for direct involvement in magazines?

Slater: I think the answer to that is a very strong "No".

Miller: We are very happy to leave our magazine development in the hands of our associates, Carlton, who are experienced in the field.

Rolfe: You feel there are different skills involved in magazine publishing as opposed to newspapers?

Slater: It took us a long time to find that out, but we eventually did.

Rolfe: What are the expansion prospects at CNA/Gallo?

Miller: We went into the joint operation with

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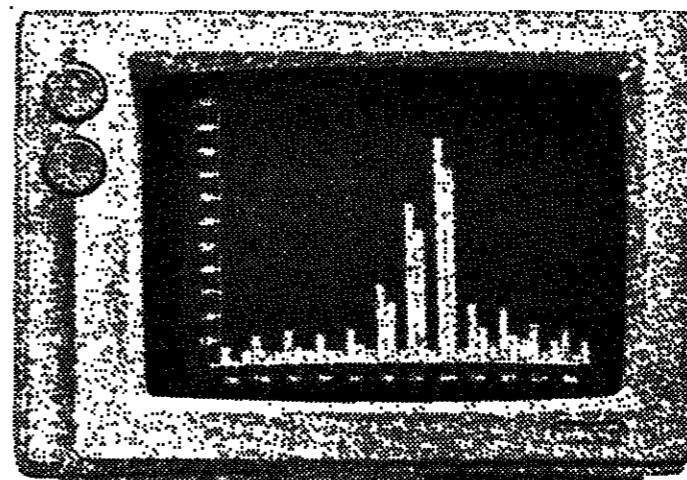
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THE MANAGEMENT PAGE

Production at Plessey

An engineering revolution

BY PETER MARSH

"WE HAVE been through a revolution." That is how George Emerton, chief industrial engineer at Plessey Military Communications, sums up the changes in manufacturing technology over the past three years at his company's plant in Ilford, Essex.

The company earns about £100m a year from one of the annual turnover of the Plessey Group) in sales of military communications hardware. The products range from small radios that soldiers carry on their backs to battlefield telephone networks, for instance the Paragon system that Plessey produces for the British Army.

Since the company realised three years ago that it was out of step with modern developments in manufacturing technology, it has spent some £5m on new computerised machine tools plus a communications system to connect the hardware to terminals in the offices of managers and product designers.

Though the modernisation programme will not be fully completed for at least another year, Emerton already claims these benefits:

- Output of metal components from the machine shop has increased by 50 per cent in five years, while the number of engineers has stayed the same at 150.

- Some 35 per cent of the engineers have their own computer terminals. Some have been on courses in economics so they have a better idea of the financial implications of new engineering techniques.

- As part of the project, the company recruited 30 new engineers with skills in modern manufacturing methods such as computer-aided design. Plessey got rid of a similar number of its existing engineering staff who could not be assimilated into the new method of working.

- Turnover of the company has increased in this time by about 20 per cent in real terms. Over the five years, total employment has remained roughly constant at about 3,000, says Emerton.

- The company is processing components through the factory at twice the previous rate, cutting the proportion of its stock that is sitting either in a warehouse or in varying stages of completion on the factory floor.

- Lead times for the introduction of new products have been greatly reduced. It used to take 21 years to bring a product from the ideas stage to manufacture. This time has been halved, Emerton reckons.

Thanks to the flexibility of computerised manufacturing, the company can turn out prototypes of new products very

quickly, using blueprints provided by computer-aided design.

Central to the change in techniques was a reorganisation of Plessey's 150-strong team of manufacturing engineers. The company supplemented these people with a cadre of seven graduate engineers, whose salaries for spells of two to three years were paid for entirely by the Government under what is called a teaching-company scheme.

Plessey was so satisfied with the work of these people that three now have permanent jobs within the engineering unit.

Barrier

As a result of the changes, the people in the engineering department spend less time working out detailed production schedules—much of this work is done by the computers. They consequently have more time to liaise with draftsmen and planners. This ensures that parts for new products are designed so they can be manufactured easily.

"We have got rid of the barrier between design and manufacture," claims Emerton.

Some 35 per cent of the engineers have their own computer terminals. Some have been on courses in economics so they have a better idea of the financial implications of new engineering techniques.

As part of the project, the company recruited 30 new engineers with skills in modern manufacturing methods such as computer-aided design. Plessey got rid of a similar number of its existing engineering staff who could not be assimilated into the new method of working.

A key move was the establishment in 1981 of a teaching-company scheme, a joint project between Plessey and the engineering department of Cambridge University. In such projects, administered by the Science and Engineering Research Council, graduate engineers work in industry, normally for two years.

These schemes, of which some 250 have been set up, have three main aims. They are supposed to bring academic expertise to manufacturing companies; equip graduates with industrial skills

to supplement their theoretical knowledge; and strengthen links between the company and the academic institute that acts as a base for the graduates.

In the Plessey scheme, seven graduate engineers, mainly in their mid-20s and with about two years' previous experience of working in industry, helped Emerton to plot the new modernisation project. The changes that have occurred so far have affected mainly the machining stage of factory operations. Main tools shape from blocks of metal other components used in military radios.

Emerton concedes that, for Plessey, the scheme was financially attractive. From the project, he gained a total of some 15 man-years of engineering effort for £50,000. The outlay represented cash Plessey spent on items such as expenses for company visits plus a small topping-up of the seven men's salaries.

In return for the virtually free service of the engineers, Emerton says Plessey helped out Cambridge University in, for instance, giving undergraduates spells of training at the Ilford works.

Purchase of new equipment and the restructuring of his engineering team were only two facets of Emerton's "revolution." The company also had to dispose of a great deal of old-fashioned manufacturing equipment.

To replace the equipment, Plessey bought a new set of modular clamping mechanisms with which jigs for virtually any component can be built up, in the style of construction with Lego bricks. The new hardware weighs no more than about 1 tonne, according to Emerton.

In other rationalisation measures, the company rethought exactly what it needed for the tools such as drills and cutting devices that fit into spindles to gouge pieces out of metal.

Before the modernisation project started, the company's toolroom contained no fewer than 450,000 types of hardware used either to fashion or clamp metal parts. By the end of the programme, this number was reduced to 15,000.

An immediate result was that Plessey realised it no longer needed its tool room and demolished it.

This corporate spring-clean did not stop at the support hardware for machine tools. The company reduced from 320 to 180 the machines themselves,

mostly manually controlled and used not just to cut metal but for operations such as pressing.

Plessey has still to finish the modernisation project. The changes that have occurred so far have affected mainly the machining stage of factory operations. Main tools shape from blocks of metal other components used in military radios.

In two other important parts of production, the company puts electronic components onto printed circuit boards and then assembles the boards into cases to make the finished radios. Some of the easier jobs in these assembly tasks can be done by automatic, computer-controlled machines.

For example, such hardware can insert standard components like resistors into plugs in the boards. The components are held in bandoliers and a special-purpose gripping device holds the part into its appropriate slot.

But other assembly tasks, such as the insertion of components of intricate or non-standard shapes, are too fiddly for this kind of machinery. As a result, people have to do the job.

To automate these parts of the manufacturing process, Plessey plans to install robots that are more versatile and can do trickier jobs than the current generation of insertion hardware.

Criteria

In a further step, Emerton wants to automate the testing of finished radios, a vital task that is still mainly dependent on manual techniques.

Not the least of its problems was that Plessey's accountants were forced to develop new financial criteria to rationalise the steps it was taking. Conventionally, such accountants will approve new investment projects only if they pay for themselves in a set number of years.

But Emerton argues that his kind of programme in manufacturing industry is required simply to stay up with competitors. "We had to rethink our financial conventions. What we have done was needed on strategic grounds and to stay in business."

• Dr Paul Stewart worked

out how to adapt the cutting tools in the machines themselves.

• Plessey gave to Alan Williams, who had worked previously at the Machine Tool Industry Research Association, the task of devising software routines to channel around the factory data about production of parts.

• The factory needed a similar system for a section of the manufacturing process in which parts such as printed circuit boards are assembled using automatic machinery. Iain Morgan, who was at Cambridge University and had worked at British Rail, devised the equipment for this.

• Mark Leedham, a graduate from Imperial College who had worked for BOC, devised a new set of modular jigs for holding parts in place while being machined.

• The final project was given to Evan Cairns, who came to Plessey from Racal Decca. He has devised a set of guidelines for people working on new products that ensure components are designed so they can be assembled by robots. His work will reach fruition when the company installs its first batch of assembly robots, probably towards the end of next year.

IS ANYONE good enough to stop the hat-trick? Nobody would bet on the question at the Windsor headquarters of the UK National Management Game as entries roll in for the 1985 championship.

Before the 1985 contest starts in November, the entrants will be divided up into playing groups each of four or five teams. Each team will be given a set of accounts and a market report describing an identically situated company. Each team then decides

how to invest its resources—which can be borrowed or borrowed—and what prices to set for its products in the various markets available.

The decisions of all the teams in the same playing group are fed into the computer which has been programmed with a complex economic model. The computer works out what has happened to each team's business and sends it another set of accounts to show the result. That forms the basis for the next decision.

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1976 Rank Xerox
1977 Rank Xerox*
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1979 Neil Tomic, private entry
1980 Shell Oil UK*
1981 West Essex Sixth Form College
1982 Rediffusion Radio Systems
1983 Pastmasters, private entry*
1984 Pastmasters, private entry*

* Also won European championship.

Pastmasters bid for the hat-trick

Michael Dixon on the UK Management Game



George Emerton (right) with two members of the project team, Paul Stewart (left) and Alan Williams, both of whom have been taken on permanently by Plessey

The members of the team

AT THE heart of Plessey's new manufacturing system are four big computers, two made by DEC and the others from Hewlett-Packard. These machines store data about the design of products; the programs that run the computerised cutting tools; the management of production of the different items of factory hardware; and the flow of materials through the plant.

Any group of engineers thinking about automation must ensure that information from such supervisory computers is correctly channelled to other items of hardware, including not only cutting and assembly machinery, but terminals with which financial planners can keep track of developments on the shop-floor.

Plessey devised six key tasks for its second of graduate engineers to second to the company under a teaching-company scheme. Each person took over one job, with Mike Duncan, the seventh member of the team, overseeing the entire project.

• Dave Hancock, a manufacturing engineer who came to Plessey from a job at International Paints, worked out how to connect the computers to the 19 computerised tools in the company's machine room.

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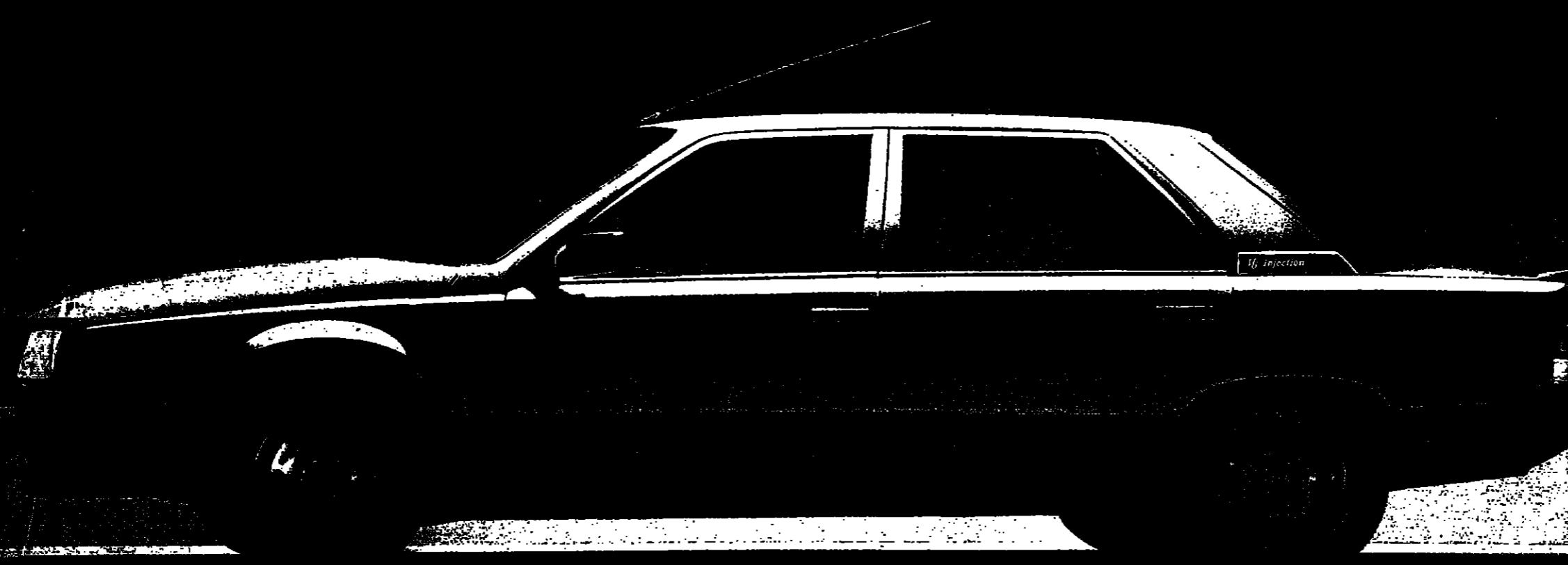
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TECHNOLOGY

SPECIALIST MAKERS OF UNMANNED MACHINES LOOK FOR OTHER MARKETS

Bomb squad robots head for industry

BY PETER MARSH

A TINY and specialised group of companies that makes unmanned vehicles to defuse terrorists' bombs is attempting to find new applications for the machines in areas such as inspection of nuclear plant and security duties.

Common to all the machines is that they carry TV cameras and manipulators, travel on tracks or wheels and are controlled by an operator via a cable or radio waves.

Engineers at the Joint European Torus, the pan-European nuclear-fusion project in Oxfordshire, have asked the companies to design hardware that would rove around the reactor. The vehicles would inspect equipment and transport radioactive material.

Kentree, an Irish company that makes a bomb-disposal vehicle called Hobo, is talking to prison authorities in the U.S. about supplying the machines as mobile sentries.

Monitor Engineers of WallSEND, whose bomb-disposal machine is christened Hadrian, has interested the Home Office in a novel application in which the hardware could act as a mechanical mediator with gunmen who are holding people hostage.

According to Monitor, Hadrian could wheel up to these people (possibly after shooting the locks of doors) and via a loudspeaker relay to them messages from police who are out of harm's way.

Mr Teddy Gair, chairman of the San Giorgio Beaconsfield, says that one of his Hunter bomb-disposal mechanisms has already been used to negotiate with a gunman in an unnamed overseas country.

In a further development Morfax, the British leader in remote-controlled vehicles that deal with explosives, has adapted its standard machine to produce Marauder. The contraption, has several TV cameras and moves on three sets of tracks.

Marauder could see action inside trouble-ridden nuclear power plants. The authorities in charge of the clean-up operation at Three Mile Island, the disabled U.S. nuclear power station, have asked Morfax to come up with equipment that could help.

These developments have followed more than a decade of experience by police and armed forces all over the world in using remote-controlled vehicles to disarm explosive devices.

Much of the technology for the hardware developed for work in Britain and the Irish Republic in defusing IRA bombs, Army and police forces have needed mechanisms to cope remotely with the devices, so reducing the risk to bomb-disposal officers.

The machines relay to officers TV or X-ray pictures of a bomb, usually along a 100-metre cable. They can also deal with the device in a set way, for example, by shooting out the detonator with a rifle or a high-pressure jet of water.

Bomb-disposal machines also carry manipulators with which operators can lift objects for instance to remove a covering such as a dustbin lid that might be shielding the explosive device.

The vehicles sell for £13,000 to £30,000. Extra equipment such as manipulators and special tools could increase this to £100,000.

The machines are powered by electricity, either from 12-volt batteries on board or by current sent down the cable from a pressure or a generator.

The exact appendages added to the vehicles vary according to the kind of bomb with which the operator is faced. Lieutenant Colonel John Gaff, who in 1975 left the British Army's bomb squad to establish S and D Security Equipment, based in London, emphasises that the vehicles and their manipulators are simply tools.

The key factor in dealing with bombs concerns the techniques used by bomb-disposal officers. These are seldom talked about for fear that the information could aid terrorists.

Dominant in bomb-disposal machines is Morfax, an engineering company in South London, which since 1978 has sold a vehicle called Wheelbarrow.

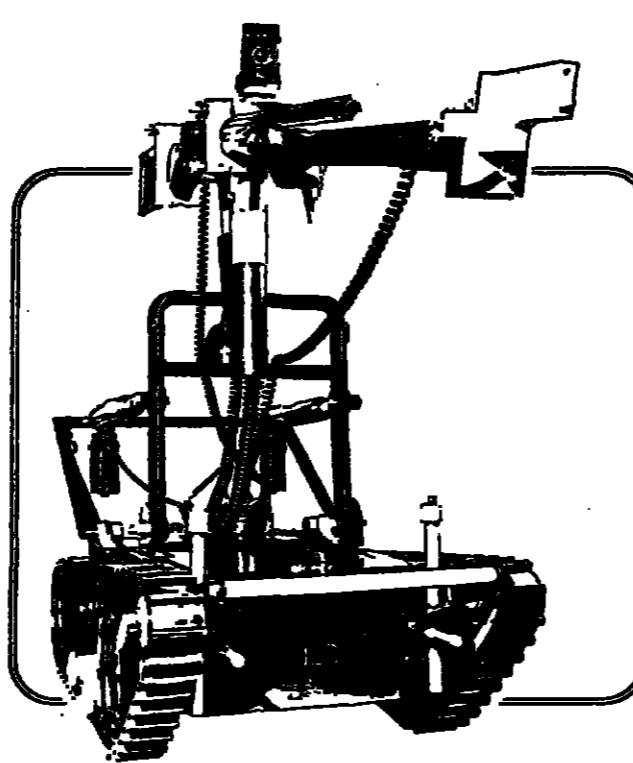
Wheelbarrow was invented as a joint effort between the Royal Army Ordnance Corps (RAOC) and the Military Vehicles Experimental Establishment, a Ministry of Defence research base in Chobham, Surrey. The first machine went into action in Belfast in 1972. Since then it has saved the lives of scores of bomb-disposal experts.

As an established MoD contractor, Morfax gained a licence to make Wheelbarrow, for evaluation but have made it clear they favour the Matrix hardware.

The other companies have tried to make their machines smaller and lighter. For example, the Re-Veh sold by Analytical Instruments of Cambridge weighs 57 kg.

The Scout produced by Vale International has a 100kg payload and is used by the Thai Air Force and to the police department in Oklahoma. At least two British bomb-disposal machines (Hunter and Hadrian) were on stand-by during the Olympic Games in Los Angeles.

Kentree has sold machines to the CEA, the French atomic energy authority, for use inside conventional nuclear reactors. The companies have had little success in efforts to interest in their products the UK Atomic Energy Authority.



Bomb-disposal officers in Britain have bought about 100 Wheelbarrows with which they can disable terrorists' devices from a safe distance of 100 metres

It has sold about 500 machines, including some 100 to the British organisations that deal with terrorist bombs. These include the RAOC (which covers the UK), from London, and the Metropolitan Police's bomb squad, which has responsibility for the capital.

Morfax earns about £2m a year through sales of Wheelbarrow. A basic Wheelbarrow (plus 11 items of standard equipment such as manipulators) costs £23,000.

The company has sold the hardware to about 40 countries. The biggest customers are in Western Europe and the Middle East. Roughly 40 of the machines have been destroyed while dealing with bombs.

The success of Morfax has attracted into the same business several other companies. All have built up sales mainly through export orders. The RAOC and Metropolitan Police have bought a few non-Wheelbarrow machines

for evaluation but have made it clear they favour the Matrix hardware.

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ELECTRONIC FUNDS TRANSFER

Who pays for the next stage in cashless shopping?

BY GEOFFREY CHARLISH

WHEN ELECTRONIC funds transfer at the point of sale (EFTPOS)—the next stage in the cashless shopping revolution—finally becomes a reality in the UK, some—and perhaps all of us—will be born directly by the shopper.

Indeed, some countries are already planning direct charging. In an EFTPOS store transaction, the shopper's card is pushed into a reader on the shop counter, the holder keys in a personal identification number, and his or her bank account is directly debited with seconds.

The general assumption has been that either the banks, or the retail community (or some combination of the two), would meet the cost of the shop terminals, transmission time, computing and other technologies involved.

But that is not the trend in several other European countries and, according to Mr Richard Weir, secretary general of the Building Societies Association, the British will somehow have to be beaten to the habit of taking "free" banking (with an adequate account, obviously) for granted.

Mr Weir was as near as the recent EFTPOS '84 conference could come to producing a banking executive to bring the audience up to date with progress.

Neither the Committee of London Clearing Bankers nor The Retail Consortium felt able to put up a speaker, both pleading that for the moment, there was nothing constructive they could say. This caused bewilderment among delegates. As one said: "They might well have learned a thing or two."

Developments elsewhere are interesting. For example, in Norway, the banks have agreed standards for ATMs (automatic teller machines, basically cash dispensers) and POS technology, known with a single card, one can use terminals throughout the land—ATM, petrol station, supermarket.

Heiko Beck, general manager of ACI GmbH (the German subsidiary of Applied Communications), said that in Germany, users of cheque and cash dis-

penser cards are charged on each transaction.

He believes that although the German credit organisations are prepared to pay for much of the expenditure for an EFTPOS trial, it will reasonably be expected that the card fees will increase with an expansion of the range of services.

The Danish banks have also agreed on a common multi-function "Dancard" which is a bank card valid in all branches of the banks and savings banks, an EFTPOS card, and a debit card for use in a planned nationwide EFTPOS system.

According to Mr Ole Lechmann of PKK (the Danish banking and credit card company), agreement has also been reached on meeting the costs of the system.

The cost of the terminals and their installation will be met by the retailers while the transmission charges and the cost of administration, central computing and marketing will be borne still unresolved.

There is a general problem over terminals. It is strongly believed that most banks will want to retain control of the actual funds transfer link via their own counter-top unit. It could mean at least two devices per shop (a "till" and an EFT unit), with a link or failing that, double entry. The idea might suit manufacturers, but not shopkeepers.

Meanwhile, the UK financial community members are still arguing among themselves.

Mr Peter Hirsch of Battelle, said that the CLCB decided on a further review in June following the alarm generally expressed at the apparent dominance of IBM and EFT. He said there was a difference of opinion between the banks—National Westminster and Lloyds wanted to go ahead, being worried about loss of momentum, while Barclays had doubts about technology, the readiness of the public and the legal and regulatory aspects.

Richard Weir summed it up, claiming that "retailers and their customers will object in the long run to a multiplicity of systems" with different cards and terminals. He thought the all-embracing debit/credit card must come. He also thought the building societies which have for some time wanted to be accepted as bankers—must participate.

But he warned that the customer will have to pay up.

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The passenger computer is used for advanced seat reservations, mainly for first class and business class passengers but also for some economy class passengers with special needs. The reservation system allows passengers to pick seats up to six months in advance. Both systems have been supplied by Sperry, the U.S. computer manufacturer.

Sorting

Coin counting

ANY COIN in the world can be processed by a new desktop coin processor developed by Chapman Cash Processing of Telford, Shropshire.

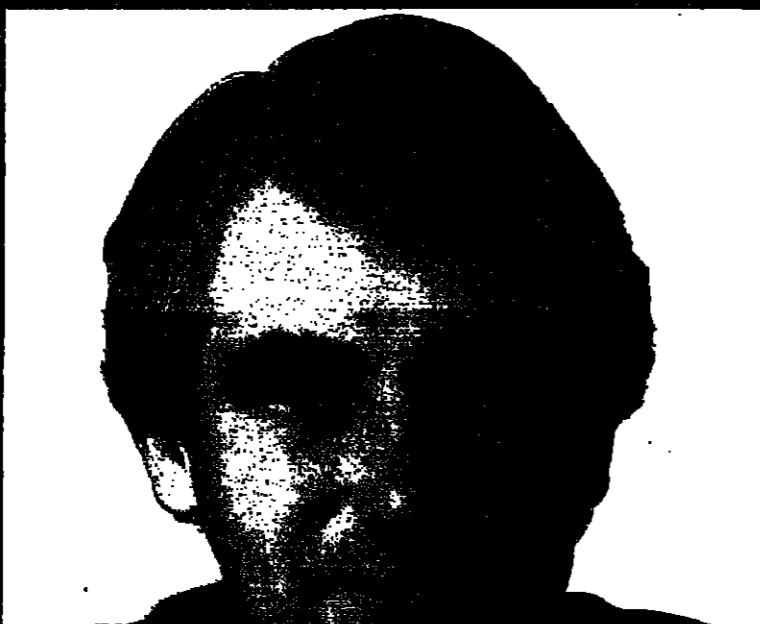
Its "Titan 2488" will simultaneously sort, validate, count, bag, batch and totalise up to eight denominations of coins or tokens at a rate of 650 coins a minute.

The new coin processor has been designed to help banks and retail groups with cash handling. The company's earlier 2300 model was developed for British Telecom.

The new machine features include built-in detection devices for safety and error free machine operation, a real time clock that automatically records date, time and duration of the counting operation and software to allow the transmission of data to remote locations.

The units cost £4,800. More info 0532 610511.

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UK NEWS

NCB agrees to study plan for coal peace

BY OUR LABOUR STAFF

HOPES of a breakthrough in the coal strike rose last night when it was announced that the National Coal Board (NCB) is to consider a new initiative for a settlement at a board meeting on Friday.

The proposal - to bring in an independent arbitrator to review colliery closure plans - came from leaders of Nacoos, the pit-supervisors' union who met NCB officials yesterday at Doncaster, South Yorkshire.

While the NCB remains unenthusiastic about a move that it sees as removing its right to manage, Mr James Cowan, deputy chairman, concedes that yesterday's talks were constructive.

Nacoos, which is threatening a strike of its own on the combined issues of an NCB threat to cut the pay of its members who refuse to cross miners' picket lines and the closure of non-economic pits, said the National Union of Mineworkers (NUM) was not involved in the peace attempt.

Dispute costs FT 1.5m lost copies

BY OUR LABOUR STAFF

THE FINANCIAL TIMES has now lost 1,254,451 copies of the UK edition since the beginning of last month because of unofficial industrial action by members of the National Graphical Association (NGA) in the machine room.

Losses hit a peak at the end of last week with 157,000 copies lost last Friday and 122,000 on Saturday. About 44,000 copies were lost yesterday and the average figure remained at 55,000. The total circulation of the FT is 216,000.

More than one quarter of the total print run represents the international editions published in Frankfurt, which has not been affected by the dispute. Overseas supplies of the Saturday edition, printed in London, have been affected.

The paper has lost about £300,000 in revenue largely through rebates to advertisers. In certain cases, ad-

Labour Party at Blackpool Delegates warned over policy for unilateral disarmament

Conference reports by Our Parliamentary Staff

THREE senior members of the Labour Party last night voiced their grave reservations on its unilateral defence policy as set out in a new policy document, due to be discussed today at the party's conference.

Mr James Callaghan, the Labour Prime Minister from 1976 to 1979, Mr Denis Healey, the former deputy party leader, and Mr Peter Shore, a front-bench spokesman, all warned the party that the international repercussions of unilateral nuclear disarmament might not be quite what it expected.

Speaking at conference fringe meetings, they urged the party to consult its allies in Nato and to discuss the international implications more fully before becoming irreversibly committed to total nuclear disarmament.

Mr Callaghan commended the policy document as a "serious attempt to discuss some of the issues not being debated in relation to Britain's future defence role." But he said it was "too insular in character" and did not come to grips with the consequences of the re-

moval of US nuclear bases from British soil.

A unilateral gesture of closing down these bases and disarming all Britain's own nuclear weapons on its own soil. But he said the best contribution Britain could make would be through a mixture of unilateral initiatives and multilateral action.

"The balance that has existed in Europe for 40 years should not be ruptured by one of the most significant members of the Western alliance taking unilateral action without regard to the consequences," he said.

Mr Shore warned the party that its defence policy had been clearly understood at the general election last year and had been clearly reiterated. There was no issue on which the Conservative lead over Labour in the opinion polls was greater than on defence.

He challenged the Labour leadership to spell out what it would do faced with the necessity of deterring a possible aggressor, if Britain

U.S. role in Latin America condemned

Child benefits may be drawn into the income tax net

BY ROBIN PAULEY

TREASURY MINISTERS have decided in principle that child benefit should be brought within the tax net in the budget next spring.

A statement on Latin America condemned U.S. attempts to play a self-appointed role as "world policeman."

Mr Carlos Ruiz, president of the Nicaraguan Council of State, won a standing ovation for a ringing attack on U.S. attempts to destabilise the Sandinista regime. Speaking with a translator, Mr Ruiz said the U.S. was trying "to destroy the Nicaraguan revolution and to suffocate the independence struggle being waged for other people of the region."

Delegates urged Labour MPs to campaign for the release of Dr Ray Hocken, a minister in the Nicaraguan Government, who was kidnapped by opponents of the regime and is reportedly being held at a camp in Costa Rica.

The conference also called for an end to British aid for the U.S.-backed regime of President Napoleón Duarte in El Salvador and urged a future Labour government to stop trade with Latin American dictators.

Mr Stan Newens, a delegate, said the U.S. had long sought to keep Latin America in "thraldom and servitude." The Reagan Administration was supporting terrorist attacks against Nicaragua and had threatened military action if the Sandinistas built an airport to assist in their own defence.

Mr Alex Kitson, deputy general secretary of the Transport and General Workers' Union, said 50,000 people had been slaughtered in El Salvador since 1978, mostly by right-wing death squads.

In response, the U.S. had bent over backwards to legitimise the forces of violence, he said. After stage-managing two elections, the U.S. was now pouring in millions of dollars to prop up the Duarte Government with the support of Mrs Margaret Thatcher and the British Government.

Mr Kitson said President Ronald Reagan claimed that the Sandinistas in Nicaragua had subjected their own people to a Communist reign of terror, but the U.S. had never produced proof.

tive cut of £1.95 in its current real value of £8.50p a week a child.

Full taxation would provide a substantial amount for Mr Nigel Lawson, Chancellor of the Exchequer, who is trying to constrain public expenditure to £132bn for 1985-86 and open up enough expenditure savings to enable him to make radical changes to the personal taxation and benefit system.

Other changes being considered by the Treasury in that context are the rules that reduce social security benefits by £1 for every £1 earned above £4 a week - effectively a 100 per cent tax rate. Some graded system of gentle reductions would provide a greater incentive for people to take up low-paid or part-time employment.

Mr Norman Fowler, Social Services Secretary, is resisting some of the Treasury's ideas to tax or reduce some benefits, and is expected to have to argue his case before a Star Chamber of ministers during the negotiations on next year's public spending totals.

Taxing standard-rate taxpayers

on the basis of the wealth would mean an effective

Fair trade protest at aid for Dutch ports

BY DAVID GOODHART

THE BRITISH Government is complaining to the European Commission about a large injection of local member states, describing the Dutch plan, of state aid for the reorganisation of the two Dutch ports of Rotterdam and Amsterdam.

The Commission itself is concerned that the subsidy - amounting to several million pounds - may be contrary to EEC fair trade rules. It has asked member states for comments.

The UK Government, prompted hard by the British Ports Association (BPA), said that the latest aid could create precedents for new types of subsidies causing "serious distortions" to competition.

The position of the EEC is at present unclear on port subsidies. The last working party to report on the subject in 1980 concluded there was insufficient evidence to show serious distortions in trade. But since then, according to the BPA,

there has been an escalation in subsidies.

The Commission's circular to member states, describing the Dutch plan, says: "Taking into account the difficulties encountered in all Community ports where handling facilities are concerned, the Commission is not certain whether this aid is compatible with the principles of the Common Market."

It warns the Dutch Port Authority that if the aid is granted before a final decision is taken it may have to reclaim the money at a later date.

The Dutch development involves grants of over F1 200m (£47m) to reorganise the 31 cargo handling areas into 17 sites and move many of them further downstream.

The BPA, while not supporting the principle of subsidies, believes that the British Government should provide financial support in specific areas.

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Cedar Holdings	11.1%	TCB	10.1%		
Charterhouse Japhet	10.1%	Members of the Accepting Houses Committee	10.1%		
Chularians	11.1%	7-day deposits 7.25%.	1-month		
Citibank NA	10.1%	8.00%. Fixed rate 12 months £2,500			
Citibank Savings	10.1%	8.75% £10,000. 12 months 10.00%			
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E. T. T. Trust Ltd.	11.1%	7-day deposits 7.25%.	1-month		
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142	120	Ass. Brit. Ind. Ord.	137	6.3	8.0
158	117	Ass. Brit. Ind. CULS	142	10.0	7.0
78	54	Airsprung Group	54	6.4	11.8
33	27	Alcan	54	5.9	7.2
132	57	Bardon Hill Resources	122	2.4	14.4
58	42	Bray Technologies	43	3.4	2.8
201	173	B. C. I. Ordinary	173	12.6	6.8
152	127	B. C. I. Preferred	127	15.0	—
650	600	Carborundum Aluminates	650	5.7	0.9
248	92	Cinetics Group	92	—	—
71	48	Deborah Services	70d	5.5	9.3
237	207	Diageo	207	5.7	15.5
205	75	Frank Horsell Pr.Ord.	87	5.6	4.7
69	25	Frederick Parker	25	4.3	17.2
80	46	Freightliner Blair	46	—	—
219	200	Galaxy Group	200	15.0	7.5
124	81	Jackson Group	109	4.9	4.5
202	170	Jardine Matheson	170	12.8	12.8
147	100	James Burrows Spec. H.	90	12.8	5.7
100	98	Linguaphone Ord.	145	12.9	14.3
49	48	Longfellow Holdings	48	20.0	4.7
178	62	Robert Jenkins	42	1.1	5.7
74	42	Scrutons "A"	42	15.8	5.1
120	61	Torday & Carlile	61	—	20.2
26	17	Unilock Holdings	20d	—	—
92	65	Walter Alexander	62	7.5	5.1
276	230	W. S. Yeomans	230	7.6	5.5

ENERGY REVIEW

Rundle estimate boosts Australia's oil hopes

By Roger Hogan in Sydney

THE RECENT disclosure that Esso has reduced by two-thirds its estimate of what it would cost to develop the massive Rundle oil shale deposits in Queensland, Australia, was the best piece of news on the country's oil scene for some time. Three years after shelving the project as uncommercial, the oil company has completed an engineering study which suggests that a full-scale development of a 60,000 barrels-a-day oil field could be built for US\$4.25 billion (£2.04 billion). In 1981 the cost was put at about US\$8.9 billion.

New oil taxation has met with a mixed response, although the general feeling is that it acts as a disincentive to exploration in high-risk areas — another reason for forsaking offshore projects in favour of cheaper projects onshore.

In the downstream refining and marketing sectors, the industry is being restructured and rationalised in order to reduce the number of companies and increase the share of market share.

The fact that only a fraction of the market is recoverable — Esso will not say how much — was one of the reasons for not going ahead with the project when the oil price showed signs of stabilising after the 1979 Iranian revolution.

The new study does, however, appear to be consistent with claims by Southern Pacific Petroleum and Central Pacific Minerals, the so-called "Rundle Twins" and Esso's partners in the project, that the operator will be highly profitable in its previous assessment. In 1980 the twins estimated the cost of constructing a pilot plant to be US\$770m, a figure trebled by Esso's own projections a year later. Now the oil major says such a development, producing about 16,800 b/d, would cost about US\$645m.

It was the twins' chairman, Sir Ian McFarlane, who released the results of the study and claimed that at present oil prices Rundle could be economic.

The adrenaline was still surging through the Australian stock exchanges when Esso replied coldly that, as far as it was concerned, the oil price would have to go up before shale oil became commercial. The company would not say by how much, but a spokesman added consolingly: "Every year brings us closer to development."

The closer the better, for Australia is becoming increasingly conscious of the fact that its oil reserves are being used up faster than they are being replaced and that some action is needed to prevent the situation from becoming critical in the

early 1990s.

Recent events have highlighted the problem. The failure of the Jabiru discovery in the Timor Sea to live up to its promise has discouraged the belief that a giant offshore find comparable to the Bass Strait fields was just around the corner.

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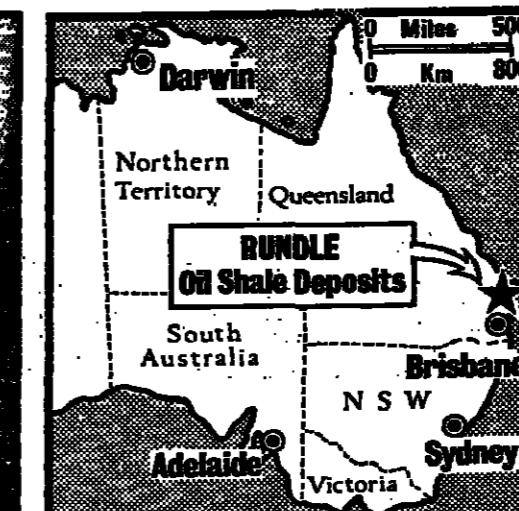
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WEST MIDLANDS 2

Vain search for signs of growth

Industry

ARTHUR SMITH

"RECOVERY, what recovery?" was the cry that came out of the West Midlands in the spring as optimistic noises began to fade from Whitehall and Westminster about an improvement in the economy. That deep scepticism, lightened only by an improvement in export markets because of the weakness of the pound, has continued throughout the year.

The region that is disproportionately dependent upon manufacturing — the engineering vehicles and metal bashing industries — could see little real growth. Improved demand owed more to the failure of competitors than fewer companies taking the same orders.

"What is apparent now is that we seem to flatten out in the summer months," says Mr Jim Cran, director of the West Midlands region of the Confederation of British Industry. "We are having to look lot, lot harder for the good news."

Dark clouds might be scudding across the sky — the miners' strike, disruption at the docks, higher interest rates — but that is true of the rest of the country. The real problem is the erosion of the manufacturing base, particularly the once prosperous vehicle assembly industry. The giants, such as Lucas and GKN who provide the components are having to follow markets overseas.

Cost-cutting

Company after company might be reporting improved profits, but they derive not from rising UK markets but from the rationalisation and cost-cutting programmes of the past three years.

Mr Cran expresses a widely held concern for the small and medium-sized manufacturing companies. "It's OK for the big boys who have the financial and management resources to move into new products and markets. But what about that

whole strata of companies underneath whose price and profit margins are under pressure? How do they get new machinery and move out of old buildings?

Indeed, for a region that has had to stand helplessly by and watch its traditional industries wither — jobs were disappearing in Birmingham alone at the rate of 2,000 a month for a period — the question of where the new employment comes from becomes more imperative.

Mr Cran argues that the rigours of recession have made management far more professional and competitive. He maintains the small business sector is vibrant. "Entrepreneurs actually happen here. That is what makes the West Midlands different from anywhere else in my experience."

A businessman who unsuccessfully fought two parliamentary seats for the Conservatives in his homeland, Mr Cran is an economics graduate from Aberdeen who worked as director of the National Association of Pension Funds before becoming a CBI director in the northern region.

The CBI and the chambers of commerce in seeking the climate in which new business can flourish have stressed repeatedly the need for restraint both in taxation and rating policy by local authorities.

But there are signs of a growing consensus, particularly in Birmingham where the newly-elected Labour administration has instituted a series of meetings with business leaders with the aim of pursuing a common strategy.

The proposed abolition of the West Midlands County Council, which has taken a highly interventionist line in seeking to restructure the regional economy, will leave something of a vacuum. Each of the seven district councils is re-examining what initiatives should be taken locally.

For example, Mr Tom Caulcott, chief executive of Birmingham City Council, points to the formation of an economic development unit to co-ordinate business promotion activities.

One idea gaining favour is to retain the West Midlands Enterprise Board, a body created and financed by the county council but which has also attracted



Jim Cran: looking for good news

his weight by pushing for the region to establish itself as an international centre for flexible manufacturing systems. He argues that on a line from Rugby in the south to Telford in the north there is the highest concentration in the UK of potential suppliers and users of automated manufacturing techniques.

Among the suppliers are the Union Carbide, British Federal Welding, GEC and TI Software houses and systems-consultants are in abundance. Potential customers, apart from the big names such as Austin Rover and Lucas, include the 13,000 engineering companies located in the region.

A boost for the region came with the Government decision to designate part of the Birmingham Airport site as one of Britain's first duty-free zones, or freeports. The project, a private venture, is moving ahead and is seen as yet another catalyst to tempt further investment.

The low level of unemployment, particularly during the boom years, is seen as a major cause of the present predicament of the West Midlands. But there is no sign of the growth markets or even the confidence to commit sums to new capacity.

"Investment in the region is agonisingly slow," Mr Cran reports. "The only money spent is to replace old equipment, to cut labour costs and raise efficiency."

Concern

It is against such a background where new technology and higher productivity lead to fewer jobs that there is concern about longer-term trends for unemployment. The problem is highlighted by Dr Malcolm Skillicorn, regional chairman of the CBI, who points out that large companies are unlikely to provide many extra jobs over the next decade.

He suggests that workers in the region should follow the example of the U.S. and be less concerned with pay increases and more with job creation. In America's willingness to accept a cut in average real earnings had led to 4.6m extra jobs

over the past five years. By contrast employment in the UK had fallen by almost 1.7m.

Such arguments for restraint could strike a sympathetic chord in the region which, from being the pauper in paydays just a decade ago, now seems to offer almost the model for moderation.

Trade unions have seen their membership plummet as the redundancy axe has hacked away at employment. Nowhere is "the new realism" more evident than in the Midlands where the militancy has evaporated almost as quickly as the jobs.

New work practices and flexibility in the use of labour are the order of the day as company after company pushes through genuine productivity schemes which contrast starkly with the sort of bogus deals struck in the 1960s when the aim was higher output almost regardless of cost.

But while union leaders confide privately about the low morale induced by unemployment on a scale unknown to a generation of workers who have

known nothing but prosperity, there is a nervousness among employers that unrest might be growing.

Eyes are beginning to focus upon the demand by workers at Austin Rover's giant assembly plant at Longbridge for a £20-a-week-plus rise. The importance of the Birmingham factory has long since been claimed from the days when claims submitted by Derek Robinson, the Communist convenor, gave a lead to workers throughout the region. But even union leaders are bemused as to whether the extravagant claim is likely to be backed by industrial muscle.

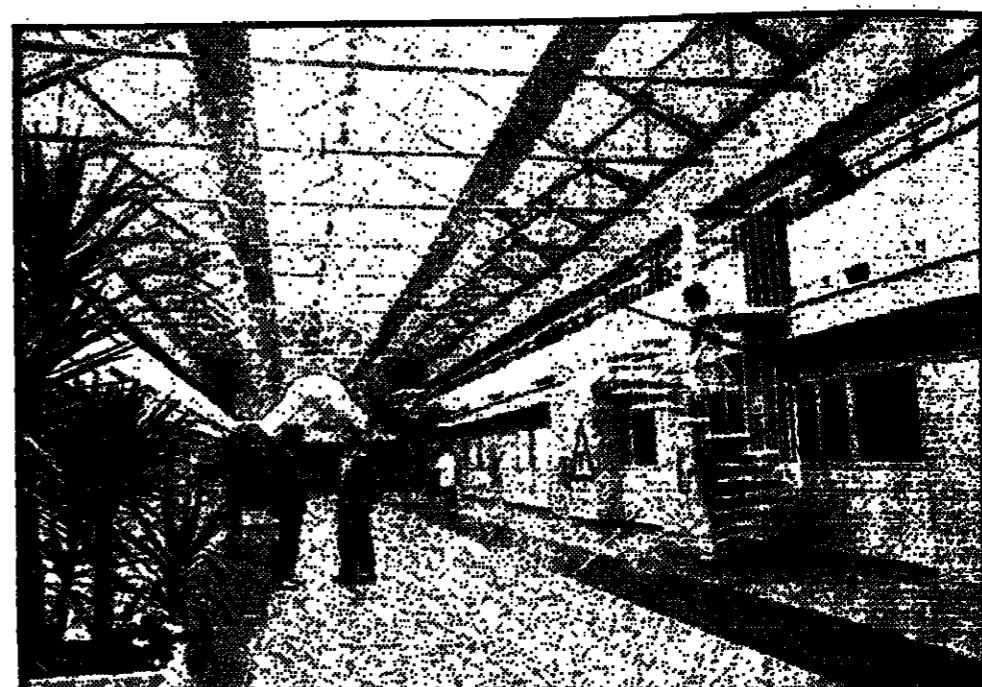
Perhaps more significant is the £25-a-week demand by Jaguar workers at Coventry. Not only have they been launched as a profitable company back into the private sector, but they are also shareholders in the venture.

The mood is caught by one senior union official: "In 40 years' experience of this region I would never have believed what has happened in the past four years. Those in work take a totally different view of the world from the unemployed. I await with an open mind the autumn pay round."

One of the brighter points for the region has been the advantage offered in export markets by the weak pound. Companies report that while price competition remains fierce in international markets, opportunities in the U.S. and Europe have become more attractive. Among trades which have benefited are pottery, carpets, glass and consumer goods.

Mr Brian Varley, director of the West Midlands office of the British Overseas Trades Board, reports that companies are moving away from traditional markets in countries such as Australia and New Zealand towards the U.S. and Europe, both because of EEC membership and the weakness of the pound.

It maintains that more companies, particularly smaller ones, are looking to sales overseas for the first time. "I think it is the result of the efficiency that comes from moving to four years of recession. There are also seen to be a greater entrepreneurial spirit."



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Employers worried
about job losses

CBI study

ARTHUR SMITH

THE LONG-TERM implications for Birmingham of an unemployment level already approaching 20 per cent are "disquieting," according to a study just completed by the Confederation of British Industry's special programmes unit.

The study, supported by the top companies in West Midlands industry and commerce, presents a "unique and important statement" of how employers view prospects in Birmingham over the next five years, according to Sir Trevor Holdsworth, chairman of GKN.

The report finds:

- One in four jobs has been lost since 1978.
- The downward trend appears set to continue, but at a much slower rate.
- Services will not make up for the heavy losses in manufacturing.

Employment in Birmingham dropped from 570,000 in 1978 to 495,000 in 1981 and on present trends will slump to 466,000 by 1988.

WHY HAS IT HAPPENED?

The CBI argues that Birmingham, which accounts for a large part of the West Midlands region, has suffered from a malaise that has seen productivity, investment output and earnings fall. The regions has suffered disproportionately — particularly metal bashing and vehicles.

Birmingham's major manufacturers have been increasingly forced to follow their markets and operate abroad: the top eight companies now

have one-third of their employment overseas.

One in five of the workforce is unemployed — more than double the level in 1978. The unemployed stay out of work longer than almost anywhere else in the country.

The problem is structural, not cyclical, with manufacturing employment in 1988 expected to be less than half that of a decade earlier. The jobless are concentrated on the inner city, the lesser skilled and the ethnic minorities.

Volatile occupations: Skill shortages already exist among technicians and graduates associated with computers, electronics and multi-skilled crafts. If the shortages intensify they could inhibit recovery.

Vulnerable occupations: The semi-skilled, the largest group in Birmingham, are most affected by changes in business activity. Re-training and redeployment must be a major objective.

Establish a new partnership between business, local and central government.

Develop a long-term business strategy for the city.

Aid immediate business recovery attack unemployment, especially among the young.

Mr Albert Bore, Labour chairman of Birmingham City

Council economic development committee, welcomes the CBI report and stresses the need for a continuing working relationship between the business community and the local authority.

"Once we can identify the common problems which are now happening we can all pull together to commit the resources necessary to make the city prosperous," he says.

Viable occupations: Skill shortages already exist among technicians and graduates associated with computers, electronics and multi-skilled crafts. If the shortages intensify they could inhibit recovery.

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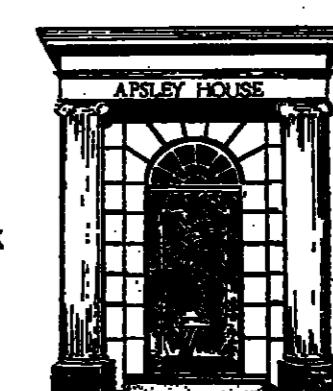
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WEST MIDLANDS 3

Firms expanding and diversifying

Accountants

ARTHUR SMITH



MR. GEORGE CARTER heads one of the few fast growth businesses in the Midlands—one that has prospered as recession has ravaged the region. He is the partner in charge of the West Midlands office of Price Waterhouse, which like other big accountancy firms, has expanded its presence.

Mr Carter joined the West Midlands office of Price Waterhouse in 1980 with the downturn still gathering pace. Then there were 14 partners and a staff of 300. Now there are 25 partners and a staff of 340.

From his office high up in one of the blocks in the commercial centre of Birmingham he can point to other buildings that house the firm's expanding local government advisory service and the computer whose special team is engaged on a two-year contract to write software programs for a client.

Indeed, an important factor in stimulating the office market, according to estate agents, has been the growth of the accountancy firms—and all the big ones have representation in Birmingham.

But the experience of Price Waterhouse alone underlines the dramatic changes taking place in perhaps the most conservative of professions. There is the polarisation of firms evident for more than a decade, with the medium-sized businesses being 'squeezed' out at the expense of the giants and the local specialists. More recent is the growth in the range and sophistication of services.

Mr Carter points to the growing importance of tax advice,

it now accounts for only around half of turnover, compared with 50 per cent a few years ago.

Price Waterhouse, like many of the other big names in the profession, established its presence in the midlands by merging with one of the long-established medium-sized Birmingham firms in the early 1960s.

This was part of the trend that saw the major manufacturing companies of the region turning to accountancy practices that could offer not only a wider range of services but also an international dimension.

The onset of recession brought an inevitable upturn in insolvency business. But in the troubled West Midlands it demanded a new approach, Mr Carter says. "There is a need to be constructive, to seek to preserve business and create opportunities."

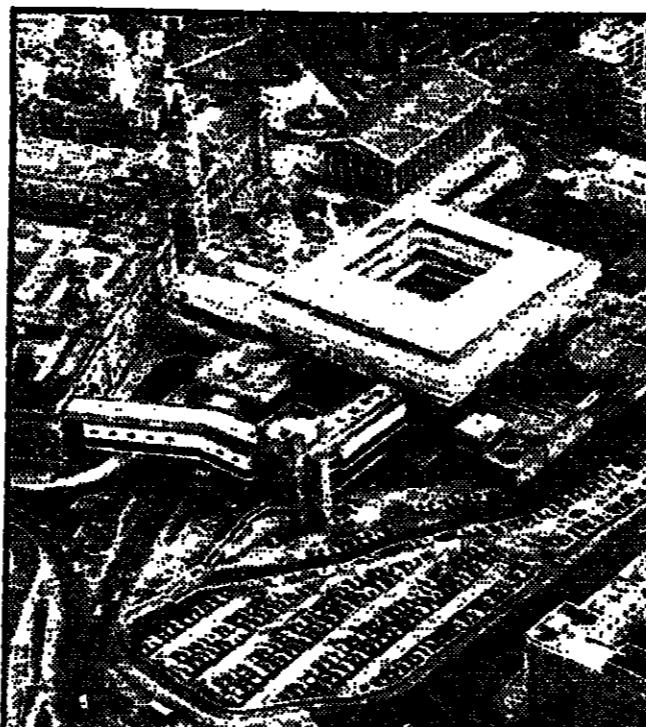
Another important role opened up with banks seeking the services of accountants like Price Waterhouse to monitor the operations of troubled companies. "Very often management found itself unable to take decisions if it knew what was necessary. We could resolve the situation before it was necessary to call in the receiver."

The disciplines embraced by the Birmingham office include not just accountancy but data processing, engineering personnel, computer control and systems analysis.

The writing has been on the wall for some time that accountancy firms had to diversify in pursuit of growth. The traditional company audit business was in decline. Not only is there more competition with work increasingly put out to tender, but there are fewer client companies as the result of recession.

Price Waterhouse claims to have picked up sufficient new clients to hold the audit business stable but concedes that

the fact the number of part-



Site of the new Paradise Circus development, Birmingham, currently undergoing major construction work, with the Central Library (centre). The expansion of accountancy firms has been a significant factor in the growth of the market for offices.

ners based in the Birmingham office has grown faster than the total staff is a reflection both of the growing sophistication of services and the demand by clients for top level consultation.

Price Waterhouse, though an international practice, has recognised the importance of having senior people on the spot in the West Midlands, rather than travelling out from London: "We know the personalities and the companies best first hand," Mr Carter says.

The importance of the local contact is underlined by the decision to set up an office in Dudley in 1981 to serve the Black Country. Mr Carter explains: "Black Country people do not regard themselves as being part of the Birmingham conurbation. They are different and want to be treated as such."

The office, with four partners, has proved a success. "We are prepared to put the resources into the region. You cannot just sit back and wait for the growth to come."

Mr Carter sees the small business sector as significant not only for the region but also for his own practice. "We have to cast some bread upon the water. There are a range of companies who might be vulnerable and might not initially offer a lot in fees but their successful development must be encouraged."

Public image

The problem for Price Waterhouse in attracting such business is its public image. Mr Carter says: "To the man in the street, because we handle so many of the big clients, we are associated with the likes of ICI or Shell. One of our executives here in the West Midlands is to persuade the small businessman we are just as interested in him."

Of the new companies coming through, Mr Carter says there is no fixed pattern but they tend to be related more to traditional manufacturing activities rather than high technology.

Looking to likely growth over the next five years, he believes this trend will continue. "We are witnessing the reverse of what happened in the 1960s with a move towards smaller units through management buy-outs and the drive for greater efficiency. I think the West Midlands will continue to rely upon its traditional strengths."

"Remote areas have to concentrate on high-technology high added value products. Here, because all the markets are so close, you can manufacture no-tech and still make a profit. All the skills are in the region. There's nothing worth making that isn't made in the Midlands."

The association does not have a political role. The Department of Industry, while it was prepared to put up one third of the £300,000 a year suggested costs, did not want to be seen to be backing the sort of lobby that other regions had managed to articulate for themselves—the sort of demands that might prove embarrassing.

Mr Sampson's role, accordingly, is strictly limited. His attention is focused primarily upon inward investment from overseas. He must work closely with the Invest in Britain bureau which claims a worldwide network of diplomatic and trade channels.

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In the U.S. the association has opened an office in Chicago and appointed a director, Mr Ian Gray, who has already spent six years in the Mid-west and has developed good local contacts.

Mr Gray argues that because the U.S. seems to have come out of recession before the UK it is in an expansionist mood. "I am sure we can persuade a significant number of companies to base their UK and European expansion programmes in the West Midlands."

West Midlands County Council already has an office in Tokyo where its representative, Shinichiro Yoda, will also for the association. Birmingham City Council is putting a representative in Hong Kong who the association will share.

The drive in Europe is being handled from Coleshill. Mr Sampson says the association will take part in a Birmingham Chamber of Commerce visit to Milan this month both to reinforce contacts and produce a schedule of events for the industrial areas of Italy, Switzerland and Bavaria.

Mr Sampson is clearly relishing the role of the association. He says the fact industry took the initiative in forming the body offers a big advantage over other agencies often dominated by local authority interests. "I can bring industrialists straight into the local board rooms to talk to the people with the answers. We don't have to waste time shaking hands with dignitaries with chains of gold hung round their necks."

Initiatives to attract investment

The WMID

ARTHUR SMITH

CHANTRY HOUSE, set in the rolling acres of Warwickshire, is a far cry from Major Round Sampson from the streets of Belfast where he had to brief journalists on the latest troubles in the province.

But 10 years on he conducts

the interview with military precision. There is the large map on the wall of the vast area covered by the West Midlands Industrial Development Association—a unique private sector initiative to bring investment and new industry to a troubled region.

He took up his post as chief executive on January 1 this year.

A short, dapper, 47 year old and as immaculately groomed as one would expect from a man from the Royal Signals, he talks crisply of the strategy and

targets of the marketing campaign.

But there is a softness in his speech and a warmth in his approach that indicates he knows it takes more than facts and figures to sell a location to prospective employers. He never gives a hint that he has been landed a political hot potato in seeking to unite the five disparate counties that form the West Midlands region.

Chantry House, even with its luxurious lawns, is cost-effective because it is considerably cheaper than the prime office locations. At the small town of Coleshill, it might be close to the motorway network but "it is equally inconvenient for everyone."

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A FINANCIAL TIMES SURVEY

PROPERTY IN THE MIDLANDS

November 23 1984

The Financial Times is proposing to publish a survey on Property in the Midlands in its issue of November 23. The provisional editorial synopsis is set out below.

The Midlands property market has picked up—but from a low point. How soundly based is the improvement? Prospects for the regional economy; an assessment of business confidence and investment intentions.

Editorial coverage will also include:

The Initiatives Rates and Local Authorities Market Trends

COPY DATE: 13 NOVEMBER 1984

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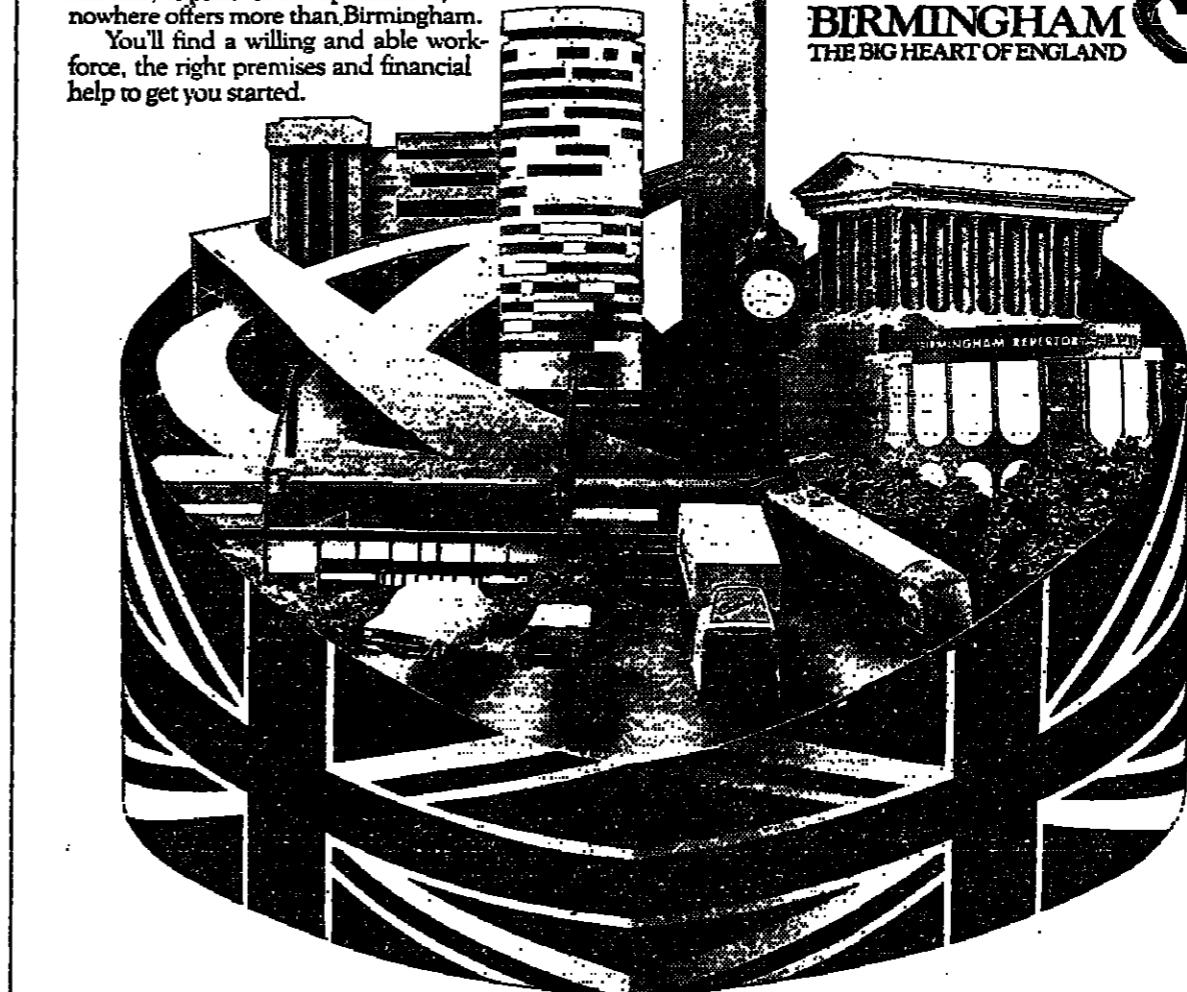
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Industrial

LORNE BARLING

THE LONG-TERM prospects for industrial property in the West Midlands have become a highly contentious issue in the past two years, owing to severity of the recession and the changes in manufacturing trends.

One view is that the West Midlands' industrial pre-eminence is now over, and that there will be a much broader national spread of industrial and commercial activity, reflecting the emergence of smaller, high-technology industries.

The more optimistic scenario is that the region's industry has slumped down and become more efficient, and will now attract considerable new investment as local companies purchase advanced manufacturing equipment.

Against this background, it is estimated that the West Midlands now has between 25m and 30m sq ft of unused industrial space, much of which is in older buildings which are unsuitable in their present form for further use.

There is no doubt that institutional investors have taken a pessimistic view of the region's industrial prospects recently, but there are signs that this is now being reassessed, partly in the light of development projects being undertaken by local companies with excess

land.

Subsidiary

The most notable of these is the IMI subsidiary, Balford Developments, which is undertaking a major project on 110 acres of land at Weston, Birmingham. The first phase of this will create a total of about 80,000 sq ft of medium technology space, with sufficient flexibility to provide about 20 per cent office space, according to agents Cheshire Gibson.

This first phase, which will cover about 45 acres when completed, is aimed at providing suitable space for growth industries within the area, providing room for expansion at a later date if necessary.

The decision to go for intermediate size and technology companies appears to be a compromise based on the industrial expectations for the West Midlands, where there is little evidence of demand for the kind of high-technology space sought by smaller companies in other parts of the country.

Overall, however, there is now a broadly improving demand for all kinds of industrial space, with a steady stream of companies taking advantage of the low property prices to acquire freehold ownership.

In many cases this is being achieved through developers purchasing larger, outdated fac-

tories and dividing them into smaller but improved units for re-sale. For purchase companies, the repayments towards purchase are often similar in amount to previous rents.

Since the start of the recession, new industrial developments have been very limited, and the acquisition of smaller units has been fairly restricted. However, there have been certain exceptions, such as within the enterprise zones and in the nursery unit sector, where there remains ample space.

Agents point out, however, that there has been very little new building in the medium sized range, from 4,000 sq ft to 15,000 sq ft and while it would be unrealistic to talk about shortages, there is also increasing demand for property in this size range.

There is also some evidence of rising demand for larger premises, some agents believe, due indirectly to the effects of recession. "Companies have reduced their work forces to cope with falling demand, but now they are modernising to improve productivity and many older factories are unsuitable," one agent said.

"For this reason they are looking for more modern, cost-effective premises in which to install new equipment. We are also seeing a greater degree of mobility because of the more common acceptance of short-term leases."

In addition, companies were said to be seeking larger premises than they actually need in order to provide room for expansion and thereby avoid the cost of moving again.

The prices of industrial space in the West Midlands have not moved significantly for some time, with top quality units in the range of 5,000 to 15,000 sq ft now achieving rentals of about £2.50 a sq ft. For space in older buildings, this falls to well below £2 a sq ft. In the range of 5,000 sq ft to about 2,000 sq ft prices of about £3 are being charged.

The industrial future of the West Midlands remains the real arbiter of costs and future development, with much resting now on the forthcoming government announcement on regional aid policy. If the West Midlands is granted some from assisted area status, which many industrialists now believe it must, property development could rapidly be turned around.

Similarly, local attempts to project the West Midlands as an attractive investment area with far more to offer in terms of industrial diversity than Scotland or South Wales, could begin to succeed, with important implications for industrial development.

Overall, it seems that industrial property projects in the area are due for careful reassessment in the light of a number of changes, most of them potentially beneficial, which could take place in the near future.

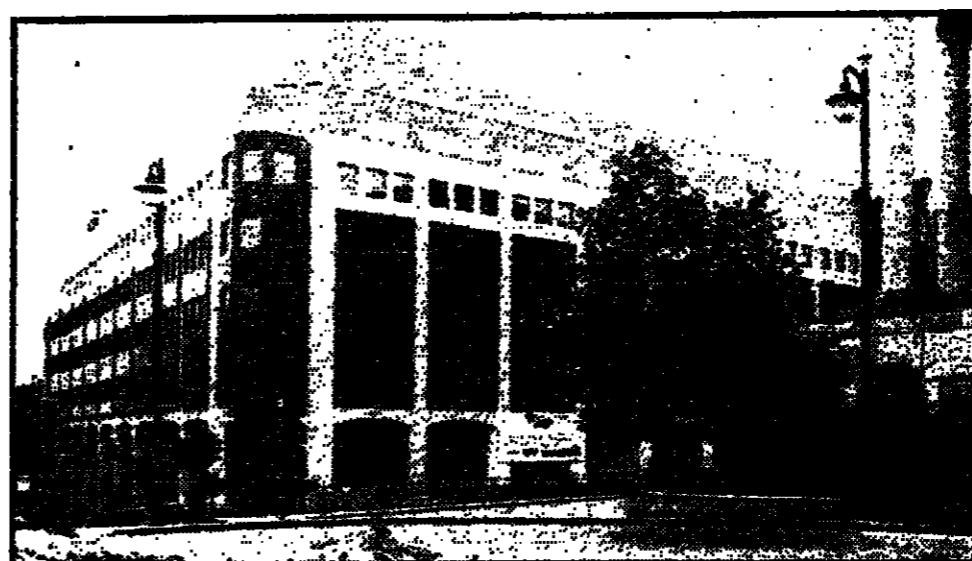
Different views about long-term prospects

Offices

ARTHUR SMITH

WEST MIDLANDS 4

The main sectors of the property market are responding differently to the pressures of recession.



This recently-completed block of 120,000 sq ft in Victoria Square in the heart of Birmingham is one of four blocks totalling 320,000 sq ft in the city centre which await tenants

Waiting for change

Offices

ARTHUR SMITH

FRUSTRATION is the word that perhaps best describes the Midlands' once market. Agents report a high level of inquiries — there are some big fish waiting to be hooked in.

Developers' confidence in the region is amply demonstrated in Birmingham city centre alone where four blocks totalling 320,000 sq ft have recently been completed, but stand almost

empty. One agent said: "It will only take one major letting for the whole picture to change dramatically. Then it will be all action again."

Rents, in spite of recession

have moved consistently upwards over the past year.

Primates

now command up to £5.50 a square foot,

though there is a ready supply of second-hand space, often in good locations at between £2

and £4 a square foot.

Changes in the accountancy

world with mergers and the

growth of consultancy work has

given a boost to the property

sector with many of the big

firms moving into new premises.

The specialisation of office

locations has tended to reassess

itself, with the banks, insurance

companies and business houses

focusing upon the prime financial

centre around St Phillips

Square, in Birmingham.

The computer firms and marketing operations, with representatives on the road and where parking is at a premium, tend to opt for more suburban locations such as Edgbaston. There is continued but small-scale development in attractive locations such as Solihull and Sutton Coldfield.

Stir

Elsewhere in the region — Coventry, once a popular venue for office developers, provides a good example — the cold winds of recession appear to be still blowing fairly strongly.

The project which has caused

perhaps the biggest stir is re-

development of Edgbaston's old Snow Hill Station site which

spreads over 61 acres but is

immediately adjacent to the

prime financial quarter.

The developer is Viking Pro-

perty, of Derby, but Sun

Alliance Insurance, which is

backing the scheme is taking

66,000 sq ft at its new regional

office. Accountants, Arthur

Young McLellan Moore and

Co have agreed to rent another

40,000 sq ft.

Work on the next 77,000 sq ft

block is likely to start as soon as the market improves. Agents seem confident that the asking price of £3.50 a square foot will be achieved even in a climate where deals are being clinched with the offer of rent-free periods and contributions towards fitting-out costs.

The rent asked is significantly lower for the four new blocks currently overhauling the Birmingham market. Tarmac Properties is looking for £7 plus for its 120,000 sq ft building which overlooks the Town Hall in Victoria Square.

The quest for a single tenant for Civic House, an 80,000 sq ft building just outside the main pitch, has been abandoned. Tenants are moving in at around £6.75 a square foot.

Lettings have also been achieved at the 60,000 sq ft Berwick House where both Price Waterhouse and Scottish Amicable are taking space.

A rent of about £7 a square foot is sought in the 60,000 sq ft Embassy House at the junction of Cornwall Street and Church Street. The developers opted for a quick-build system in order to catch what was widely expected to be a rising market.

Location is all important but new schemes in the city centre are not expected, given the present space available, at least until next year. Towards the front of the queue of projects under discussion must be the Paradise Circus development which includes provision for more than 180,000 sq ft of offices.

Outside the city centre, developers are responding to the demand by tenants not only for 24-hour access but also for their own front door and identity. Schemes are about to start in Broad Street, a much-neglected avenue that links the city to Edgbaston, to provide totally self-contained units of around 2,500 sq ft. Equally important to the concept is the offer of freehold rather than leasehold.

Broad Street has been given a lift by the ambitious plans by Birmingham City Council to site a £120m convention centre on its doorstep. But while there might be special reasons for the attraction of the Broad Street projects, the trend towards self-contained units is firmly established and the cause of much speculative development elsewhere in the region.

that these should be restricted to 40,000 sq ft in order to restrict new freehold sales.

In general, it is recognised that retailers should have the opportunity to introduce new sales methods, but these needed to be placed in a wider community context.

It was established that of the 29 superstores in the area built or approved since 1979, 23 were in or immediately adjoining an established shopping centre. Of the remainder, most were serving new housing areas.

Overall, the general trend in West Midlands retailing is healthier than for decades, according to specialist agents Pictor Jones, which pointed out that there is now a shortage of well-positioned small shops.

Mr Pictor Jones said it was hoped that this pressure would be considered by planners in the area when applications were made in future.

Confidence reinforces demand

Retailing

LORNE BARLING

RECESSION in manufacturing industry has done nothing to dampen the continuing retail boom in Birmingham and some other parts of the West Midlands, with the result that retail property is generally in strong demand.

Institutional investors, having cut back on the funding of office and industrial projects in the area, are reported to be actively seeking suitable retail property projects, particularly those which are centrally located.

The prime example of this is the recently announced Royal Life Insurance Development on the Old Greater Midlands Co-operative Society store in the High Street in Birmingham, where a glittering 190,000 sq ft of retail space is to be developed on the most modern lines.

Bryant Properties, in conjunction with Royal Life, has been chosen from bidders for the scheme, which will provide a gross area of 250,000 sq ft with shops on four floors grouped around a central mall.

The completed development will be worth an estimated £55m and the freehold is being sold to Bryant-Royal Life for more than £25m. Planning consent is now being sought and the project is expected to be completed by early 1987.

Comparable

Bryant Properties says the only comparable retail developments are those taking place in the U.S., and the site's position next to Marks and Spencer gives it a prime position for top rents.

This confidence is reinforced by the recent announcement that Debenhams is returning to the city under its old trading name of Greys of Birmingham, and by the major refurbishment of Rockham's House of Fraser store in Corporation Street.

Croydon's electrical retailing chain, has joined the many prime position retailers which have given their shops a face-lift, by announcing a slim scheme to create a "shop of the future" at its city centre location.

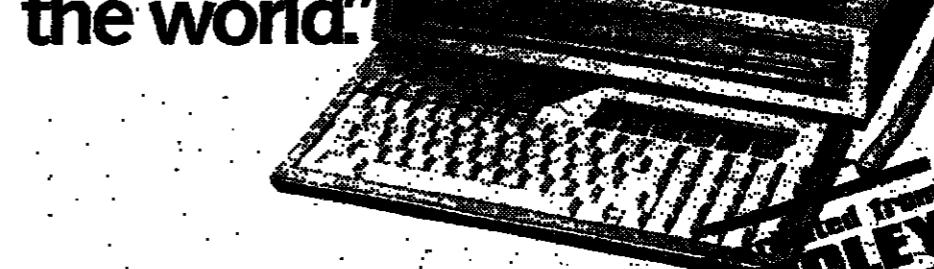
Against this background of increasing competition, secondary sites such as the Bull Ring will be faced with the need to raise standards, but the boom has not been confined to the city centre, and a number of successful suburban retail projects have gone ahead recently.

One of these, a Bryant Properties development at Harborne, has seen the successful letting of five shops to national chains such as Superdrug and McDonald's in a short period of time.

Normally, it would have been regarded as likely that at

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THE ARTS

Television/Christopher Dunkley

Documenting the horrors of the world

There has never been a time when the last 10 years when a worldwide crisis in documentary programme making was not being proclaimed by somebody. At this year's Prix Italia speaker after speaker went to the rostrum to decry the lack of artistry in documentaries, the lack of optimism, and in the case of one German delegate the sheer lack of documentaries. He claimed that if you compared the numbers of programmes produced throughout Europe in 1985, 1975 and 1965 (using clairvoyance presumably) you found a fearful reduction, though he supplied no figures to support this assertion.

My own feeling at this year's festival as at many others during the last 12 years was that the documentary category was the healthiest of the three, the others being drama and music. The music category which should long ago have been broadened out to include all arts programmes is dogged by the division between performance programmes, music documentaries and "experimental" works, most of them so embarrassingly pretentious that the only people likely to enjoy them are other producers of the same sort of thing.

Drama faces all sorts of dilemmas too, notably the drift away from the production of single plays and towards series and mini-series, from which can only be exhibited at festivals such as this either by showing single episodes or by compression so radical as to alter the work out of all recognition. The Italians themselves entered for the drama category 100 minutes extracted from an excellent six-part series about the war between police and Mafia called *La Piovra*.

Even documentaries tend to be produced in series more often nowadays, yet individual episodes seem better able than drama episodes to stand alone, and anyway the average quality of documentaries appears to me to be both higher and more consistent than the music and



Helen Delavault as Carmen and Howard Hensel as Don José in Peter Brook's "Carmen" which won the Prix Italia prize for music for Channel Four. "Made in Britain," from Central Television, carried off the top drama award

increasingly with trans-national and even global problems. This is surely true and is one of the reasons why viewers complain about the abnormal: the handicapped, the drug addicts, the insane, the sexually aberrant, and so on. The French, having won the Italia documentary category with a programme about transsexuality last year, followed up this year with a subject which is currently all the rage: *L'Amour des Amours Intertissés*. This reviewed with some care the either by showing single episodes or by compression so radical as to alter the work out of all recognition. The Italians themselves entered for the drama category 100 minutes extracted from an excellent six-part series about the war between police and Mafia called *La Piovra*.

What Ballo actually went on to say was that whereas documentary programmes used to deal with regional or national social difficulties, they were now obliged, thanks to the way the world worked, to deal in-

creasingly with trans-national and even global problems. This is surely true and is one of the reasons why viewers complain about the abnormal: the handicapped, the drug addicts, the insane, the sexually aberrant, and so on. The French, having

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to arrive at this festival for years. Its originality lies not in some high minded or heavy handed technical experimentation but in a simple and novel idea: the story of a bank robber told from his own point of view. Some complain that the programme glorifies crime, but then there were some in Trieste—notably Scandinavians—who accused the BBC's documentary *Simon's War* of being pro-war even though its account of Simon Weston's 11 major operations would be enough to put most of us off another Falklands episode forever. It is hard to avoid the suspicion that the Boyd programme's real sin is to render its subject entertaining.

The most unexpected pleasure among the documentaries was provided by BRT Belgium's programme about *The British Film Institute*, of all things: an admiring 70-minute account of the work of the BFI and the National Film Theatre which told me more than I had ever known about the two institutions (despite being a member of the NFT's advisory committee). After years of British self-denigration it is an odd and encouraging experience to find British organisations being identified abroad as examples worthy of

surprise.

And of course the winning Japanese entry *Nuclear Holocaust* was concerned with the subject which above all others creates fear and anxiety in viewers all over the world. This programme was remarkably (or perhaps not so remarkably) similar in many ways to the BBC's *On The Eighth Day*, detailing both the immediate effects of a nuclear war and the long-term effects of a "nuclear winter." Its particular gimmick—showing real high rise flats—a real oil terminal or office block and then somehow making them appear to explode in a blinding flash—became tedious repetitive, but it certainly brought an all too horrible realism to the subject. When messages are as bleak as this

there was, finally, one programme which took the creation rather than the destruction of life as its subject and was rewarded, not with the actual Prix Italia, but with the RAI Prize. Since Sweden's *The Miracle Of Life* uses techniques of slow-motion photography which look very similar those used by the same producers in 1974 to make *Journey Through The Human Body* this time diving through vaginal coves and up urethral passageways, its claims to originality seem somewhat short.

The other Canadian entry *On Edison Alone* which reached the shortlist and will almost certainly be seen in Britain, was one of the most strikingly original programmes

Giulini's Brahms/Festival Hall
David Murray

Giulini's concluding Brahms programme with the Philharmonia Orchestra on Monday (repeated yesterday) consisted of the Third and First Symphonies, in that order. Understandable, considering the dramatic power of the First, but still I think the wrong way round: the sober breadth of the Third was diminished—and not merely in retrospect. Given the resplendent performance of the First, hardly anybody minded.

Once the orchestra had played itself in (there were glassy violins at the start, and the clipped phrasing Giulini wanted sounded a trifle stiff), the later symphony was modelled with refinement. Much more flexibly treated than last week's Requiem, it blossomed with careful warmth: the middle sections of the middle movements were darkly luminous. The full sweep of the score rarely hears.

The One O'Clock World

Martin Hoyle

Congratulations to Kilburn's local theatre the Tricycle, on its reprise from the Arts Council; and to Poppy Mitchell's refurbished foyer—almost disconcertingly fresh and green.

The media types who drift into the radio news production office of Wallace Heim's set are convincingly edgy in their mutual tolerance. They range from affably ineffectual executive (Ian Wallace) to eminent presenter/interviewer (John Burgess, apparently grown sleek in a lifetime of expense account lunches).

The author, Leigh Jackson, provides a slender plot noticeably thin in Act I and suddenly contrived in Act II. Nicola, golden girl among industrial correspondents, persuades an elusive Trades Union leader to be interviewed. The coincidental eruption of police-picket violence provides the personality-presenter with too good an opportunity to miss. Despite Nicola's assurances, the interview turns savage. The union man walks out; Nicola, disillusioned by her colleagues' journalistic opportunism, resigns. But the play ends with her frantically at her post as news comes in of an atrocity in Beirut. Devotion to work? Or concern for the lover staying in the bombed hotel?

The play sometimes recalls a Forties movie, a Katherine Hepburn vehicle with four-letter words. But Nicholas Kent's direction has a certain authenticity. The programme thanks the BBC for help given

In a strong cast (even the observant secretary is played by Sharon Maiden, recently so good in *Doug Luce's Progress*) these two roles are beautifully acted. Clive Wood's tentative reporter-turned-writer actually develops and changes; and Jill Baker's immensely stylish Nicola is exasperating, admirable, sexy, repellent and touching in turn. The author can certainly show us people. What he needs, now, is a strong, original plot to construct round them.

Saleroom

Antony Thorne

A plain grey greatcoat reputed to be owned by Napoleon died last year. Umberto reigned for just over a year, retiring to Portugal in 1860. A rare Royal Marcolini Meissen chocolate and coffee service, dated from 1775-80 and had been a gift to the royal family from King Anton I of Saxony, is expected to sell for £15,000. It is still in its original Russian leather and green silk travelling case.

On October 15 an illuminated Qur'an of the 16th century, probably acquired by the Italian royal family in 1946, carries an estimate of around £20,000 while two Polonaise carpets, the most sumptuous products of the 17th-century Persian court and possibly a gift to the House of Savoy by a Safavid king, carry estimates of up to £120,000 and £60,000 respectively.

Silver is to be sold during November with a toilet service with the engraved arms of Savoy estimated at around £40,000. It is probably a marriage gift of 1775.

Field Day/Lyric, Belfast

Michael Coveney

The Derry-built Field Day Company, a troupe founded several years ago by Stephen Rea and Brian Friel, both still actively involved, is in Belfast this week with a most interesting double-bill: *The Riot Act* by Tom Paulin, a version of Sophocles' *Antigone*, and *High Time* by Derek Mahon, a version of Molére's *The School for Husbands*.

Both plays are presented on a cool grey sloping stage surrounded on three sides by a muslin scrim. For *The Riot Act*, the company of nine is dressed by designer Brian Vihay in discreetly graduated shades of grey, with Stephen Rea's pin-striped Creon revealing his mistresses off little white cards ("I shall do what a very good deed of listening") against the faint geometrical outlines of the seven arches of Thebes on the scrim.

As George Steiner pointed out in his recent book, *Antigone* is one of the most resonant of all classics at all times, and little tampering is needed in Belfast to point up the richnesses and ironies. In Stephen Rea's production and, especially, Veronica Quilligan's resilient and moving performance at Antigone, you get a powerful sense of a family torn apart by troubles that have festered on for many generations.

Tom Paulin's translation is tough, springy, idiomatic and particularly good at making dramatic capital of the chorus speeches. The chorus leader is



Mark Lambert, Des McAleer, Joe Crilly, Ciaran Hinds, Veronica Quilligan, Stephen Rea, Hilary Reynolds, Nuala Hayes and Killian McKenna in "High Time"

comic prospect of the jealous guardian acting as unwilling go-between to his ward and her lover. Tom (Spannarelli in the original Molére's own role) has an older brother, Archie (Ariste) whom he ridicules for dressing à la mode in a shirt the colour (he says) of a tequila sunrise and for dyeing his age-long locks red.

So, the comedy is also about the virtues of slavishness to fashion and, on a stage awash with gaudy costumes, punk hair and instant liaisons ("The First Time Ever I Saw Your Face") is one of several nostalgic items

on the soundtrack), it is a delight to see that Killian McKenna—son of the great T.P., incidentally—makes of the treacherous suitor Val (Valere), a dead ringer for David Hockney.

Ciaran Hinds's chorus leader is now an MC from the Hell's Angels, Veronica Quilligan the incarcerated Isogone (reversing the Antigone process by escaping to night clubs, a gymnasium, the car ride), and Mark Lambert, the trembling Guard who brings Creon news of Polyneices' unauthorized burial, now a similarly insecure actor of small parts in search of the big one.

The invention of the backstage world is the work of the translator and the directors, Mark Long and Emil Wolk.

This latter pair are on loan from the People Show and they unleash in the production a veritable battery of sight gags, scenic jokes and unruly asides which yield, in my estimate, perhaps a 60 per cent return.

But this is an exhilarating attempt to marry the purely visual world of the People Show to the textual satire of Molére.

It very nearly comes off.

This whole project, in fact, is a credit to Field Day, who are

to be congratulated on involving two of our best contemporary poets in the theatre (poets tend to be rather snooty about the stage these days). That said, I must admit that I was disappointed in Mr Mahon's continuous recourse to weak rhymes, accompanied by an on-stage executive snigger, in his pentameter-based version of Molére's alexandrines.

Next week Field Day embark on a tour of North and South, ending in Cork in November. This imaginative, bright and fascinating double bill is well worth catching.

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Sept 28-Oct 4

Theatre

LONDON

Little Shop of Horrors (Comedy): Campy off-Broadway import which is less good than the Rocky Horror Picture Show but which has a curious charm and an exuberantly over-the-top malevolence.

The Real Thing (Strand): Jenny Agutter and Paul Shelley now take the lead in Tom Stoppard's fascinating complex, slightly flawed new play. Peter Hall's production starts the happy new series of serious levity. (830/00/4143).

Arrest Us All (Haymarket): Rex Harrison and Charlotte Colber in a musical revue by Frederick Loewe. Miss Colber defies the march of time and still wears her hair the same way, with bangs. (930/0832).

2nd Street (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's top-dancing extravaganza has been rapturously received. American Clare Leach is a real find as Peggy Sawyer, and Margaret Courtenay has a field day. (636/6108).

New York: Shirley in the Park with George (Broadway): Not your conventional musical. Stephen Sondheim's latest is an inspired pairing with director and playwright James Lapine to bring George Seurat's painting to life. With Mandy Patinkin as the painter and Bernadette Peters as his imagined girlfriend. (Dot 230/0322).

Cats (Winter Garden): Still a sell-out. Trevor Nunn's production of T.S. Eliot's children's poem set to traditional music is visually startling and poetically fulsome, but classic only in the sense of a rather staid and overblown idea of theatricality. (230/0322).

2nd Street (Majestic): An immobile celebration of the heyday of Broadway in the '30s incorporates gags from the original film like *Shuffle Off To Buffalo* with the appropriately brash and leggy boozing by a large chorus line. (871/9000).

Quills (Jas Lawrence): Based on American pioneer women's descriptions of their work in making quilt blankets, Molly Newman and Barbara Damashek's musical arrives in New York remounted from its modest origins in Denver. (307/5422).

Master Class (Eisenhower): David Pownall's thoughts on tyranny and artistic freedom as filtered through the gaze of Stalinist Russia starts its American run at the Kennedy Center. Ends Oct 4. (254/3870).

Weasels (Kreager): The jumbo jet arrival of the Lord into Johannesburg is the implausible context in which two remarkable actors, Percy Mtwa and Mbongeni Ngema, reveal what looks like the whole gamut of the sad, funny and pathetic life of South African blacks. Ends Oct 4. (Arena Stage 488/3300).

Zorba (Opera House): Anthony Quinn makes the thermal production which co-stars Lila Kortova and gets a rousing lift from the bouzouki score by John Kander and Fred Ebb, directed by the film director, Michael Cacoyannis. Ends Oct 4. (Kennedy Center 254/3770).

King Lear (Folger): The 15th anniversary

of the replica Globe company starts off ambitiously. Ends Nov 4. (546/4000).

Chicago (Goodman): The first musical produced at the Goodman since 1978 brings Wheeler's version of Voltaire's *Manon Lescaut* to life. Linda Ronstadt and the voices of Stephen Sondheim, John Latouche and Richard Wilber. Ends Oct 28. (443/3810).

Baby With The Bathwater (Remains): Christopher Durang's comedy of the contemporary American family seems to ramify in the local premises directed by Donald Moffett. Goodman Studio. Ends Oct 21. (433/3800).

The Fifth Sun (Victory Gardens): Nicholas Patricio's new topical drama uses masks and ritual dances to explore the 1982 death of El Salvador archbishop Oscar Arnulfo Romero. Ends Oct 28. (871/3422).

Travellers' Breaks (Imperial): Master Class (Eisenhower): David Pownall's thoughts on tyranny and artistic freedom as filtered through the gaze of Stalinist Russia starts its American run at the Kennedy Center. Ends Oct 4. (Arena Stage 488/3300).

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King Lear (Folger): The 15th anniversary

of the replica Globe company starts off ambitiously. Ends Nov 4. (546/4000).

The Cherry Orchard (Imperial Theatre): Chekhov's masterpiece in Japanese directed by Clifford Williams in residence since August. The Tokyo Company. (213/3211).

Cabaret (Hakuhikan Theatre): A brief revival by the best performers of Western Theatre, Hakuhikan Company (of the Japanese version from Paris). (571/1031).

TOKYO

Cats (Cats Theatre): The special tent theatre, excellent sets, good dancing and Kabuki-derived movement make the Japanese version worth seeing. Shiki Company, directed by Kenzo Asai. (630/1011).

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Wednesday October 3 1984

What the eye doesn't see

THERE IS some danger that, except among the unfortunate shareholders, any possible lessons of the Johnson Matthey affair will quickly be obscured in a fog of self-satisfaction. The shareholders learned unexpectedly on Monday morning that they had lost most of their money; the banking community discovered that some of its interbank deposits were not claimed against the Bank of England. The gold fixing and the interbank market proceeded without a visible ripple.

What a contrast, it is tempting to claim, with the handling of banking crises in less enlightened countries, where bail-outs are preceded by months or years of rumour, where credit markets impose penal ratings on many banks not directly involved, and where despite these highly visible warning systems the failure rate is deceptively high. Discretion, after all, is the better part of supervision; in time we may even see some nostalgia for the hidden reserves which were once held to deal with these hidden problems.

Sophisticated

An exercise in discretion the rescue has, indeed, been beyond admiration; but some uneasiness must surely persist. The obvious questions about the auditing and supervision of this particular case will probably remain unanswered, because under the Banking Act absolute discretion about the details is not merely an ingrained habit in Threadneedle Street, but a legally binding duty. This is itself a source of some unease; for if one bank can vanish out of an apparently blue sky whose blueness has recently been certified by the auditors, just how dependable are the figures from the other 600-odd authorised banks? Only the fact would enable the market to judge how far Johnson Matthey was a special case, instead of judgment we will have guess-work, which will make it a little harder for all banks to raise new capital which may or may not be a just result.

What is certainly not unjust is a nagging worry about the whole process of bank auditing. Analysts have felt some unease about this for a long time; and as markets have become more sophisticated, and transactions

more rapid, the reasons for unease have grown.

While this particular case seems to have involved a very old-fashioned kind of risk, in which both management and auditors were seemingly slow to realise just how fast good money was being thrown away, bankers face many risks of quite new kinds — off-balance sheet exposures to swaps and forward positions, stretching sometimes over many years, contingent risks through interbank transactions, and the like.

It can be averted, says the bank, but the willingness of African governments to carry out reforms which have political risks must be matched by increased support from donors prepared to set aside scepticism and adapt their lending policies to the continent's needs.

"What is encouraging," says Mr Stanley Please, who led the bank team responsible for the report, "is that the need for reforms is accepted by all parties — African leaders themselves, local institutions such as the African Development Bank and the Economic Commission for Africa, and the donors."

The high hopes with which most of Africa began the era of independence some two decades ago have been dashed. In many countries living standards for much of the population have fallen below colonial levels, and are expected to drop further. Social services cannot keep pace with demand, the infrastructure is deteriorating and unemployment is rising, ultimately posing a threat to political stability on the continent.

For Western governments it is a disquieting prospect on grounds of self-interest alone.

Existing investment is threatened, sources of raw materials and communications interests — particularly in the U.S. — are potentially undermined by the prospect of radical changes in key production states such as Zaire, Kenya, Somalia and Sudan.

The grim decline can be reversed, the bank believes, provided two broad conditions are met: donors, who need to be more flexible in their aid programmes, must provide at least \$2bn a year over and above existing forecast inflows.

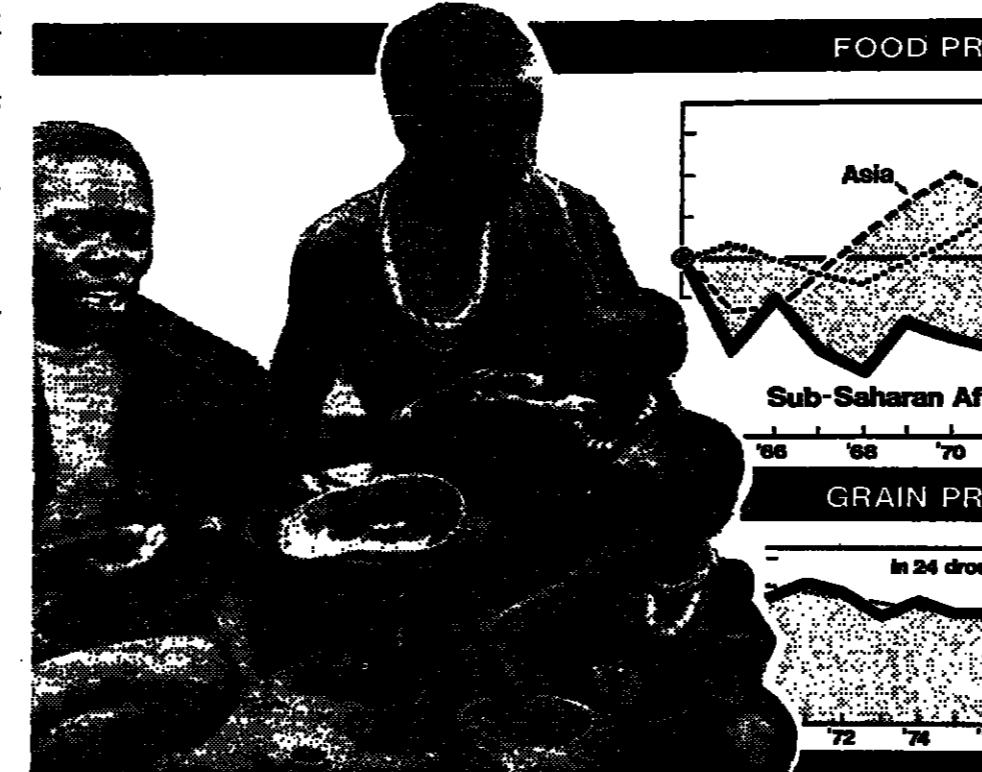
For their part, African governments must press ahead with economic reforms, already under way in some countries, or accepted in principle by most others.

The causes of the crisis vary: the impact of the Western recession, higher interest rates, rises in the price of oil, government mismanagement, and weaknesses in donor policies are among the major factors, exacerbated by Africa's worst drought this century.

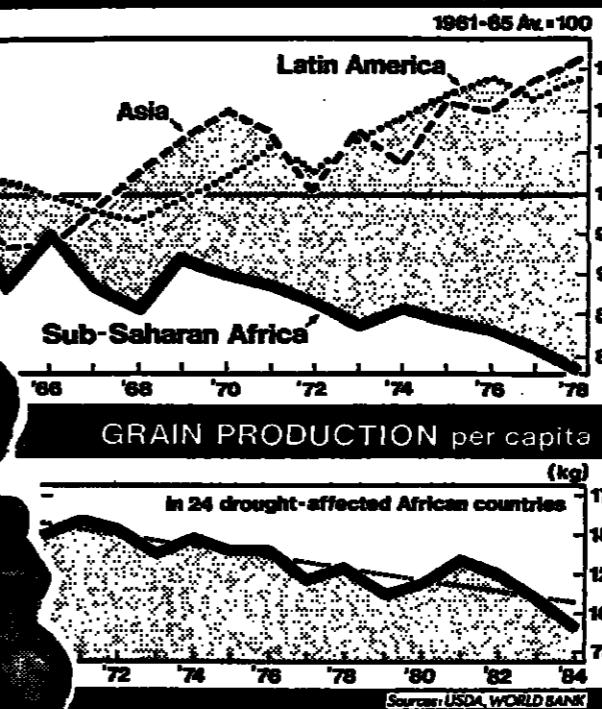
The effects are being felt across the continent. No government, socialist or capitalist, military or civilian, is immune.

In parts of Mozambique, gripped by drought like many other areas of Africa, rivers are dry and a third of the 12m population faces hunger. In Tanzania, rural water pumps stand idle — spare parts are unavailable for want of foreign exchange.

The number of employees of



FOOD PRODUCTION per capita



Source: USAID, WORLD BANK

Bob Hutchinson

Ghana's state-owned Cocoa Marketing Board have quadrupled since its inception, while cocoa output has dwindled—an example of shortcomings found elsewhere on the continent.

Kenya's multi-million pound Burra irrigation scheme is a costly monument to the miscalculation of donors who believed that capital investment could transform arid land.

The population rate of increase in Zimbabwe — at 4 per cent, one of the world's highest — is outstripping land resources. Sudan's external debt of \$7bn is more than seven times its export earnings last year. Uganda must grow 30 per cent more coffee today to buy a tractor that it did ten years ago.

In an increasing number of countries the governments are unable to generate sufficient revenue to meet the recurrent costs of existing projects. One estimate calculates that as much irrigated land in Africa is lost each year because of lack of maintenance as is brought into use by new investments.

However blame is to be apportioned, the statistics behind the symptoms, set out in the 60-page World Bank report, convey growing human misery.

Of all the major regions in the developing world sub-Saharan Africa — Africa south of the Sahara but excluding South Africa — has had the slowest growth in food production and the fastest growth of population over the past 20 years.

One-fifth of the continent's people are malnourished. One in five of the population is now being fed by food imports, which today provide 20 per cent of the food needs.

By 1995, forecasts the bank, per capita incomes will have fallen further, leaving between

65 to 80 per cent of the people below the poverty line, compared to around 60 per cent in 1983.

Yet at a time when support is most needed, the bank expects a decline in net capital flows to sub-Saharan Africa from an annual average of \$10.5bn in 1980-82 to \$5bn in 1985-87.

Private net flows have declined from a peak of \$3.4bn in 1980 to \$1.8bn in 1982.

Meanwhile, Africa has almost exhausted its capacity to borrow in the face of trouble. In the last four years inability to meet debt servicing commitments has forced 23 Paris Club reschedulings by 18 sub-Saharan countries, and a further 11 countries have also restructured their commercial debt.

State-owned corporations have

been encouraged to run on com-

mercial lines (in some countries governments are returning them to the private sector). Exchange rates should be kept flexible, and agricultural pricing

leading to a deterioration in the rural-urban terms of trade in the benefit of a city elite, including the military and a swollen government bureaucracy.

The policies reflect the actual political base of most African governments," says Mr Princeton Lyman, US deputy assistant secretary of state for African affairs. Some of the reforms designed to reverse the trends require governments to take steps that could threaten political understandings of their importance. The exists," he points out, "is thus political as well as economic."

Some governments can argue, however, that their policy shortcomings owe less to the need to protect vested interests than to lack of expertise.

That is the perspective of a planner in State House, Dar es Salaam. "Yes," he acknowledges, "perhaps we did get some crop prices wrong. But Western industrialised countries make policy mistakes too. The difference between us is that you have thousands of economists graduate and we have a few hundred. Unlike you, we have no margin for error. When we make a mistake, the man in the street will suffer."

But in Tanzania itself, in Sudan, Ghana, Malawi, Mozambique and other countries there is growing evidence that planners accept that more can be done to combat external factors which have created the crisis, and make better use of existing resources.

One of the most striking examples comes from Kenya, where a working party on government expenditure, chaired by Mr Philip Ndegwa, now governor of the central bank, urges donors to change their approach — while at the same time linking aid to domestic reform. Greater technical assistance should be provided in some key areas of management of external public debt, and public enterprises, for example.

Education should also be readily available for education, health and environment programmes, which have tended to take second place to large-scale projects.

Countries carrying out major

programmes of structural adjustment should have their debt servicing problems treated more sympathetically: "Multi-year debt relief and longer grace periods should be part of the (donor) package," says the bank.

Mr Please says that, when African governments met the major donors to discuss the report in Washington last month, there was broad acceptance of its message. "What remains to be seen is whether the two parties will put it into practice."

There may be grounds for hope, in spite of Africa's worst drought this century

Total disbursed public and publicly guaranteed medium and long-term debt at the end of 1982 exceeded \$45bn, and debt service payments are expected to increase from \$4.1bn in 1981 to an average of \$11.6bn a year in 1985-87.

Taking financial arrears into account (mainly on trade) which exceed \$8bn, "Africa's debt service outlook is even more dismal," says the bank.

Unless corrective measures are taken the external resource position of sub-Saharan Africa is likely to become disastrous

policies should provide greater incentives to growers, particularly the smallholder.

Yet while reforms have been adopted in principle, three factors in particular hold up implementation: vested interests in government, business and the state-owned institutions themselves; management weakness; and the reluctance of donors to adjust to Africa's changing needs.

The first is perhaps the most formidable. Food staples have been subsidised and export crop producers underpaid,

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THE ECONOMIES OF BLACK AFRICA

How to avert a disaster

By Michael Holman, Africa Correspondent

"The spectre of disaster confronts Africa and the international community."

THAT IS the stark warning with which the World Bank's third report on sub-Saharan Africa, published last week, highlights an impending economic catastrophe.

It can be averted, says the bank, but the willingness of African governments to carry out reforms which have political risks must be matched by increased support from donors prepared to set aside scepticism and adapt their lending policies to the continent's needs.

"What is encouraging," says Mr Stanley Please, who led the bank team responsible for the report, "is that the need for reforms is accepted by all parties — African leaders themselves, local institutions such as the African Development Bank and the Economic Commission for Africa, and the donors."

The high hopes with which most of Africa began the era of independence some two decades ago have been dashed. In many countries living standards for much of the population have fallen below colonial levels, and are expected to drop further. Social services cannot keep pace with demand, the infrastructure is deteriorating and unemployment is rising, ultimately posing a threat to political stability on the continent.

For Western governments it is a disquieting prospect on grounds of self-interest alone.

Existing investment is threatened, sources of raw materials and communications interests — particularly in the U.S. — are potentially undermined by the prospect of radical changes in key production states such as Zaire, Kenya, Somalia and Sudan.

The grim decline can be reversed, the bank believes, provided two broad conditions are met: donors, who need to be more flexible in their aid programmes, must provide at least \$2bn a year over and above existing forecast inflows.

For their part, African governments must press ahead with economic reforms, already under way in some countries, or accepted in principle by most others.

The causes of the crisis vary: the impact of the Western recession, higher interest rates, rises in the price of oil, government mismanagement, and weaknesses in donor policies are among the major factors, exacerbated by Africa's worst drought this century.

The effects are being felt across the continent. No government, socialist or capitalist, military or civilian, is immune.

In parts of Mozambique, gripped by drought like many other areas of Africa, rivers are dry and a third of the 12m population faces hunger. In Tanzania, rural water pumps stand idle — spare parts are unavailable for want of foreign exchange.

The number of employees of

bank, reached a remarkably frank conclusion.

The country's economic crisis, the working party concluded, had two roots: external events and "a stronger, but less well perceived role—the proliferation of commercial activities by government, which has diverted scarce management resources away from the central functions of government."

However, in Kenya and elsewhere, progress is slow—in part because governments expect greater donor backing if they are to survive the political risks.

"A growing number of African countries are at a turning point in their willingness to implement major policy reforms," says the bank report. "Unless external financial support is forthcoming, they may go no further."

Most countries are willing to carry out the reforms, Mr Please believes, "but the lack of the extra needed" is the crucial issue. The crucial issue today is not commitment, but whether donors will provide the extra backing needed.

It is the donor role which provides the third critical factor for Africa's economic prospects. "Reform is donor policies must match reform's domestic policies in Africa," says Mr Please.

The Bank report says that donor co-operation is often weak. Commercial or strategic considerations sometimes outweigh the development priorities of the recipient country. And major infrastructural projects have often taken up aid allocations which could be better spent on the maintenance or rehabilitation of existing facilities.

"A good deal of the pressure (on African governments) to undertake new investment or continue with low priority projects," notes the bank, "derives from the inflexibility of foreign donors. The more the programme is externally financed, the harder it is to maintain national control over priorities."

What then can be done? The bank urges donors to change their approach—while at the same time linking aid to domestic reform. Greater technical assistance should be provided in some key areas of management of external public debt, and public enterprises, for example.

Education should also be readily available for education, health and environment programmes, which have tended to take second place to large-scale projects.

Countries carrying out major programmes of structural adjustment should have their debt servicing problems treated more sympathetically: "Multi-year debt relief and longer grace periods should be part of the (donor) package," says the bank.

Mr Please says that, when African governments met the major donors to discuss the report in Washington last month, there was broad acceptance of its message. "What remains to be seen is whether the two parties will put it into practice."

One campaign deserves another

Local authorities have been taking a breather from their sustained advertising campaign against various bits of contentious government legislation. But we can expect the councils to come back with a splash—and the government to too.

The GLC alone has spent more than \$3m already this year on campaign advertising, and has a total anti-abortion budget of around £1m. Now a campaign by the London Labour council, which makes up the Association of London Authorities, is about to be launched by advertising agents Delaney and Delaney.

That campaign, funded by taxpayers through their rates and taxes, will explain the deleterious effects on local services of rate capping, due to take effect next spring.

The Inner London Education Authority, one of the authorities to be rate-capped, is also about to splurge more ratepayers' money to highlight the "rate cap" which will be inflicted on the education service as a result.

Meanwhile, the government, which has long complained about the councils' spending on advertising—has decided that if

it cannot beat them it must join them.

The government is now launching its own advertising campaign to counter the local authorities.

Stand by for full and

"I DON'T know if it's D-Day or not, but it's hell of a long day," said M. Bernard Hanon, chairman of the French state-owned Renault car group, as he stretched back in his chair yesterday in his office overlooking the Seine. In the lobby of the Renault silver box building, even a Soviet television crew had turned up hoping to film M. Hanon's meeting with M. André Sainjou, leader of the pro-Communist CGT metalworkers' union.

He was due to confirm later that Renault had lost FF 3.6bn in the first half of this year, compared with FF 1.5bn for the whole of last year. He was also expected to unveil the group's formula for tackling its labour problems.

These have been at the centre of a mounting political battle during the past days which have seen the Communist Party and the leadership of the pro-Communist CGT union seeking to turn Renault into the first big challenge to the socialist government's economic policies since the Communists abandoned the French left-wing ruling coalition last July.

Renault's response is as important in its own way to the future of the world car industry as that of GM (see this page, Monday). M. Hanon eschews compulsory redundancies as a way out of the company's crisis. Instead he has prepared an ambitious plan to rebuild Renault in partnership with workers and unions. "Unless we do this there is no hope for the car industry in Europe or France," he said.

This is why—against the background of disputes at several plants—M. Hanon chose this week to outline clearly his new wage and employment policies. Indeed the tall normally retiring chairman of the French car group took virtually everyone by surprise yesterday by announcing no compulsory redundancies at the group after months of rumours of 15,000 or more layoffs between now and Christmas.

For Renault, the stakes are high. The company has just launched its new "agile" mini, and it is in the process of completing the renewal of its range in an attempt to recapture the lead in the European car market which it lost this year. It is also seeking to cut fixed and variable costs and improve productivity with the aim of returning to the black by 1986.

To achieve this, M. Hanon said it was clear that the car industry would have to reduce its size. Renault's target, he added, was to achieve productivity gains of 7 per cent a

Restructuring Renault

Swiftly but softly comes the upheaval

By Paul Betts in Paris



Mr Hanon: policies outlined

year by 1987. "If we want to be on the top level of production, this is a must and we must make no concessions on this," the Renault chairman emphasised.

But in sharp contrast with the private French Peugeot group, which has been engaged in a long battle with the unions over big redundancies, M. Hanon is adopting a conciliatory "soft" approach to the issue. "Soft and swift," he adds.

M. Hanon's proposals to be negotiated with the unions and the group's 102,000 employees are the latest in the progressive labour tradition of a company that has not made a single compulsory redundancy in more than 20 years. That is not to say that Renault has not been reducing its workforce. "We will have cut our workforce by 10,000 people this year without any fuss or noise," M. Hanon remarked, explaining that the company sought to reduce jobs through early retirement, repatriation aids for immigrants, and other means.

Renault's plan is centred on a major programme of training and employee relocation which will affect "thousands of people" at all levels of the group's hierarchy, M. Hanon said. A special team of managers will be responsible for this programme on a full-time basis, defining, in M.

Hanon's words, "the jobs, professions, still required in the automobile business." This process of new job definition and restructuring will take 18 to 24 months. After this stage is completed, the same team will begin, M. Hanon said, "to re-inject people in the automotive division or in other divisions of the group." If there was at that stage no job for them, opportunities would be sought outside the group.

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But Renault is unlikely to receive any free handouts from the French Government at a time of continuing budgetary restraint. In an interview with the Financial Times last week, Mme Edith Cresson, the French industrial redeployment and trade minister, said the government intended to remain "very firm" on its restructuring policies for troubled sectors like the car industry and the shipyards. She added there was unlikely to be additional budgetary aid "because there is none."

The next few weeks will now be crucial for Renault and for the government's credibility. The Communists and the militant leadership of the CGT has clearly not lost all hope of turning the Renault conflict into a symbol of confrontation against the government's economic and industrial policies. For the government it will be a test of the left's ability to maintain labour peace. It will also be a test of its ability to pursue unpopular industrial restructuring and modernisation policies.

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Emphasis must now be shifted from the control of inflation to the reduction of unemployment. The so-called Neo-Keynesians would advocate this—but they would admit that the forces so generated might have to be tempered with import controls and some kind of incomes policy. Hitherto demand management has been thwarted by continued inflationary expectations and it is imperative that such expectations be reduced. If they could be, then monetary and fiscal policies could be employed in order to expand the economy without the fear that the extra activity would express itself in higher prices rather than in higher output.

I would suggest that Ms Hampton takes her responsibilities as a lawyer more seriously before she brings the legal system into further disrepute. "Bold innovation" can often be blind ignorance; do we really want to replace the personality of the jury with yet more trained professionalism? I think not.

I hope that Ms Hampton and her academic colleagues wake up to the damage that their actions cause. We have seen the values and thinking of the Church being undermined by radical theologians, let us hope that the Law will not be made to look such a fool by its own members. It is good for the non-professional to be involved in the Administration of Justice. Long may it be so.

Naomi Turi,
6 Thirlemere Road,
London SW16

K. T. H. Graves,
187, Pensby Road,
Heswall, Wirral

Flexibility needed in economic policies

From Mr K. T. H. Graves

Sir—May I congratulate Mr Sydney Shenton (September 26) on his excellent article concerning alternative policies.

Recovery requires increased expenditure. It would be foolish to rely on cuts in money wages in order to clear the labour market. Though, as Mr Callaghan said, we cannot these days spend our way to prosperity, we could be doing a lot better than we are. Notwithstanding fears of resulting inflation there are surely many things we could be doing—on the infrastructure and in the quality of life for example. As Mr Shenton says, there is a case for distinguishing spending on capital items from that for current purposes. There is still a distinction to be made between "reproductive debt" and other debt.

In any case are we not (despite some relaxations) making something of a fetish of the PSBR? This is not the result of prodigal expenditure. In any case it is bound to be higher during times of high unemployment, because of the smaller revenue inflow and the larger payments out on social security benefits. The PSBR anyway is only a small percentage of total government revenue and an even smaller percentage of the GDP. Allowing for inflation, what is it? If we are afraid of "crowding out" the private sector, where is the evidence of "crowding in"?

John Guinney,
Head of News and Briefing,
Independent Broadcasting
Authority,
70 Brompton Road, SW3.

Letters to the Editor

From Mr R. W. Earwicker

Sir—Your editorial (September 21) on private jobs for civil servants failed to ask the question of why a growing number of serving senior civil servants should be attracted to the private sector. Could it be that pay and promotion prospects in the Civil Service are now so bad that even the best are finding it difficult to achieve any sense of fulfilment?

Working for the community and accepting the responsibilities that go with it are conditions that most public servants willingly accept, but it can be hardly surprising that many are now turning to the private sector when they see how such service is rewarded. The days when job security, job satisfaction and increasing real less exceptional personal effort are no longer compensated are gone. The steady stream at all levels to the private sector will become a torrent unless suitable remedial measures are taken. If measures are not taken to maintain at least some semblance of balance—not only will standards of service continue to fall but the very impropriety we seek to guard against could well become a firm reality.

R. W. Earwicker,
Branch Chairman,
Society of Civil and Public
Servants,
Ashdown House Branch,
Ashdown House,
123 Victoria Street, SW1

Bankruptcy and the banks

From Mr Martin Hodson

Sir—I do not know whether I owe Mr Newhouse an apology for not making my point sufficiently clear, or whether he owes me one for not understanding it.

My suggestion is that the courts should have a discretion to stay a receivership and ultimately to make an order that some or all of the company's borrowings be converted to equity. I did not intend to exclude the possibility of redeemable preference capital. I did intend to convey the idea that those providing over a receivership ought to be answerable on behalf of a class of shareholders who stand to lose millions.

Mr Newhouse did not tell us whether his experience was gained as predator or prey in receiverships. Two points have elicited him on life's journey: only debentureholders or their equivalent have legal power to appoint a receiver; and in most cases this means the banks. Secondly, in France and Germany, banks frequently take

equity stakes in companies often converted from debt, and are still able to satisfy their central banks on liquidity ratios.

Martin Hodson,
Managing Director,
Atrium Financial Services,
Worxford Court,
Throgmorton Street, EC2.

Credit for the exporter

From Mr S. Finnigan

Sir—C. P. Francis, of BMM Weston, Faversham, Kent, highlights in his letter of 25th September a problem which unfortunately appears to be not uncommon to other E.C.G.D. policyholders. He asks what can be done.

I would suggest that the first move is for Mr Francis to appoint a registered insurance broker, with experience in the field of export credit insurance, to act for his company. That broker then can:

(a) Negotiate with E.C.G.D. on his company's behalf, thus reducing the administrative involvement of Mr Francis and his staff.

(b) Advise Mr Francis on alternatives to using E.C.G.D. There is an increasingly expanding private market for both credit insurance and political risks insurance. It is estimated that private insurance companies now cover roughly \$30 billion of investments abroad, compared with \$10 billion in 1978.

Certain brokers are well aware of the problems facing exporters when dealing with export credit insurance, and encourage the widening of the potential market, which can only be of benefit to the exporter. At the same time, one should recognise the important role played by E.C.G.D., and seek to support them as a market where they are giving their client what he wants, and that includes service.

S. Finnigan,
Elms Farm,
Horncastle,
Nottinghamshire.

Jury's role in the legal system

From Miss N. M. Turi

Sir—I strongly disagree with Ms Hampton's assumptions expressed in her article of September 27. The jury is not a historical anachronism that has no relevance for today. It is the basis of the public confidence in the reliability and impartiality of the legal system. It is right that jury members

take their public duty very seriously, the man placed in their charge is entitled to the protection and true judgement of his peers.

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Communist and militant CGT attack against Renault and the socialist government. "If they prove successful, they would also represent a feather in the cap of M. Laurent Fabius government which had sought to fit with little success to tackle unemployment at the same time as modernising and restructuring industry."

Indeed, despite the sabre rattling of Communist and CGT leaders in the past days, fears that the rank-and-file might not want to push a conflict at Renault too far have exerted a restraining hand on the militancy of the Communist leadership. At the factories, the prevailing impression has been of workers seeking to avoid what could prove a highly damaging conflict for the group as it launches the new supercar mini.

But Renault and M. Hanon will have to deliver results.

Although Renault is losing money both in its trucks and car division this year (in the past the car division was profitable), it should be over the worst of the year.

Mr Hanon has outlined his plan to the French Government, which is to be implemented by the end of the year.

However, he acknowledges the group will continue to have heavy needs. It is negotiating an increase in its capital endowment grant from the Government, it is planning to launch a second issue of so-called "Tritres partiellement" or non-voting loan stock which nationalised industries can float to raise fresh funds, and M. Hanon said: "We are going to borrow money in 1984."

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The dollar's strength

What foreign exchanges are telling the Fed

By Ronald McKinnon

PROFESSOR Alan Meltzer, in his article "Cures that are worse than the disease" (FT, August 22), makes the standard monetarist case for freely floating exchange rates. Like most American academic economists, Prof Meltzer is not swayed by the great volatility of the dollar or by its current extraordinary overvaluation against European currencies.

But would this international co-ordination of monetary policies benefit the industrial countries in general, and the U.S. in particular? Keying American monetary policy to the exchange rate is important for preserving free trade. Nobody doubts that the rapid increase and sustained overvaluation of the dollar since 1981 has greatly magnified protectionism pressure in the U.S.

Yet the Fed's Board of Governors must be convinced that the U.S. domestic interests would not be sacrificed. Professor Meltzer's main criticism of my proposal is

both international and domestic—for American based money has increased. But the Fed has not responded by increasing American money growth; M1 has grown a normal 5.6 per cent for the past year, with some inexplicable slowdown evidenced in the past three months. Thus the Fed is inadvertently imposing tight money on the American economy even as the dollar becomes more misaligned in the foreign exchanges.

This impression of an unduly tight money is heightened by noting that M1 growth in Germany was only 1.4 per cent from July 1983 to July 1984, whereas M1 growth in Japan (normally a very high growth economy) was only 2.8 per cent. Both countries have kept their money growth rates low to prevent their currencies from depreciating even further and protecting themselves.

Thus, with low money growth and no significant inflationary pressure in worldwide commodity markets, the Fed by doing nothing is risking a needless economic downturn in 1985 in the American economy. Just to compensate for the current surge in the demand for dollar assets, the Fed needs to significantly expand the U.S. money supply. As long as the dollar remains so overvalued, price inflation in the U.S. cannot happen unless the American Government turns completely protectionist.

Wednesday October 3 1984

Peter Montagnon examines Latin America's new problem borrower

Peru's debts appear intractable

THE FLURRY of good news on Latin America's debts at last week's International Monetary Fund annual meeting masked the fact that efforts to resolve the difficulties of one large borrower have now come badly unstuck. While Venezuela announced a new \$20.75bn rescheduling pact with its creditors and Argentina finally settled its differences with the IMF itself, little progress was made towards settling Peru's rescue programme back on the rails.

Bankers attending the meeting had hoped the presence in Washington of Sr José Benavides Muñoz, Peru's Finance Minister, might lead to a new meeting of the advisory committee of leading creditors, which is chaired by Citibank. However, Sr Benavides Muñoz returned to Lima leaving the pressing questions of interest unpaid since last July and the still unsigned \$2.6bn rescheduling pact for 1984-85 no more advanced than they were when the meeting started.

Creditor banks are slowly becoming resigned to the prospect that in Peru they have a truly intractable issue that might take months to resolve.

At the core of Peru's difficulties is its failure to stick by the terms of its IMF adjustment programme. Peru's budget deficit for this year is now projected to reach between 8 and 9 per cent of gross domestic product, double the 4.1 per cent level allowed for in the programme. As a result, Peru is no longer able to draw on its SDR 250m (\$248m) loan agreement with the IMF.

Peru's programme has gone so badly awry that many bankers believe it will be necessary for President Fernando Belaúnde to negotiate a completely new one before outstanding differences with bank creditors can be resolved.

That is no easy task with the Government under severe pressure from the left-wing "Shining Path" guerrilla movement and badly needing to revitalise an economy the output of which fell by 12 per cent last year, the steepest decline registered by any country in Latin America.

It is a mark of President Belaúnde's ambivalence towards his international creditors that he decided last month to drop Sr Rodrigo Cepeda, a lively young banker, as head of Peru's External Debt Committee amid accusations in Lima that he was taking too soft a line with the banks. Bank creditors themselves complained that Sr Cepeda was being too tough.

For the banks, the most crucial issue is to persuade Peru to resume payments of interest on its \$16bn foreign debt.

Peru has about \$950m in foreign exchange reserves they say, and could easily make good arrears to

the banks now thought to exceed \$100m. Until now, Peru has argued that its central bank would have to lend state-sector borrowers the domestic currency needed to buy the foreign exchange required to pay such interest. The domestic loans would swell Peru's money supply and put it even further from its IMF economic targets.

Here is the unusual piece of double-talk creeps into the bankers' argument. They retort that there is now no need to worry about IMF targets, as the programme has already foundered. So long as Peru has no effective programme with the IMF, it does not matter if the money supply grows more than planned. That should mean the interest can be paid. So far, Peru has resisted such pressures to settle with its bankers through the back door.

What Peru wants first is a disbursement of the \$100m in loans promised by the banks last year but not so far paid out. Bankers say that money will be paid only when Peru settles its interest arrears, and even then there is little chance of all 300 creditors' agreeing to the disbursement without an economic programme in place that the IMF has endorsed.

The chicken-and-egg situation has now become a nightmare to those bankers intimately involved in trying to settle Peru's difficulties. Brazil rescheduling hopes fade, Page 4; capital markets, Page 40

Racial increases bid for Chubb

BY CHARLES BATCHELOR IN LONDON

RACAL ELECTRONICS, the British communications and defence technology group, yesterday increased the value of its bid for Chubb & Son, the UK-based security company, by £23m to £178m (\$225m) in a final effort to win over Chubb's reluctant shareholders.

A large part of the increase however, results from Racial attributing a value of higher than par to the convertible loan stock included in the offer. Hill Samuel, the merchant bank advising Racial, acknowledged yesterday that this tactic was "unusual", while County Bank, which is assisting Chubb, defended it as "dubious".

A meeting of the Chubb board today is expected to recommend rejection of the higher offer. The chairmen of the two companies, Mr William Randal of Chubb and Sir Ernest Harrison of Racial, met briefly yesterday but failed to reconcile their differences.

Racial's initial offer of three of its own shares and £5 worth of loan stock for every five Chubb shares was worth £146m at the then pre-

Rescue lifts Peking stake in coal venture

BY WILLIAM HALL IN NEW YORK

THE BANK OF China has come to the rescue of Occidental Petroleum's troubled \$600m coal mining venture in Shannxi province and has agreed to step in as an equity partner replacing Occidental's partner, Peter Kiewit Sons', which has withdrawn from the project.

Dr Armand Hammer, the 88-year-old chairman of Occidental, said yesterday that the Bank of China Trust and consultancy company had agreed in principle to participate equally as a 50-50 investment partner in order to support the smooth progress of the An Tai Bao surface coal mine, which is scheduled to be the world's biggest open-cut coal mine.

Hill Samuel valued the bid at 294.5p per Chubb share, or £178m, taking the 113½p value for the loan stock and on the basis of Monday's Chubb share price. Valuing the loan stock at par however, puts a value of only 276p per share, or £168m, on the bid.

Racial's share fell 4p yesterday to 260p, while Chubb rose 12p to 280p – higher than the value of the Racial bid when the loan stock is valued at par but less if Racial's figures are used.

Occidental said yesterday that the new agreement meant that China's effective share would increase to 75 per cent.

Dr Hammer said that the engineering, design, training and procurement activities for the project would continue without interruption, and the negotiations with China Coal Development Corporation on the joint venture contract would proceed as scheduled.

Occidental declined to comment on the departure of Peter Kiewit Sons' from the project.

Wall Street analysts speculated that the departure of Mr David Murdoch, an associate of Peter Kiewit, from the Occidental board earlier probably contributed to the decision.

Before his departure there had been widespread speculation that Mr Murdoch was planning a boardroom coup against Dr Hammer, who has no obvious successor.

China's Canadian export finance deal, Page 5

EEC sidesteps deadlock over funding

Continued from Page 1

year – before reaching the agreed level of 1.4 per cent in 1988. This would have allowed room for Britain's Ecu the reduction in payments next year.

Officials were last night contemplating the prospect that the ministers might only be able to agree on the most urgent item – approving the 1985 budget – and might have to meet again on all the other elements, including the package of budget discipline measures agreed by the finance ministers in Luxembourg on Monday.

Sir Geoffrey told his fellow ministers that Britain was prepared to let the 1985 budget go through, provided it was kept within the present limitation on funds, leaving a substantial deficit. However, the Foreign Secretary did agree that an addendum could be attached stating that extra finance would have to be found during the year, provided that the words were suitably qualified to prevent undisciplined spending.

Johnson Matthey rescue

Continued from Page 1

bank supervisors from around the world found itself split, at least on the second point. Sig Carlo Clampi, governor of the Bank of Italy and host of the occasion, said that bank supervisors were allowing themselves to be frightened into rescuing banks when a failure or two might make them try that bit harder.

Mr Bill Isaac, chairman of the US Federal Deposit Insurance Corp, who was the obvious target in his key role of rescuer of Continental Illinois only a few weeks earlier, retorted that the collapse of the Chicago bank could have devastated not just the US, but the world financial system.

Johnson Matthey Bankers is obviously not in the same league: with £2bn in assets, it is a fifteenth the size, and it has been taken into the safe custody of the Bank of England without damaging anybody but its owners.

The affair raises questions, however about the Bank of England's role as supervisor. Would greater vigilance have averted the crisis? Was "nationalisation" – which is what the rescue amounts to – a satisfactory answer? And how far do a supervisor's responsibilities extend when a bank is not a single entity

but, as in the case of JMB, part of a bigger conglomerate with interests very remote from banking?

Mr Leigh-Pemberton claimed yesterday that the Bank's systems had operated efficiently. There is now strong evidence that the Bank had sniffed trouble even before Johnson Matthey's accountants, Arthur Young McClelland Moores, gave the group an unqualified report on June 28.

The Bank's supervision system – unique in many respects – relies on prudential reports supplied to it by banks and audited accounts rather than direct examination of bank books. Even though there is no suggestion in the JMB case of fraud or malpractice, the Bank's techniques have always been susceptible to the charge that they are essentially passive.

The Bank does boost its supervision by keeping in close touch with management, to assess its quality and discuss its business. Now that JMB is under its control, the Bank has made it clear it wants much better management and control. Again, if it has reason to doubt the abilities of JMB's management, did it have to wait so long?

Clearly, the JMB affair alone does not warrant a supervisory

overhaul and the Banking Act limits the Bank's power to inspect a banks books. The Bank does not pretend, however, that its techniques are perfect, and each banking crisis contains a lesson.

There was never any doubt in the Bank's mind that JMB must be kept alive to protect the gold market, in which it is one of the world's biggest.

On June 28, the Bank of England's capital injection of £50m and considerably more support, it was too costly a proposition for the other four gold bullion brokers in the London market (even for Midland Bank, the majority owner of Samuel Montagu, because of its recent losses at Crocker Bank).

The solution that was finally devised is clean and puts the cost fully and solely on JMB's owners, the Johnson Matthey group.

Having decided to keep it going, it was almost a foregone conclusion that the Bank would have to take JMB on. Needing a capital injection of £50m and considerably more support, it was too costly a proposition for the other four gold bullion brokers in the London market (even for Midland Bank, the majority owner of Samuel Montagu, because of its recent losses at Crocker Bank).

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INTL. COMPANIES and FINANCE

Pick 'n Pay reduces margins to boost sales

By Jim Jones in Johannesburg

PICK 'N PAY, the South African supermarket chain, continued its strategy of cutting margins to gain sales turnover in the six months to August. First-half turnover increased by 21.4 per cent to R845.4m (\$US61.03m) from R696.2m but trading income before tax rose by only 14.7 per cent to R22m from R19.2m. In the full year to February 1984, turnover was R1.5bn and trading profit R50m.

Mr Raymond Ackerman, the chairman, says that competition for business necessitated heavy promotional expenditure and discounting and that the prices of bread and milk in particular were reduced. In addition Pick 'n Pay has started to feel the effects of austerity measures aimed at cutting consumer spending.

During the six months Pick 'n Pay opened three new stores and increased the range trade by opening two outlets. Plans to open Australia's first hypermarket are on schedule but Mr Ackerman warns that the foreign venture is unlikely to generate large returns for at least a couple of years.

First-half earnings increased to 60.9 cents a share from 57.1 cents and the interim dividend has been raised to 19 cents a share from 16.5 cents. For the year to February earnings came to 160.6 cents a share from which a dividend total of 72 cents was paid.

Mr Ackerman hopes that the first half's earnings growth rate will be maintained during the current six months but warns that declines in consumer spending could result in a lower rate of earnings growth.

Wheelock Marden hit by shipping subsidiary losses

BY OUR FINANCIAL STAFF

WHEELOCK MARDEN and Co, Hong Kong trading, property and shipping group, has reported sharply lower first-half net profits for 1984.

Net profits before extraordinary were down to HK\$52.48m (US\$6.72m) from HK\$101.17m for the first half of 1983. Worsening the position further was a net extraordinary loss of HK\$129.16m which compares with an extraordinary gain of HK\$3.26m previously.

According to Mr John Marden, the group's chairman, the growing loss at Wheelock Maritime International, the shipping subsidiary, plus "reduced profits from our real estate subsidiaries," caused the losses.

Wheelock Maritime has separately reported a net loss before extraordinary of HK\$64.74m

compared with a loss of HK\$14.9m at the interim point last year. An extraordinary loss of HK\$16.6m was also announced against a gain of HK\$14.5m last year.

A further provision of HK\$58.77m has been made with regard to the group's investment in International City Holdings, which itself has recently made provisions to take account of a general fall in property values.

Despite the setback, the parent is to pay an unchanged interim dividend of 12 cents on A shares and 12 cents on B shares, from earnings per share of 15.5 cents (29.9 cents previously) and 1.6 cents (3 cents previously) respectively.

Wheelock Maritime have necessitated a provision of HK\$83.38m. Last year Wheelock Marden made an US\$44m secured standby facility available to its maritime unit.

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Dunlop Olympic in bid for rest of NZ unit

By Dal Hayward in Wellington

AFTER SPENDING NZ\$57m (US\$27.8m) in two weeks to expand its New Zealand holdings, the Australian-based Dunlop Olympic has made a bid for the 48.2 per cent of Dunlop New Zealand it does not already own. Only a week ago Olympic bought the 51.7 per cent of Dunlop NZ formerly held by Dunlop Holdings of the UK.

Olympic has moved fast to take advantage of the New Zealand devaluation, and the trans-Tasman trade opportunities available under the Closer Economic Relationship agreement between Australia and New Zealand.

If its offer for Dunlop NZ is approved by the Reserve Bank of New Zealand, Olympic plans to reorganise production in its Australian and New Zealand factories. New Zealand plants would concentrate on producing selected tyre sizes and styles for both the New Zealand and Australian markets. The Australian factories would increase production of other lines to supply New Zealand.

Olympic has offered Dunlop NZ shareholders a straight cash deal of NZ\$4.64 per share, the same price it paid Dunlop Holdings for its 51.7 per cent stake, or one Olympic share plus NZ\$1.30 in cash per share, or seven Olympic shares plus 10 cents cash for four Dunlop NZ shares.

The share plus cash offer puts a value of NZ\$40m on Dunlop NZ.

United Motor Works in the red

BY WONG SULONG IN KUALA LUMPUR

UNITED MOTOR WORKS, the major Malaysian heavy equipment and car distributor, has plunged into the red for the first time in 14 years, following three years of stiff competition and heavy stocks in a contracting market.

For the six months to June, the group incurred an after-tax loss of 5m ringgit (US\$3.8m) compared with a profit of 5m ringgit in last year's first half. Turnover fell from 600m ringgit to 545m ringgit.

UMW said, conditions in the heavy equipment market were "poor." Heavy rains in East

Malaysia had brought logging to a virtual standstill for three months.

The heavy equipment division, which distributes Komatsu and Toyota machines, suffered a pre-tax loss of 10.8m ringgit compared with a profit of 9.2m ringgit.

The Sejati subsidiary, which distributes Toyota cars, increased turnover by 9 per cent to 341m ringgit and lifted pre-tax profits to 7.9m ringgit from 1.7m ringgit. However, the bulk of the increase came from higher productivity. Sales margins were eroded by stiff competition in the market, which is

fighting to sell as many cars as possible before the introduction of a made-in-Malaysia car next October.

UMW said second-hand products are not promising. There is no sign of recovery. There

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INTERNATIONAL COMPANIES and FINANCE

Dart & Kraft buys food distributor

By William Hall in New York
DART & KRAFT, the U.S. conglomerate whose products range from Kraft cheese to Tupperware containers and Duracell batteries, has agreed to buy CFS Continental, a Chicago food distributor, for about \$290m.

The move will significantly strengthen Dart & Kraft's position in the food services industry. It is paying \$38 per share in a cash tender offer for CFS Continental which earned \$18.2m on sales of \$1.2bn in the year to October 1, 1983.

The group says that the acquisition will improve its presence and cost position in several areas and will provide it with manufacturing facilities for certain food and non-food products which it does not produce. Kraft has been supplying the food service industry for many years and in 1978 created a separate food services group, expanded its distribution network and broadened its product line to include products of other manufacturers. This side of its business had sales of \$688m in 1983.

Mr Robert Cohn, chairman and chief executive of CFS Continental, will become chairman of the combined food service operations and will report to Mr Michael Miles, President of Kraft.

Sharp rise in profits at IFI

By James Buxton in Rome
IFI, the Turin-based holding company which handles the Agnelli family's stake in Fiat and other companies, had a sharp increase in profits in the year to June 30 1984. Net profits were £24.6m (\$15m) compared with £14.8m in the previous financial year. The company is paying increased dividends both on its preference and ordinary shares. Preference shareholders will receive £130 per share instead of £100 and ordinary shareholders will be paid £80 per share instead of £50. IFI controls 30 per cent of Fiat, Italy's largest private enterprise, and is in turn controlled by the Agnelli family.

Paul Betts reports on the car group's response to Communist criticism

Renault defends its American dream

THE FRENCH Communist party this week greeted the appointment of the new French chief executive of American Motors Corporation (AMC) with a renewed and positively explicit attack on the American strategy of the French state-owned Renault car group.

"The American adventure is Waterloo," read one headline in Monday's edition of *L'Humanité*, the Communist daily newspaper. On the same page, a trade union delegate and member of the Communist party central committee described in highly critical terms Renault's U.S. strategy as "an American folly."

Visibility

But M-Jose Dedeurwaerder, who took over as chief executive of AMC at the weekend, defended Renault's American dream. Indeed, the appointment of a French chief executive confirms Renault's intentions of increasing its visibility on the U.S. market and of its 46 per cent ownership of AMC, the number four Detroit car maker.

Its current strategy is to see AMC and Renault products covering nearly 70 per cent of the North American market by 1988 compared to about 30 per cent at present. To achieve this aim, Renault wants by that date to be able to offer a range of subcompact, compact and intermediate cars in the U.S., according to Dedeurwaerder.

The French group sells its subcompact Renault Alliance and Renault Encore (derivatives of the R-9 and R-11 respectively)

and plans to bring out a larger car (the so-called X-58) to compete in the U.S. intermediate market against models like the Chevrolet Celebrity. This car will be produced at AMC's new Canadian plant involving C\$750m investment from 1988 onwards at a daily rate of 750 cars. Before then, M-Dedeurwaerder hinted AMC would bring out product in the compact car category derived from a new domestic medium-sized Renault model.

In an effort to expand its product range further, Renault will be marketing in the U.S. through the AMC dealerships network its new Espace leisure van, jointly manufactured with the French Matra group. "We hope to sell 15,000 Espaces on the U.S. market in 1985," said M-Dedeurwaerder, adding that marketing tests in the U.S. suggested there was strong demand for it.

AMC is also planning to launch a pick-up truck next year in a promising segment of the U.S. car market. Over 1m pickups a year are sold. At the same time, Renault will be marketing directly the new AMC Jeeps in several European countries, including West Germany, Switzerland, Austria, France and Belgium.

Renault wants to see AMC capture 4 to 5 per cent of the U.S. passenger car market, about 20 per cent of the four-wheel drive market and 6 to 7 per cent of the U.S. light truck market by 1988. AMC production of cars and Jeeps is expected to increase to 400,000 vehicles next year from about 395,000 this year, and reach about 600,000 vehicles in 1987.

Although the idea of the Renault-AMC partnership is to offer AMC the opportunity of tapping industrial, engineering and research resources of Renault, M-Dedeurwaerder says this does not simply mean that AMC will take everything Renault makes. "We take a good look at all the cars that come out in France and see how they fit into AMC's strategy, but we have to be selective."

Style

Indeed, there are no plans for marketing in North America the new Renault Super 5 mini car and Renault and AMC still have to take a final decision on whether to sell in the U.S. the new top-of-the-line Renault 25.

M-Dedeurwaerder says the new Renault 25 is not a car that would sell in large volumes in the U.S. The style of the R-25 is not suited to the U.S. market, he acknowledges. However,

Renault will make up its mind in the coming month whether to sell it in the U.S. on a limited specialty car basis.

AMC is also seeking to develop and strengthen its North American dealership network. "Our dealership network still needs convincing that we can make and sell intermediate range cars in the U.S.," M-Dedeurwaerder remarked, adding that the new X-58 would lead Renault and AMC into the intermediate range market in 1988.

One of the problems of AMC was the fact that the marque had what Mr Dedeurwaerder called "a mediocre reputation." For this reason, Renault is keen to expand its own brand name in the U.S., although the company does not intend at this stage to change the name of AMC.

Ironically, just as AMC is beginning to be a little profitable, it is again at centre of a storm in France over the Renault group's international strategy. After 13 consecutive quarters of losses, the company has had a run of three consecutive quarters of small earnings. For the first half of this year, profits totalled \$11m. It has also started this year a joint venture in China to upgrade and develop Jeeps which could possibly eventually lead to a joint passenger car venture for Renault or AMC with Peking.

M-Dedeurwaerder claimed in China to have "a real chance of profit" for AMC and that discussions were taking place on building a Renault passenger car model in China.

Until now, Texas Eastern has been in the rare position of being able to supply both the East and West Coast markets with gas through its extensive pipeline system. First Boston has been hired to contact potential purchasers.

Mr I. David Buffkin, Texas Eastern's chairman, said that the possible sale of Transwestern does not undermine the group's strong commitment to the gas pipeline business through the Texas Eastern gas pipeline company.

The decision to investigate divestiture was a strategic move following careful study and analysis," said Mr Buffkin.

Texas Eastern to sell pipeline

By William Hall in New York

TEXAS EASTERN, the Houston energy group, has put its Transwestern pipeline company up for sale in a move to reduce its bank borrowings after its \$1.1bn takeover of Petrolane, the leading distributor of liquefied petroleum gas in the U.S.

Transwestern is an important pipeline connecting the gas fields of Oklahoma's Anadarko basin and North Texas with California. It stretches for 3,362 miles and is up to 36 in diameter with 19 mainline compressor stations.

Transwestern assets at the end of June totalled \$11.5m and it earned \$27m on sales of \$1.1bn in the year to the end of June 1984. Working capital provided from the operations totalled \$34m.

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Appointments

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Legal Notice

ANNOUNCEMENT

Krone GmbH has commenced proceedings in the High Court in London against Amphenol Limited claiming infringement of their right in their LSA-PLUS Module by Amphenol's "MDX Connector."

Krone GmbH was granted a temporary injunction in the High Court on July 25th 1984 by Mr. Justice Falconer banning Amphenol from dealing in any way with their "MDX Connector." Amphenol have not appealed from this order and, therefore, the ban remains in effect until the full trial or any further court hearing.

Amphenol were also unsuccessful in their application to the Court of Appeal on July 27th 1984 to vary the order of Mr. Justice Falconer to restrict the injunction to the U.K. and to allow them to continue research and development on their MDX product, pending appeal.



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NOMURA SECURITIES INTERNATIONAL, INC.		YAMAICHI INTERNATIONAL (AMERICA), INC.
SWISS BANK CORPORATION INTERNATIONAL Securities Inc.		

September 19, 1984

This announcement appears as a matter of record only

Bowater Industries PLC

£205,000,000

The following Stand-by Facilities were arranged in connection with the demerger of Bowater Corporation PLC's North American Operations

£77,000,000
Medium Term Stand-by Facility

Provided by Lloyds Bank Plc
Barclays Bank PLC
National Westminster Bank PLC
Midland Bank plc

Agent Bank Lloyds Bank International Limited

£128,000,000
Short Term Stand-by Facility

Provided by Lloyds Bank Plc

Arranged by Lloyds Bank


A white-haired and ebullient intellectual bucks the Italian publishing trend

BY ALAN FRIEDMAN IN MILAN

THESE ARE NOT easy times for Italy's major publishing empires. The famed Rizzoli group is in court-appointed receivership, its Corriere Della Sera newspaper is expected to be sold any day.

The Mondadori publishing group, although itself in profit, recently turned over control of its loss-making Rete Quattro television network to Sig Silvio Berlusconi, a Milanese businessman and television mogul.

Italy's most intellectually respected publisher—the Einaudi group—is in receivership.

But a few yards away from Milan's central railway station, from his comfortable book-lined offices, the 68-year-old former resistance fighter and literary critic sits masterminding a major marketing drive in the world of Italian publishing which thus far has bucked the trend of the industry.

Sig Edilio Rusconi, an ebullient, white-haired intellectual with a constant twinkle in his eye, is successful. He already has a modest empire comprising 23 magazines ranging from Gente, a weekly illustrated news magazine which sells 1m copies a week, to specialist magazines in such diverse fields as motor-

ing, jazz, science, knitting, fashion and interior decorating.

Sig Rusconi publishes three magazines in France, prides himself on his collection of the latest Yeats, Aristotle, Kant, Hume and Locke, and operates subsidiary companies in wholesale distribution, data systems and audiovisual equipment.

This year he expects the turnover of Rusconi Editore, the parent company, to grow by 34 per cent to £214bn (\$115m) and best of all, he has managed to stay in the black.

But there is an ambitious streak in this seemingly quiet intellectual. He is happy to sit back in a comfortable leather

armchair, chatting at length about Ezra Pound, Hemingway, Joyce and the Paris of the 1930s. But, what he really craves, it would seem, is even more success and recognition than he has already earned.

In the first eight months of this year, Sig Rusconi has been busy. In January he had the satisfaction of paying £6bn to take control of three of the troubled Rizzoli group's top-market fashion magazines, Mondo Uomo, Donna and Bambini. It must have been especially satisfying since Sig Rusconi was, before he founded his publishing house in 1957, a senior Rizzoli magazine editor.

Then in May, with a sophisticated advertising campaign featuring ultra-red lips devouring an ultra-red cherry, Sig Rusconi launched the up-market Il Piacere (or "Pleasure") monthly magazine, aimed at connoisseurs of wine, jet-setting and art.

A month later, in June, the Rusconi group signed a joint venture magazine publishing agreement with Hachette of France. The idea is to build upon Rusconi's French-language periodicals and to develop and market jointly further publications in France and Italy.

Then in August, while most of Italian commercial and political life had come grinding to a standstill, Sig Rusconi moved out beyond books and magazines and bought himself a newspaper, the widely-read northern Italy afternoon daily, La Notta. Not even Sig Rusconi would claim that purchasing the loss-making La Notta, the 100,000 readers of which can only savour the latest crime and scandal, was anything to do with things intellectual. But he calls the purchase of the Milan-based daily, which last year lost £6.3bn and which can reasonably be expected to lose money into next year, "a challenge."

Sig Rusconi has spent a great deal of time and money this year not only making acquisitions (from cash flow; bank loans are negligible), but also



Sig Edilio Rusconi: "I love publishing books. I like to have fun"

on planning promotional strategies. His annual publicity budget consumes £30m, or 15 per cent of group turnover. And for his four new magazine launches this year (in addition to Il Piacere he is promoting the up-market Il Piacere (or "Pleasure") monthly magazine, aimed at connoisseurs of wine, jet-setting and art.

The launch of Il Piacere is by far Rusconi's slickest and most successful new venture. "We wanted to do an elite monthly leisure magazine which would catch a new mood. People

To break even, Il Piacere needed to sell around 90,000 copies a month. It achieved this within weeks of its launch, and the numbers have kept up. Advertising rates for Il Piacere are being kept deliberately low for a while, until the magazine is firmly established.

"We weren't completely sure about the title, but it seems to be working. It tells people that pleasure can be both simple and sophisticated," notes Sig Rusconi.

Beyond this year's various enterprises, Sig Rusconi refuses to be drawn. His professed aim is to cover all markets, all readerships and all styles. Considering his downmarket, La Notta newspaper acquisition, the gossiping weekly million-selling Gente colour news magazine, and the top fashion periodicals, Sig Rusconi appears to be covering plenty of ground—and he is still profitable.

Group net profits of around £1.5bn to £1bn a year, say nothing about the real level of earnings, which are probably closer to £1bn. But Sig Rusconi believes in ploughing the bulk of earnings into new ventures, although he insists that if a magazine loses money, "We will kill it immediately."

Only book publishing is allowed to lose money. Some one has to publish books. Someone has to spread literature." And then with a modest grin, the former resistance fighter, literary critic and novelist confides: "I love publishing books. I like to have fun."

Moved in August and bought a newspaper

are tired of hearing about the economy, of war, of mines in the gulf of Suez. The idea of Il Piacere is to remind people that life can also be beautiful," re-calls Sig Rusconi.

The idea for Il Piacere however, did not come from market research. It came from the thinking of Sig Rusconi and his son, Alberto. And with a staff of just 15 writers and editors, and the help of Milan's famous advertising agency, the launch went ahead in May. The total cost of starting the glossy Il Piacere is £1bn (\$1.1m), of which £800m was spent on publicity on billboards, on television and in the print media.

This announcement appears as a matter of record only



Centrale Nucléaire Européenne à Neutrons Rapides S.A.

£35,000,000
Medium Term Loan

Guaranteed by

Electricité de France
Ente Nazionale per l'Energia Elettrica (ENEL)
Schnellbruter-Kernkraftwerksgesellschaft mbH

Arranged by

Banque Indosuez
Lloyds Bank International Limited

Managed and
Provided by

Banque Indosuez
Lloyds Bank International Limited
Arab Banking Corporation (ABC)
The Bank of Tokyo, Ltd.
Banque Nationale de Paris plc
Kreditbank International Group
National Australia Bank
Samuel Montagu & Co. Limited
Société Générale (London Branch)
The Dai-Ichi Kangyo Bank, Limited
The Fuji Bank, Limited
Kansallis-Osake-Pankki
The Sumitomo Trust and Banking Co. Limited
The Kyowa Bank, Ltd.

Agent Bank

Lloyds Bank International

UK COMPANY NEWS

S. R. Gent gains from lower interest

S. R. Gent reaped the benefits of lower interest charges over the 52 weeks ended June 1984 and saw its pre-tax profits rise for the period by almost 5 per cent.

Operating profits moved ahead by 5 per cent to £1.15m (£1.75m) and net assets, taking account of a £707,000 drop in interest charges to £241,000 and a £121,000 lower contribution from the associates at £711,000 taxable profits advanced from £3.8m to £3.12m, an increase of 18 per cent.

The group, based in South Yorkshire, manufactures ladies' and children's clothing. Its principal customer is Marks and Spencer. Turnover for the year improved from £70.2m to £79.5m.

Mr S. Mason Marks, the chairman, says the highlights of the year in the UK included the expansion of the group's customer base, the continued widening of merchandise ranges and the opening of the 17th factory at South Kirkby.

As indicated in the offer for sale prospectus in July 1983 a final dividend of 2p is being paid.

making a total of 3p net per 10p share.

Costs and overheads accounted for £73.45m, compared with £64.3m. Tax also showed a sharp rise at £821,000 (£539,000). The increase here was due to unrelieved ACT on dividends but the directors say this may be partially or wholly recoverable in the future.

Available profits increased to £2.25m, against a previous £2.83m, from which dividend payments will absorb £1.08m (£831,000).

The retained surplus came through at £4.1m (£4.75m).

Earnings per share emerged at 14.7p (14.6p) on a net basis and at 16p (14.6p) on a nil distribution basis.

Mr. S. Mason Marks, the chairman, says the highlights of the year in the UK included the expansion of the group's customer base, the continued widening of merchandise ranges and the opening of the 17th factory at South Kirkby.

Since the year-end Gent has moved its design centre to London and acquired a small lighting

company.

Last March, at the time of the interim report, the directors said that the second six months, the major selling period for the group, had started well with sales significantly ahead of those of the corresponding period a year earlier.

Pre-tax profits for the second half improved from last time's £3.52m to £3.83m.

The group came to market via a tender offer of 5m shares at 18p per share. Its profits for 1983-84 were in line with forecast and showed a 21.7 per cent rise over those of the previous year.

Gent was founded in 1945 when Mrs Edith Wallace, a clothing designer, started manufacturing ladies' blouses for M. & S. She was joined later by her sister, Mrs Ruth Weitzel, and for many years the company operated from two houses in Barnsley.

• comment
S. R. Gent must sometimes wish that the embrace of Marks and Spencer was less tight than it is

in the fall in operating margins from 8.25 per cent to 7.7 per cent supports the general belief that the big daddy of the High Street is squeezing his suppliers more than ever. Gent is slowly trying to cut its dependence on M. & S. which accounts for 90 per cent of sales, by winning other customers; a big step in this direction is the opening today of a London design centre, which, it is hoped, will attract more potential clients than were prepared to make the trip to Barnsley. Meanwhile, the weather has not been kind to Gee—these figures suffered slightly from the summer's delayed departure has compressed winter season sales.

For the 26 weeks to July 14, 1984 again benefited from exchange gains of £115,000 (£47,000), and the company is looking for further expansion in the US, in view of the strong dollar.

Mr Michael J. Gee, chairman, says that both S. R. Gent and Savoy Taylor's Guild, Shire and Savoy, are satisfactory and the U.S. operation performed well, but he points out that the percentage profit increase should not be taken as an indication of the annual out-turn. Profits in the last 53 week period amounted to £1.08m on turnover of £16.45m. The annual profit is an interim dividend. Earnings per share are

likely to rise substantially in subsequent years as tax allowances in the balance sheet are used up. The stock is not expensive given Gee's reputation for fashion and efficiency.

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Output cut fails to boost aluminium, Page 38

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Wednesday October 3 1984

NEW YORK STOCK EXCHANGE 30-32
AMERICAN STOCK EXCHANGE 31-32
U.S. OVER-THE-COUNTER 32-40
WORLD STOCK MARKETS 32
LONDON STOCK EXCHANGE 33-35
UNIT TRUSTS 36-37
COMMODITIES 38 CURRENCIES 39
INTERNATIONAL CAPITAL MARKETS 40

WALL STREET

Funding puts optimism in shade

A MORE confident mood emerged on Wall Street yesterday although the looming shadow of the U.S. Treasury's heavy funding programme kept trading subdued in both fixed-interest and stock markets, writes Terry Byland in New York.

The stock market pushed upwards through the Dow 1200 mark convincingly in the first hour. Support soon waned, however, and early gains were trimmed.

At the close the Dow Jones industrial average was down 7.82 at 1,191.36.

In the credit markets, the Federal Reserve checked a fresh rise in the Federal funds rate with the announcement of \$1bn in customer repurchase arrangements when the rate touched 11½ per cent. But pressures inside the stock market were reflected in an increase by U.S. Trust in its broker loan rate from 11½ per cent to 12 per cent.

Meanwhile, the overwhelming vote in the House of Representatives for the increase in the Federal debt ceiling brought into closer focus the \$40bn Treasury funding now overhanging the debt markets.

Stock market analysts are cautious while waiting for U.S. business corpora-

tions' third-quarter trading results. The slower economic pace is expected to manifest itself next week when the corporate reporting season begins.

Yesterday brought the disclosure that sales of single family dwellings fell by 8.1 per cent in August. However, Kaufman Broad, the leading housebuilder, turned in higher profits for the third quarter, putting the stock 5½ ahead at \$144, but it also warned of some disappointment ahead.

Most of the market leaders chalked up modest gains, IBM at \$123 added 5¾, while AT&T at \$19½ was ½ better. Atlantic Richfield advanced 5¾ to \$52, and Exxon 5¾ to \$45½.

Ford hoping for progress at negotiations with the auto workers union, added 5¾ to \$45½, and GM at \$78½ was 5½ to the good.

After disclosing plans to sell its Cherokee model in Europe, American Motors put on 5¾ to \$27½, after trading at \$27½ earlier.

Although turnover in the stock market remained sluggish, there was no shortage of special features to enliven the scene. Stock in Bowater Inc. spun off this summer from its UK parent, Bowater Industries, fell 5¾ to \$22½ after First Boston's successful pricing of the \$75m convertible debentures, at a 9 per cent yield. The new debenture has increased the market capitalisation of the paper group and thus tended to discourage the hopes for a takeover bid, perhaps by Mr Rupert Murdoch or Sir James Goldsmith, which have been fueling the stock price.

Other speculative issues included Allied Stores, which added 5½ to \$32, after \$33. More than 1m shares in Allied, a

long-standing bid favourite, have changed hands this week.

The personal computer sector remained under the cloud of Digital Equipment's admission of failure in the retail market. Digital lost a further 5½ to \$92½. Commodore International, among the more aggressive of the players in the personal computer retail market, eased 5¾ to \$27½. At \$29½, Control Data shed 5½.

Wafering views on interest rates brought falls in bank stocks. J.P. Morgan slipped 5½ to \$70½ and Chase Manhattan 5½ to \$42½.

In the credit markets, the Federal funds rate remained firm at 11½ per cent despite the intervention by the Federal Reserve. Other short-term rates also held firm, three-month bills at 10.25 per cent and six months at 10.33 per cent.

At the long end of the bond market, yields were slightly easier in thinning trading. The key long bond, the 12.5 per cent of 2014, was priced at 101½, a gain of ½.

LONDON

Confidence is slowly regained

THE RUMBLINGS of the Johnson Matthey affair echoed through London markets again yesterday, subduing activity in all but Government securities. However, the FT Industrial ordinary share index, which started 8.2 lower, closed 8.2 up at 858.8.

Johnson Matthey's listing was restored early in the day but at the much reduced level of 80p. Heavy trading developed, and the price rose to 105p before closing at 96p, a pale shadow of the pre-suspension level of 240p.

Gilt-edged stocks began marginally easier, but the market later encountered good domestic demand which enabled the authorities to sell.

Business broadened late to embrace both conventional and index-linked gilts, with longer-dated issues in the former category leading the advance. Some closed a net ½ up on the session, while both the conventional shares and index-linked issues achieved gains stretching to 7%.

Chief price changes, Page 32; Details, Page 33; Share information service, Pages 34-35

HONG KONG

HONG KONG marked time yesterday ahead of today's local holiday. Relatively quiet trading saw the Hang Seng index fall 4.9 to 985.10.

Sharply lower interim results by the Wheelock Marden group as well as financial difficulties in a number of property companies tended to depress the market.

Wheelock Marden A finished down 10 cents at HK\$3.37 as investors took their first opportunity to react to the 48 per cent drop in profits.

Jardine Matheson, another group with sharply lower interim profits, lost a further 25 cents to HK\$7.75.

In banks, Hang Seng was unchanged at HK\$33, but Hongkong Bank slipped 5 cents to HK\$6.65.

SINGAPORE

A LOWER trend was seen in Singapore, reflecting investors' unease over the recent performance of Wall Street. The Straits Times industrial index shed 7.7 to 885.64, but turnover rose to 7.7m shares from Monday's 5.6m.

Smaller speculative stocks fared slightly better than the rest of the market, and major shares in all sectors ended marginally lower.

Among actively traded issues, Dah Yung shed 8 cents to SS3.00, and Pan Electric closed unchanged at SS3.28.

SOUTH AFRICA

GOLD SHARES ended mostly easier in Johannesburg in thin trading, with the bullion price continuing little changed. Kloof shed 50 cents to R51.50 while a 25-cent decline was seen in Grootvlei at R15.50.

Other minings and financials were mixed, and in platinums Impala added 15 cents to R22 while Rustenburg was down 20 cents at R15.40. Diamond share De Beers added 3 cents to R8.83. Industrials were also mixed.

AUSTRALIA

SOME bargain-hunting was seen in Sydney, but a round of profit-taking left prices easier in quiet trading.

Properties and oil and gas declined while mining and banks were mixed. The All-Ordinaries index slipped 1.5 to 788.9.

Nicholas Kiwi rose a further 25 cents to AS4.85 as speculation continued of a bid from the U.S.

CANADA

A STRONG advance among gold shares led an upturn in Toronto, which was also aided by improvements in the oil and gas sector and in metals and minerals.

Montreal saw a marginally firmer trend develop in industrials and utilities, with banks remaining generally unchanged.

sin Electric Y13 to Y552. NHK Spring was unchanged at Y389.

Foreign buy orders placed with the big four securities companies in the morning totalled 12.5m shares against sell orders for 26m. As a result, leading brokerage houses expect incentive-backed issues to be the market pace-setter for the time being.

Bond prices edged down on small-lot selling. The yield on the benchmark 7.5 per cent long-term government bond, maturing in January 1993, rose slightly from 7.120 per cent to 7.125 per cent.

EUROPE

External influences dominate

CONCERN over the outlook for Wall Street and the future direction of the dollar left European investors hesitant to commit fresh funds yesterday, and many of the major bourses were lower in light trading volume.

In Frankfurt, a 4.5 decline to 1,055.5 by the Commerzbank index was considered by some analysts to have been overdone, in view of the sparse volume.

Foreign investors were virtually absent, with most of the trading activity generated by profit-taking, in the wake of the market's recent highs, and by some book squaring.

High technology issues were particularly affected, with Nixdorf down DM 4.50 to DM 531.50 and PKI a sharp DM 14 lower at DM 543.

In electrics, Siemens shed DM 1.40 to DM 433.60, while AEG dipped DM 2.20 to DM 109.30, after the recent gains.

Among motor manufacturers, VW eased DM 1 to DM 182.50, Daimler DM 6 to DM 566 and BMW DM 5 to DM 385.

Mitsubishi Mining and Cement, the second most active stock with 11.12m shares traded, fell Y11 to Y357, and Nis-

man that earnings exceeded expectations in the first eight months promising a satisfactory result for the year.

Bonds were marginally firmer in light trading, and the Bundesbank sold DM 9.1m of paper to balance the market, following its sales totalling DM 3.2m on Monday.

Few buyers were to be found in Zurich, but traders took heart from the absence of any widespread selling, indicating continued support for the market.

Swissair was depressed by the firm dollar, falling SwFr 25 to SwFr 950, while in financials Jacobs-Suchard shed SwFr 75 to SwFr 3,850.

Modest selling pressure and an absence of demand left Amsterdam easier. Unilever fell F1 2.80 to F1 286.50, and Royal Dutch was F1 1.40 lower at F1 176.20. Akzo shed F1 1.30 to F1 95.10, and KLM 50 cents to F1 189.

Boskalis eased 20 cents to F1 9.50 as it said it was considering concentrating its activities on the main dredging sector.

The continuing dispute at the state-controlled Renault group again contributed to hesitancy in Paris, while Brussels managed to close mixed, though trading was light.

Among strong performers, market leader Petrofina rebounded from Monday's decline, adding BF1 100 to BF1 7,640, and financial holding company Sofina added BF1 150 to BF1 7,500.

Utilities were also firmer after the declines seen last week, with Unenerg up BF1 40 to BF1 1,600 and Ebes adding BF1 15 to BF1 2,820.

Milan was mostly easier, led by Fiat, which shed L1.93 to L1.756. However, holding company Centrale, which was L1 lower at L1,930 at the close, climbed to L1,970 in unofficial dealings after renewed market speculation of a bid for it in its publishing house.

Montedison, which added L10 to L1,193 at the close, later traded as high as L1,210 in after-bourse dealings amid expectations that the chemical group might break even this year.

Madrid turned marginally higher, led by the construction and banking sectors, while Stockholm was lower in quiet trading.

All these Bonds having been sold, this announcement appears as a matter of record only.

TOKYO

Foreigners cash in blue chips

A WAVE of blue-chip selling, triggered by the overnight slide on Wall Street, sent share prices substantially lower in Tokyo yesterday, writes Shigeo Nishiwaki of *Yomiuri Shimbun*.

The Nikkei-Dow market average shed 113.74 to 10,540.05. Volume shrank from 462.62m shares on Monday to 324.83m, and losers outpaced gainers by 446 to 230, with 189 issues unchanged.

Many blue chips had been in a liquidation phase since late last week after foreign investors and domestic institutions failed to buy these issues as energetically as expected. The overnight dip below 1,200 by the Dow Jones industrial average in New York sparked fresh selling of blue chips.

Foreign investors placed sell orders for 1.2m Toshiba shares in the morning, sending the issue to close Y8 lower at Y450. Internationally popular blue chips retreated almost across the board, with Hitachi falling Y23 to Y862, NEC Y30 to Y1,250 and Matsushita Electric Industrial Y40 to Y1,640.

High-priced blue chips also suffered big losses. Sony fell Y60 to Y3,880, and TDK Y140 to Y5,360.

Some incentive-backed issues found demand with Sumitomo Light Metal attracting speculative buyers against a backdrop of brisk magnetic disk demand and the improved buy-sell ratio.

The issue topped the most active list for the second consecutive day, with 18.82m shares changing hands. But its stock price closed unchanged at Y315, having scored a rise of Y17 at one point.

Mitsubishi Mining and Cement, the second most active stock with 11.12m shares traded, fell Y11 to Y357, and Nis-

Province of Manitoba

Canada

DM 200,000,000
7½% Bonds due 1994

WESTDEUTSCHE LANDES BANK GIROZENTRALE

ALGEMENE BANK NEDERLAND N.V.

CREDIT SUISSE FIRST BOSTON Limited

KREDITBANK INTERNATIONAL GROUP

MERRILL LYNCH CAPITAL MARKETS

THE NIKKO SECURITIES CO., (EUROPE) LTD.

ORION ROYAL BANK Limited

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SALOMON BROTHERS INTERNATIONAL

UNION BANK OF SWITZERLAND (SECURITIES) Limited

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Mitsubishi Finance International Limited

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Nippon Credit International (HK) Ltd.

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Société Générale de Banque S.A.

Sparkeans SDS

Suntorno Finance International

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 31

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 32

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

figures are unofficial. Yearly highs and lows reflect the 52 weeks plus the current week, but not the latest day. Where a split or stock dividend amounting to 25% or more has been paid, the year's high-low range and rates are shown for the new stock only. Unless otherwise stated, rates of dividends are annual disbursements based on last declaration.

idend also extra(s), b-annual rate of dividend plus dividend, cliquidating dividend, d-called, d-new yearly dividend declared or paid in preceding 12 months, g-canadian funds, subject to 15% non-residence tax, l-declared after split-up or stock dividend, j-dividend year, omitted, deferred, or no action taken at latest date meeting, k-declared or paid this year, an accumulation with dividends in arrears, n-new issue in the last weeks, the high-low range begins with the start of trading next day delivery, P/E-price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-split, Dividends begins with date of split, sl-sates, t-paid in stock in preceding 12 months, estimated cash flow ex-dividend or ex-distribution date, u-new yearly high, v-halted, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by companies, wd-when distributed, wh-when issued, wr-warrants, x-ex-dividend or ex-rights, xds-ex-distribution.

WORLD VALUE OF THE DOLLAR

**every Friday
in the
Financial Times**

LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Gilts lead as markets regain their confidence; Johnson Matthey sharply lower

Account Dealing Dates

Options: Last Account
New Issues: Dealings Day
Sept 27 - Oct 11 Oct 12 Oct 22
Oct 15 Oct 25 Oct 26 Nov 5

New Issues: dealings may take place from 9.30 am two business days earlier.

The rumblings of the Johnson Matthey affair echoed through London markets again yesterday, spurring investment activity in all but Government securities.

Oil-listed stocks began marginally, but the market later encountered good domestic demand which enabled the authorities to sell stock. Of the new franchises, totalling 7,500m, made available only a day previously, the Government broker sold Treasury 12% per cent 2003-8 at 120 and withdrew. Speculation arose that the £15m tranche was exhausted and this was confirmed late in the evening. It was also hinted that the authorities may have supplied some of the 100m worth of Treasury 8% per cent 1997 stock.

By mid-afternoon, investors had shrouded off earlier trading influences including the Bank of England's concern about slower economic growth and a rising rate of inflation. Business broadened late to embrace more conventional and index-linked gilts, with long-dated issues in the former category leading the way. Some closed a net 1 up on the session, while both conventional shorts and index-linked issues achieved gains stretching to 10.

Against a background of easier New York values overnight, concern over the Johnson Matthey (JMB) and the troubled UK industrial scene saw shares move marginally down at the open.

Oil stocks were especially unsettled and sustained losses ran into 20p following Abu Dhabi's threat to cut crude oil prices.

Institutional investors were not keen to buy initially, but later began quietly to pick up lines of selected stocks. The effects were not immediately apparent, although many firms did start to reduce their losses. After the official 3.50 pm close, however, the rally gathered pace sharply. Too-quality shares turned to the extent that the FT Industrial Ordinary share index eventually closed a net 1.7 up on balance at 858.6, having risen 8.2 lower.

Johnson Matthey's share was soon restored, dealines in the shares beginning at around 10.80p at which much reduced level of 80p, it then developed and the price rose to 10.30 before closing at 10.60, a pale shadow of the pre-suspension level of 240p.

Baltic Leasing rise.

Baltic Leasing rose 5 to 225p

from 220p, while its financial products unit, Baltic Leasing, put on 7 to 205p, in belated response to Press com-

ment. Elsewhere, the major clearing banks closed mixed after a quiet trade. Midland rallied from an initial level of 350p to finish 5 higher on the day at 355p, but Lloyds ended that much lower at 350p. Standard Chartered, 10 down at 475p, improved at 355p. Discount Houses advanced 20 to 500p and Union Advanced 5 to 730p. Kleinwort Benson, a further 5 lower at 345p, remained on offer among merchant banks.

Tatton Distillers dropped to a new low for the year of 23p before closing 2 down at 24p on the £1m interest debit on the £1m loan. The firm's latest accounts showed good domestic demand which enabled the authorities to sell stock. Of the new franchises, totalling 7,500m, made available only a day previously, the Government broker sold Treasury 12% per cent 2003-8 at 120 and withdrew. Speculation arose that the £15m tranche was exhausted and this was confirmed late in the evening. It was also hinted that the authorities may have supplied some of the 100m worth of Treasury 8% per cent 1997 stock.

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Currys rebound

The Stores sector was notable for its second consecutive gain, which rebounded 25 to 265p.

Following a reappraisal of the interim results, brokers de Zoete and Bevan recommended the shares as a "buy". Meanwhile, leading Stores gradually recovered from 375p, closed 3 cheaper at 365p, after 387p.

Trade in the Electrical leaders failed to improve on the recent low levels but, in common with the general trend, quotations ended a shade dearer on the day.

Renewed offerings left BSR 7 off at a new 1984 low of 143p, but Cable and Wireless rallied after an initial bout of selling to close only 2 off on balance at 350p. Logica unsettled by the placing of approximately 2.8m shares at 375p, closed 3 cheaper at 365p, after 387p.

Overall conditions in the Engineering sector were rather quiet. Leading issues followed the general trend quotations ending on a shade down on an initial mark down. Among occasional movements elsewhere,

FINANCIAL TIMES STOCK INDICES

	Oct 2	Oct 1	Sept 28	Sept 27	Sept 26	Sept 25	Year ago
Government Secs...	80.91	180.54	80.80	80.83	80.84	80.37	81.71
Fixed Interest...	84.83	94.25	84.27	84.11	83.85	83.78	84.20
Industrial Ord...	858.6	858.9	868.2	872.0	869.0	870.0	708.2
Gold Mines...	568.5	560.6	561.0	566.7	567.9	567.0	556.8
Ord. Div. Yield...	4.69	4.69	4.83	4.79	4.80	4.80	4.73
Earnings, Yld & Rult...	11.67	11.68	11.55	11.61	11.44	11.43	9.40
P/E Ratio (net)...	10.29	10.28	10.41	10.53	10.50	10.51	13.32
Total bargains (Ext.)...	23,350	19,127	20,236	15,062	16,010	18,813	21,055
Equity turnover (M)	-	166.79	508.99	334.61	223.88	197.80	-
Equity bargains...	-	15,796	19,546	16,157	15,068	15,857	15,754
Shares traded (Int.)...	-	159.1	202.6	206.2	160.8	122.4	148.0

10 am 847.7. 11 am 849.6. Noon 851.7. 1 pm 851.3.

2 pm 851.3. 3 pm 852.1.

Basis 100 Govt. Secs. 15/2/84. Fixed Int. 1928. Industrial 1/7/35.

Gold Mines 12/3/85. SE Activity 1974.

Latest Index 01-246 8026.

NII 5.87.

1 Corrected

HIGHS AND LOWS S.E. ACTIVITY

	1984	Since Complianc...	Oct 1	Sept 28
	High	Low	High	Low
Govt. Secs...	83.77	76.78	127.4	49.38
Fixed Int...	84.48	80.37	104.4	50.03
Industrial Ord...	1140.0	1040.0	1171.1	951.1
Ind. Ord. ...	992.8	795.3	922.8	595.0
Gold Mines...	551.5	527.0	557.4	526.40
Gold Min. ...	17.117	168.7	734.7	15.60

10 am 847.7. 11 am 849.6. Noon 851.7. 1 pm 851.3.

2 pm 851.3. 3 pm 852.1.

Basis 100 Govt. Secs. 15/2/84. Fixed Int. 1928. Industrial 1/7/35.

Gold Mines 12/3/85. SE Activity 1974.

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NII 5.87.

1 Corrected

GRA put on 34 to 62. Nims International rallied 11 more to 16p on news that Mr Fred Olsen had increased his stake to 17.5 per cent. On the other hand, Riley Leisure shed 4 to 52p following the poor half-year figures and reduced dividend.

Late demand helped Lucas close 3 higher to 227p, and feature an otherwise lacklustre Motor sector.

America Paper/Printings, Banzli firms 4 to 316p following the sale of a subsidiary company to Evoke. DRG, a possible bid target for Banzli, hardened a penny more to 137p despite the latter's denial of any bid intentions.

East Lancashire firmed 2 to 60p pending news of the bid approach, but profit-taking clipped 3 to 216p following the recent firm's statement.

East Lancashire, since the firm's statement, with revised demand and rose 6 to 168p. In Newspapers, Fleet Holdings gained 4 to 188p, but Liverpool Daily Post gave up 10 to 210p.

Among Properties, Marler Estate firmed 4 to 105p in front of today's annual results, while Percy Bilton, half-timer due on Friday, hardened a couple of pence to 105p. Lainbridge Properties, which had been trading at 105p, responded to the late update in building, and posted a 115p gain.

South African Financials did little more than mark time in extremely subdued trading.

Bullion moved narrowly for much of the session but picked up late to close a net 50p on the back of a rise in gold.

Platinum benefitted from Johannesburg support which left Lydenburg 10 firmer at 500p and Rustenburg 5 to the good at 745p.

Wall Street influences unsettled overnight. Sydney and Melbourne markets and prompted persistent falls in the absence of interest. Land Securities' share price fell 5 to 235p and Zandpan gained 2 to 164p and Zandpan gave up 22 to 304p.

South African Financials were quietly mixed. De Beers fell 5 to 425p, but Angold responded to the late update in building, and posted a 115p gain.

Platinum benefitted from Johannesburg support which left Lydenburg 10 firmer at 500p and Rustenburg 5 to the good at 745p.

Wall Street influences unsettled overnight. Sydney and Melbourne markets and prompted persistent falls in the absence of interest. Land Securities' share price fell 5 to 235p and Zandpan gained 2 to 164p and Zandpan gave up 22 to 304p.

Most of the interest in Trafalgar House where 1,000 calls and 161 puts were arranged. This helped boost the overall total to 4,080 contracts struck. The FTSE index recorded 200 calls and 461 puts.

NEW HIGHS AND LOWS FOR 1984

NEW HIGHS (28)

BRITISH FUNDS (2)

INT. SEC. & CDS/SEC. (2)

MATERIALS (2)

CAMPBELL SOUP (2)

AMER. CHEMICALS (1)

CHURCH & DWYER (1)

SHOPS (1)

FOOD RETAILING (2)

CLIFFORD DAVIS (2)

FOOD MANUFACTURING (2)

FOOD RETAILING (2)

AUTHORISED UNIT TRUSTS

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Abbot Investors Ltd. 111.9 119.0 120.4 121.0 122.0 123.0 124.0 125.0 126.0 127.0 128.0 129.0 130.0 131.0 132.0 133.0 134.0 135.0 136.0 137.0 138.0 139.0 140.0 141.0 142.0 143.0 144.0 145.0 146.0 147.0 148.0 149.0 150.0 151.0 152.0 153.0 154.0 155.0 156.0 157.0 158.0 159.0 160.0 161.0 162.0 163.0 164.0 165.0 166.0 167.0 168.0 169.0 170.0 171.0 172.0 173.0 174.0 175.0 176.0 177.0 178.0 179.0 180.0 181.0 182.0 183.0 184.0 185.0 186.0 187.0 188.0 189.0 190.0 191.0 192.0 193.0 194.0 195.0 196.0 197.0 198.0 199.0 200.0 201.0 202.0 203.0 204.0 205.0 206.0 207.0 208.0 209.0 210.0 211.0 212.0 213.0 214.0 215.0 216.0 217.0 218.0 219.0 220.0 221.0 222.0 223.0 224.0 225.0 226.0 227.0 228.0 229.0 230.0 231.0 232.0 233.0 234.0 235.0 236.0 237.0 238.0 239.0 240.0 241.0 242.0 243.0 244.0 245.0 246.0 247.0 248.0 249.0 250.0 251.0 252.0 253.0 254.0 255.0 256.0 257.0 258.0 259.0 260.0 261.0 262.0 263.0 264.0 265.0 266.0 267.0 268.0 269.0 270.0 271.0 272.0 273.0 274.0 275.0 276.0 277.0 278.0 279.0 280.0 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INSURANCE, OVERSEAS & MONEY FUNDS

37

COMMODITIES AND AGRICULTURE

Aluminium output cut fails to lift prices

By John Edwards,
Commodities Editor

ANOTHER BIG aluminium producer, Vereinigte Aluminium Werke of West Germany, yesterday announced it was cutting output. The company said it was cutting production by more than 10 per cent (equivalent to 40,000 tonnes) due to high stocks on the world market.

The news, however, gave aluminium prices on the London Metal Exchange yesterday only a temporary boost. When the market failed to respond much, renewed selling pressure came in encouraged by the steadier trend against the dollar. The three months quotation eventually closed 29.75 lower at \$395.75 a tonne.

VAW's reduction in output is the latest in a series of cuts announced by North American and European producers and, therefore, had limited market impact.

The steadier trend in sterling also triggered a further decline in the tin market. With the buffer stock of the International Tin Council making no apparent move to support the market, standard grade cash tin lost £14.50 to \$29.50 a tonne.

This means that the price has dropped by over £500 during the past 10 days since it reached an all-time peak of £9,817.50 in mid-September when the pound was at its weakest.

At the same time, the short age of immediately available supplies has eased, so the cash price has fallen to a greater extent than the three months.

Lead resisted the general downward pressure on base metals yesterday. The market was boosted initially by rumours of a buyer seeking 10,000 tonnes.

West Germany defies EEC milk quota rules

BY IVO DAWNAY IN LUXEMBOURG

WEST GERMANY has defied the "superery" regulations aimed at cutting EEC milk production by exempting thousands of small farmers from more than half the reduction required.

Although a reduced rate of cuts by small producers may be made up by greater cuts by large dairy farms, the German move is believed by Commission experts to ignore both the letter and spirit of the regulations and has not been officially sanctioned.

The move came on Monday when Herr Ignatz Kiechle, the German Farm Minister, authorised producers of less than 30,000 kilos of milk annually, to limit their production cuts to 2 per cent, less than half the 4 per cent caught across the EEC.

The first tranche of payments for over-production in the first half of the marketing year are due to be paid next month. However, Mr Paul Dalsager, the Farm Commissioner, recently wrote off some of the bills and allowing less disciplined countries off the hook.

It is understood that Italy for example has made virtually no attempt even to inform its farmers what their quotas should be. Instead it is insisting that any penalty for over-production should be allowed to be paid by the national treasury.

This has been rejected by the Commission, as it fails to tackle the basic problem of over-production. However, Rome so far appears to have ignored this ruling.

U.S. ruling on 'foreign' futures trading

BY NANCY DUNNE IN WASHINGTON

A SUPREME court ruling will allow suits against foreign companies which trade in the U.S. futures markets to be tried in U.S. courts, according to an attorney for the Commodity Futures Trading Commission.

The Supreme Court let stand, and therefore endorsed, the ruling by the Chicago Court of Appeals that Mr Abdallah Tannari, a Lebanese citizen, can take his claims of fraud made against Bache and Co, Lebanon, into U.S. courts.

Mr Tannari's claim that he was defrauded by the Lebanese subsidiary of Prudential Bache and Co has yet to be tried. His plea to be heard in the U.S. was opposed by the American Futures Exchanges and the Futures Industry Association.

Meanwhile, the CFTC plans to propose rules which would strengthen control of trading practices on exchange floors.

In a report to Congress on dual trading it found "insufficient evidence" to recommend

a plan on dual trading and a schedule for implementing that plan within six months. Implementation will be expected within the following year.

which floor brokers trade from their own accounts while concurrently having knowledge of the customer orders they are filling.

It plans to require exchanges to either ban dual trading or install a system of trade sequencing sufficient to create an audit trail if regulators need to reconstruct a period of trading.

The CFTC is expected to re-issue its report on dual trading in Luxembourg on the problem of the Community wine surplus failed to reach agreement. It is to be reconsidered at the next Council meeting on October 22.

Ivory Coast raises coffee and cocoa prices

BY IVO DAWNAY IN LUXEMBOURG

IVORY COAST coffee and cocoa producer prices for the 1984-85 season, which officially opened October 1, have been raised for the second successive year, according to presidential decree.

Prices of cocoa beans have

been raised 7 per cent to CFA 375 (\$40) kg from CFA 350 per kg.

Prices of Robusta coffee cherries have been raised 27 per cent to CFA 190 from CFA 150 per kg.

Forecasts for the 1984-85

cocoa crop are being modified following heavy rains.

A crop of 1.8m tonnes is

estimated to be harvested in

July.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Intervention fears depress \$

The dollar finished around the middle of the day's range yesterday but still finished down from Monday's closing levels. While retaining its strong undertone, the dollar's natural rise, on signs of further U.S. economic growth and high interest rates, was inhibited by the fear of further aggressive intervention by central banks.

Consequently trading was confined to a relatively narrow range and there was an absence of the sharp speculative moves seen over the past week or so. The dollar closed at DM 3.0425, up from a day's low of DM 3.0365 but down from Monday's close of DM 3.0415. It was also weaker in terms of the Swiss franc at SwFr 3.2065 from SwFr 3.1775 and Yen 246.00 from Yen 246.40. Against the French franc it eased to FF 11.5250 from FF 11.5650. On Bank of England figures, the dollar's index slipped from 141.7 to 141.3.

Fed funds were quoted at 11.8 per cent up from 11.7 per cent, underlining a market conviction that the extent of any easing in

credit policies by the Fed was limited. Little change is expected from the current meeting of the Federal Open Market Committee.

Sterling showed very little change during the day and its index closed unchanged from Monday at 76.5. Against the dollar it finished at \$1.2385 from \$1.2375 but eased against the DM-mark to DM 3.7700 from DM 3.7850. It was also weaker against the Swiss franc from SwFr 3.1640 compared with SwFr 3.1645. Against the French franc it slipped to FF 11.5675 from FF 11.6050.

Swiss francs from SwFr 3.1775 and Yen 246.00 from Yen 246.40. Against the French franc it eased to FF 11.5250 from FF 11.5650. On Bank of England figures, the dollar's index slipped from 141.7 to 141.3.

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the dollar's index is for Euro central bank October 2

Belgian Franc 44,8000 45,3641 +1.03 +1.02 +2.5647
Danish Krone 8,14108 8,09127 -0.61 -0.62 +2.6425
German D-Mark 2,25200 2,25200 -0.28 -0.28 +2.0042
French Franc 1,07400 1,07400 -0.24 -0.24 +2.0042
Dutch Guilder 2,52255 2,52255 -0.28 -0.27 +2.0042
Irish Punt 0,72150 0,72150 -0.57 -0.58 +2.0039
Italian Lira 1,04049 1,03600 -1.32 -1.32 +2.1505

Changes are for Euro; therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

Belgian rate is for convertible francs. Financial franc 77.00-77.10.
Six-month forward dollar 0.70-0.75c. 12-month 1.57-1.72c.

POUND SPOT—FORWARD AGAINST POUND

Oct 2	Day's spread	Closes	One month	% p.a.	Three months	% p.a.	One month	% p.a.	Three months	% p.a.
U.S. Dollars	1.2275-1.2400	1.2280-1.2400	0.08-0.08c	-0.73	0.25-0.28c	-1.00	0.25-0.28c	-1.00	0.25-0.28c	-1.00
Canada	1.24-1.25	1.24-1.25	0.08-0.08c	-0.73	0.25-0.28c	-1.00	0.25-0.28c	-1.00	0.25-0.28c	-1.00
Netherlands	1.24-1.25	1.24-1.25	0.08-0.08c	-0.73	0.25-0.28c	-1.00	0.25-0.28c	-1.00	0.25-0.28c	-1.00
Belgium	76.35-76.84	76.45-76.84	0.08-0.08c	-0.38	0.25-0.28c	-0.16	0.25-0.28c	-0.16	0.25-0.28c	-0.16
Denmark	13.63-13.89	13.64-13.89	0.10-0.10c	-0.88	0.25-0.28c	-0.95	0.25-0.28c	-0.95	0.25-0.28c	-0.95
Ireland	1.25-1.26	1.25-1.26	0.08-0.08c	-0.73	0.25-0.28c	-1.00	0.25-0.28c	-1.00	0.25-0.28c	-1.00
W. Ger.	3.26-3.27	3.26-3.27	0.08-0.08c	-0.57	0.25-0.28c	-0.84	0.25-0.28c	-0.84	0.25-0.28c	-0.84
Portugal	197.90-201.70	198.00-201.70	0.08-0.08c	-21.16	0.25-0.28c	-19.70	0.25-0.28c	-19.70	0.25-0.28c	-19.70
Spain	217.45-222.70	212.25-212.80	0.08-0.08c	-4.10	0.25-0.28c	-3.77	0.25-0.28c	-3.77	0.25-0.28c	-3.77
Sweden	2.20-2.21	2.20-2.21	0.08-0.08c	-2.81	0.25-0.28c	-2.74	0.25-0.28c	-2.74	0.25-0.28c	-2.74
Norway	10.30-10.39	10.30-10.39	0.08-0.08c	-0.71	0.25-0.28c	-1.00	0.25-0.28c	-1.00	0.25-0.28c	-1.00
France	11.52-11.59	11.55-11.57	0.08-0.08c	-0.71	0.25-0.28c	-1.00	0.25-0.28c	-1.00	0.25-0.28c	-1.00
Sweden	70.67-70.71	70.70-70.71	0.08-0.08c	-2.80	0.25-0.28c	-2.47	0.25-0.28c	-2.47	0.25-0.28c	-2.47
Japan	10.10-10.12	10.10-10.12	0.08-0.08c	-0.71	0.25-0.28c	-1.00	0.25-0.28c	-1.00	0.25-0.28c	-1.00
Austria	24.45-24.60	24.48-24.63	0.08-0.08c	-3.78	0.25-0.28c	-3.25	0.25-0.28c	-3.25	0.25-0.28c	-3.25
Switz.	3.10-3.12	3.10-3.11	0.08-0.08c	-0.67	0.25-0.28c	-0.58	0.25-0.28c	-0.58	0.25-0.28c	-0.58

Belgian rate is for convertible francs. Financial franc 77.00-77.10.
Six-month forward dollar 0.70-0.75c. 12-month 1.57-1.72c.

OTHER CURRENCIES

Oct. 8	E	S	Note Rates	E	CURRENCY MOVEMENTS	CURRENCY RATES
Argentina Peso 114.71-114.93	98.44-98.55	Austria 98.35-98.65	Oct. 8	Bank of England Index 76.5	Sterling 141.5	U.S. \$ 1.2415
Brazil Crimizal 2,977.87-2,982.85	2,917.5-2,935	Denmark 12.55-12.75	Bank of England 76.5	Morgan Guaranty 141.5	Canadian 1.2415	Canadian 1.2415
Finland Markka 7,626.5-7,640.5	7,570-7,590	Greece Drachma 105.50-105.60	Central 76.5	Swiss 1.2415	American 1.2415	American 1.2415
Hong Kong Dollar 11.50-11.60	11.45-11.55	Germany 8,781.5-8,791.5	Central 76.5	Belgian 1.2415	Austrian 1.2415	Austrian 1.2415
Iran Rial 113.50	111.75	Japan 7.75-7.80	Central 76.5	Danish 1.2415	Danish 1.2415	Danish 1.2415
Kuwait Dinar 0.8790-0.8795	0.8820-0.8825	Malta 0.80-0.82	Central 76.5	Dollar 1.2415	Dollar 1.2415	Dollar 1.2415
Luxembourg Franc 1.07-1.08	1.06-1.07	Netherlands 0.8750-0.8775	Central 76.5	French 1.2415	French 1.2415	French 1.2415
Malaysian Ringgit 2.9455-2.9460	2.9150-2.9175	New Zealand 0.8080-0.8085	Central 76.5	Irish 1.2415	Irish 1.2415	Irish 1.2415
New Zealand Dollar 0.8385-0.8400	0.8400-0.8415	Spain 0.80-0.82	Central 76.5	Swiss 1.2415	Swiss 1.2415	Swiss 1.2415
U.S. Dollar 0.8495-0.8505	0.8505-0.8515	Sweden 0.80-0.82	Central 76.5	Yen 1.2415	Yen 1.2415	Yen 1.2415
Other 0.8500-0.8505	0.8505-0.8515	Yugoslavia 0.80-0.82	Central 76.5	Yuan 1.2415	Yuan 1.2415	Yuan 1.2415

Morgan Guaranty changes: average 1980-1982=100. Bank of England Index (base average 1975=100).

* Selling rates.

EXCHANGE CROSS RATES

Oct. 2	Pound 217.70/85	U.S. Dollar	Deutsche Mark	Japanese Yen	French/Franco	Swiss/Franc	Dutch/Guilder	Italian Lira	Canada/Dollar	Belgian Franc
Pound Sterling	1.24-1.25	1.24-1.25	2.270-2.280	204.5-205.5	11.57	3.110	4.250	223.6	1.630	75.50
U.S. Dollar	0.8074	1.0000	1.24-1.25	2.280-2.290	205.5	1.02	1.15	208.0	1.315	61.68
Deutsche Mark	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25
Japanese Yen	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
French Franc	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Swiss Franc	0.884	0.884	1.072	1.085	1.085	1.085	1.085	1.085	1.085	1.085
Dutch Guilder	0.828	0.828	1.072	1.085	1.085	1.085	1.085	1.085	1.085	1.085
Italian Lira	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Canada/Dollar	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25	1.24-1.25
Belgian Franc	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

Asian S (closing rates in Singapore): Short-term 11%—11% per cent seven days 11%—11% per cent one-month 11%—11% per cent three months 11

